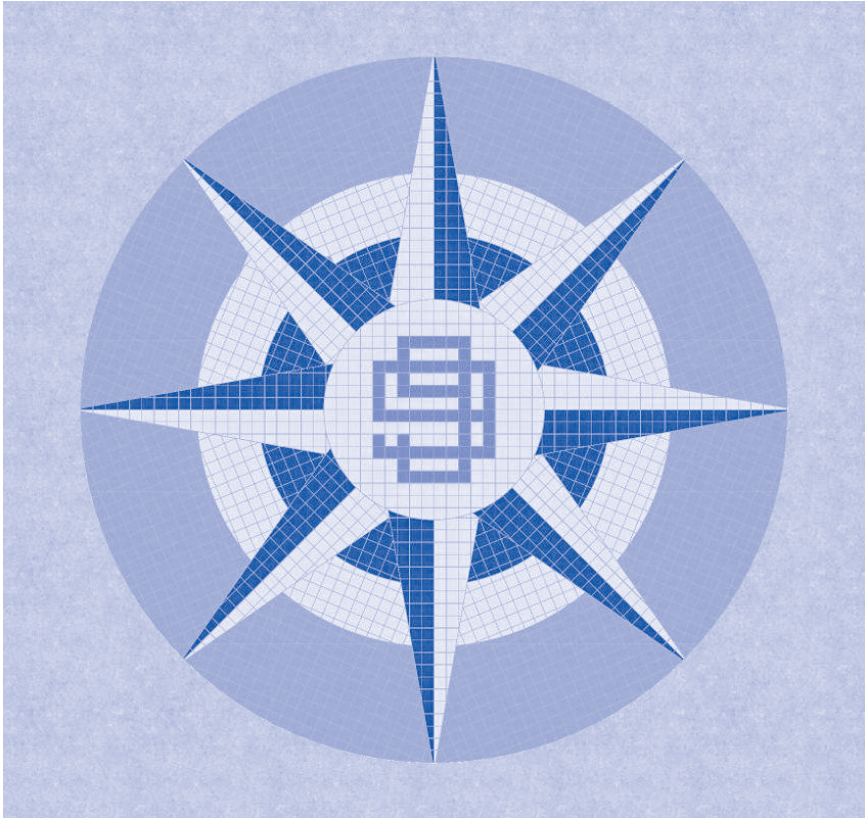


**Inspiring Women Pilots Since 1929**

**The Ninety-Nines, Inc.** ✈️



**International Organization of Women  
Pilots**

2012-2013  
Membership Directory

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# **The Ninety-Nines, Inc.**

*International Organization  
of Women Pilots*



## **MEMBERSHIP DIRECTORY 2012-2013**

### **International Headquarters**

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Email: [hq@ninety-nines.org](mailto:hq@ninety-nines.org)

Website: [www.ninety-nines.org](http://www.ninety-nines.org)

Office Hours: 8:00 a.m. – 5:00 p.m. Central Time, Monday - Friday

*Private membership listing — not to be used for commercial or political purposes*



## Mission Statement

The Ninety-Nines is the international organization of women pilots that promotes advancement of aviation through education, scholarships and mutual support while honoring our unique history and sharing our passion for flight.

\*\*\*

Updates to information in this directory can be made on The Ninety-Nines website at [www.ninety-nines.org](http://www.ninety-nines.org) or via phone or email. All changes made by July 1 will be reflected in the next edition of the printed Membership Directory. Contact information will be listed in the Membership Directory unless written opt-out instructions are received by Headquarters.

\*\*\*

When referring to the organization name, *The* is always capitalized when it precedes the name, and there is no apostrophe unless 99s is possessive. Also, please do not add "ers" in written or verbal references to The 99s.

\*\*\*

**Note: Commercial or political use of The 99s Membership Directory is prohibited by the Certificate of Incorporation and the Bylaws.**

# The Ninety-Nines, Inc.

## *International Organization of Women Pilots*

### Membership Directory 2012-2013 CONTENTS

#### General Information

Headquarters .....	1
Mission Statement .....	2
Table of Contents .....	3
Historical Overview .....	4-5
Charter Members .....	6
Past Presidents .....	7
99s Prayer .....	7
International Board .....	8
Nominating Committee .....	9
General Counsel .....	9
Parliamentarian .....	9
Section Governors .....	10-11
99s Museum of Women Pilots Board of Trustees .....	12
Ninety-Nines Endowment Fund Board of Trustees .....	12
Amelia Earhart Birthplace Museum Board of Trustees .....	13
Amelia Earhart Memorial Scholarship Fund Board of Trustees .....	13
International Committees .....	14-15
AEMSF Award Winners .....	15
99s Award Winners .....	16-17
Online Information/ 99s Email Addresses .....	18
<i>99 News</i> .....	19

#### Sections, Chapters and Members

Section Boundaries Map .....	20
Section and Chapter Information .....	21-25
Membership Codes; Member, Section and Chapter Index .....	26-71
Membership Listing .....	72-294

#### Organizational Information

Certificate of Incorporation .....	295-296
Bylaws .....	297-307
Standing Rules .....	308-319
Bylaws/Standing Rules Index .....	320-322
Charitable Giving Information .....	323
Information for Potential Donors .....	324
99s Email Networks Code of Conduct .....	325

## **BUILDING TOMORROW'S AVIATION HISTORY TODAY**

The Ninety-Nines, Inc. is an international organization of women pilots from 47 countries. While the majority of its members live in the United States, the organization has been international in scope since its founding.

The organization was founded November 2, 1929, at Curtiss Field, Valley Stream, Long Island, New York. All 117 women pilots at the time were invited to assemble for mutual support, the advancement of aviation and a central office to keep files on women in aviation. Louise Thaden was elected secretary and worked to keep the group together as they struggled to establish themselves and to grow. Those early purposes continue to guide the organization today.

In 1931, Amelia Earhart was elected the first president, and the group selected the name "Ninety-Nines" to represent the 99 charter members. Membership was immediately opened to other women as they became licensed pilots. In recent years membership has been opened to include women with student pilot certificates.

### **EDUCATIONAL & CHARITABLE PROJECTS**

The Ninety-Nines' mission in the fields of aviation and aerospace is primarily

educational and charitable. Currently, among a long list of activities, Sections and Chapters sponsor aerospace workshops for teachers and students, airport tours, fear-of-flying clinics for airline passengers, right-seat seminars and flight instructor revalidation seminars.

Always at the forefront of aviation education, The Ninety-Nines became the first industry member on the Federal Aviation Administration Safety Team (FAAST). The goal of this program is to provide a positive safety culture within the aviation community.

Members in the U.S. have worked with the National Intercollegiate Flying Association student flying competitions since 1948 as judges, scorekeepers, and teachers, as well as providing funding assistance. Expertise gained from working with the NIFA organization led The Ninety-Nines to sponsor the U.S. and Canadian Precision Flight Teams, as well as participate on the international level as judges for world precision flying competitions. In 1985 and again in 1996, The Ninety-Nines hosted the World Precision Flying Competition—the first organization to do so more than once.

Other international-level activities have included hosting two World Aviation Education and Safety Congresses in India in 1985 and 1993, and one in Nepal in 2000.



*November 2, 1929 – Organizational meeting for what would become  
The Ninety-Nines, Inc.*

In 1984, the organization received the National Aviation Hall of Fame Spirit of Flight Award for "outstanding contributions to progress in aviation and space," and in 2000 was inducted into the Oklahoma Air & Space Museum Hall of Fame. In 2001, the National Aeronautic Association honored The Ninety-Nines with the prestigious Frank G. Brewer Trophy for aerospace education. In 2010 and 2011, The Ninety-Nines was awarded grants by the Lightspeed Aviation Foundation for charitable activities based on votes from the aviation community.

### MUSEUMS

In 1984, the organization purchased the Amelia Earhart birthplace located in Atchison, Kansas, through a generous gift from Dr. Eugene Bribach. The Ninety-Nines, along with the City of Atchison, implemented an ongoing effort to fully restore the home to reflect the 1897-1909 period of Amelia's childhood.

The 99s Museum of Women Pilots, located on the grounds of Will Rogers World Airport in Oklahoma City was dedicated in July of 1999. Today it houses one of the largest collections of records and memorabilia about women and aviation outside of the Smithsonian.

### MENTORING

The 99s Professional Pilot Leadership Initiative provides mentoring to accelerate the advancement of women in all pilot professions. It provides highly motivated 99s members with the tools to develop their careers and leadership abilities through guided activities and formal mentoring partnerships with experienced women pilot professionals.

### SCHOLARSHIPS

Each year, the organization awards Amelia Earhart Memorial Scholarships to qualified members for advanced flight training, coursework in specialized branches of aviation or for specialized research to expand knowledge about women in aviation/aerospace. In 2012, twenty-two AE

Scholarships were given to members from many different countries. Funding for these scholarships include member contributions and major industry support from United Parcel Service.

In addition, a number of Chapters provide local scholarships to benefit women seeking their pilot certificates or other ratings.

### AWARDS

**The Katharine Wright Trophy.** This trophy, honoring the sister of Wilbur and Orville Wright, is presented jointly by The Ninety-Nines and the National Aeronautic Association (NAA) to a woman who has made a personal contribution to the advancement of the art, sport, and science of aviation and space flight over an extended period of time.

**The Ninety-Nines Award of Merit** honors nonmembers or organizations making significant contributions to aviation, education, science, or history, or to The Ninety-Nines, Inc.

**The Ninety-Nines Awards of Achievement (3)** recognize Ninety-Nines, Sections, or Chapters or others making significant contributions to aviation, humanitarian efforts or to The Ninety-Nines, Inc.

**The Ninety-Nines Award of Inspiration** is a special recognition from the Board of Directors to an individual, group, organization or agency whose participation, achievements or activities have had a significant impact on The Ninety-Nines, the world aviation community, or the art and science of aviation or aerospace.

**The President's Award** honors those Ninety-Nines who, in the estimation of the President, have gone above and beyond in their service to the organization in a given year.

**The George Palmer Putnam Award**, named after Amelia Earhart's husband, recognizes the exceptional support of individuals or a group.

Mary C. ALEXANDER Held .....	1955	Eva Mae LANGE .....	1963
Mary Ellen BACON .....	1936	Jean LARENE Foote .....	1960
Barbara W. BANCROFT .....	2004	Eleanore B. LAY Ross .....	1981
Bernice C. BLAKE Perry .....	1996	Dorothea Backenstoe LEH .....	1955
Ruth T. BRIDEWELL .....	#	Marjorie May LESSER Van Antwerp .....	1969
Margery H. BROWN .....	1961	Ethel LOVELACE .....	#
Myrtle BROWN .....	1934	Lola L. LUTZ .....	1968
Vera BROWN .....	1976	Mildred Chase MacDONALD .....	1982
Thelma R. BURLEIGH Johnston .....	1982	Helen MANNING Matthews .....	1963
Myrtle R. CALDWELL .....	1992	Olivia "Keet" MATHEWS Maugham .....	#
Irene J. CHASSEY Green .....	1991	Edwina McCONNELL Thro .....	1992
Bonnie CHITTENDEN Whitman .....	1998	Retha McCULLOCH Crittenden .....	1993
Marion CLARK Clendaniel .....	1992	Jessie Maude MILLER .....	1973
Esther COMBES Vance .....	1983	Agnes A. MILLS .....	#
Helen V. COX Clohery Bikle .....	1992	Sylvia Anthony NELSON .....	1984
Jean DAVIDSON .....	#	Ruth Rowland NICHOLS .....	1960
Jane DODGE .....	#	Mary Webb NICHOLSON .....	1943
Margery Louise DOIG Greenberg .....	1973	Blanche NOYES .....	1981
Amelia EARHART .....	1937	Gladys O'DONNELL .....	1973
Ruth ELDER Camp King .....	1977	Margaret Fzandee O'MARA Murphy .....	#
Thelma ELLIOT Giesen .....	1991	Phoebe Fairgrave OMLIE .....	1975
Sarah S. FENNO .....	#	Margaret Cooper PERRY Manser .....	1951
Frances FERGUSON Leitch Leistikow .....	2002	Lillian PORTER Metcalf .....	#
Adeline FISIT Anderson .....	1992	Neva PARIS .....	1930
Phyllis FLEET Nelson Crary .....	2003	Peggy J. PAXON .....	1992
Edith FOLTZ Stearns .....	1956	Achsa B. PEACOCK Donnels .....	2003
Ila FOX Loetscher .....	1999	Elizabeth F. PLACE .....	#
Viola GENTRY .....	1988	Thea RASCHE .....	1971
Fay GILLIS Wells .....	2002	Mathilda J. RAY .....	#
Phyllis M. GODDARD Penfi eld .....	1984	Meta ROTHHOLZ .....	1974
Mary GOODRICH Jenson .....	2004	Gertrude C. RULAND Oberlander .....	1972
Melba GORBY Beard .....	1987	Joan Faye SHANKLE Davis .....	1951
Geraldine GREY Loffredo .....	#	Hazel Mark SPANAGLE .....	1992
Candis I. HALL Hitzig Gullino .....	2003	Ruth W. STEWART .....	1932
Sasha HALL Martin .....	1992	Mildred STINAFF .....	1931
Ruth E. HALLIBURTON .....	#	Marjorie C. STINSON .....	1975
Frances E. HARRELL Marsalis .....	1934	Dorothy L. STOCKER .....	#
Lady Mary HEATH .....	1935	Louise McPhetridge THADEN .....	1979
Nancy HOPKINS Tier .....	1997	Margaret THOMAS Warren .....	2004
Jean Davis HOYT .....	1988	Evelyn Bobbi TROUT .....	2003
Betty HUYLER Gillies .....	1998	Mary E. VON MACH .....	1980
Katherine F. JOHNSON .....	1967	Vera Dawn WALKER .....	1978
Angela L. JOSEPH .....	1930	Wilma L. WALSH .....	#
Mildred E. KAUFFMAN Workman .....	1932	E. Ruth WEBB .....	#
Betsy KELLY Weeks .....	1985	Nora Alma WHITE .....	1931
Madeleine B. KELLY Royle .....	1997	Nellie Zabel WILLHITE .....	1991
Cecelia Roy KENNY .....	1980	Margaret WILLIS Smith .....	1971
Cecil W. "Teddy" KENYON .....	1985	Alberta B. WORLEY Homan .....	#
Florence E. KLINGENSMITH .....	1933	Josephine C. WOOD Wallingford .....	2004
Opal Logan KUNZ .....	1967	# = Status Unknown	

1931-33	Amelia Earhart*	1970-72	Betty W. McNabb*
1933-35	Margaret Cooper Manser*	1972-74	Elizabeth "Susie" Sewell
1935-37	Mabel Britton*	1974-76	Patricia Z. McEwen*
1937-39	Daisy Kirkpatrick*	1976-78	Lois Feigenbaum*
1939-41	Betty Huyler Gilles*	1978-80	Thon Griffith
1941-43	Jacqueline Cochran*	1980-82	Janet Green
1943-45	Ethel Sheehy*	1982-84	Marilyn Copeland*
1945-47	Jeannette Lempke Sovereign*	1984-86	Hazel Jones*
1947-48	Belle Hetzel*	1986-88	Barbara Sestito
1948-50	Blanche Noyes*	1988-90	Gene Nora Jessen
1950-51	Kay Menges Brick*	1990-92	Marie Christensen
1951-53	Alice H. Hammond*	1992-94	Lu Hollander
1953-55	Geraldine Mickelsen*	1994-96	Joyce Wells
1955-57	Edna Gardner Whyte*	1996-98	Lois Erickson
1957-59	Broneta Davis Evans*	1998-00	Beverly Sharp*
1959-61	Eugenia R. Heise*	2000-02	Vicki Lynn Sherman
1961-63	Louise M. Smith	2002-04	Jody McCarrell
1963-65	Ruth Deerman*	2004-06	Elaine Morrow
1965-67	Alice Roberts	2006-08	Patricia Prentiss
1967-69	Donna T. Myers*	2008-12	Susan Larson
1969-70	Bernice T. Steadman		

\* Deceased

### NINETY-NINES PRAYER

Oh, Lord, it is good to be able to fly,  
to share with your winged creatures the joy of our freedom of flight.

We thank you for your wondrous natural laws that lift our wings skyward and we thank you for the courageous pioneers who first mastered those laws so that all of us could fly through your friendly skies.

But as we soar high above this beautifully jeweled island home we call Earth and survey its glory as few others can, heighten, Oh Lord, our appreciation for the beauty of your creation, and increase our dedication to care for it.

And we beseech your presence with each of us whenever we are airborne. Keep us steady when we find ourselves suddenly "on top" and our human balances begin to play tricks on us.

Keep us alert when our throttles are at cruise, but our minds become lulled into idle, and keep us safe as we gently return to the earth from which we came.

We believe you are with us, Lord, but help our disbelief. Stay close by us and show us the way, for it is so good to be able to fly.

*Reverend Robert S. Layne, Aviation Leaders Banquet, August 14, 1971*



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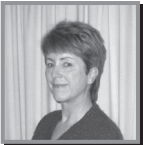
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The 99s Museum of Women Pilots, located in the organization's Headquarters building in Oklahoma City, opened its doors July 23, 1999.

Donations should be sent to 99s Museum of Women Pilots, 4300 Amelia Earhart Dr, Oklahoma City, OK 73159-1140. For more Information email: [museum@ninety-nines.org](mailto:museum@ninety-nines.org)

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The Ninety-Nines  
**ENDOWMENT FUND**

The Ninety-Nines Endowment Fund was established as a permanent investment income fund to provide future financial support for The Ninety-Nines, Inc. Income from the fund is reinvested to build principal. When the principal reaches \$1 million, the income earned by the protected principal will be allocated for the perpetuation and advancement of The Ninety-Nines. The principal, comprised of donations will remain intact.

Donations should be sent to the Endowment Fund Treasurer, Virginia Harmer, 8627 Banyan St, Alta Loma, CA 91701.

**AMELIA EARHART BIRTHPLACE MUSEUM TRUSTEES***www.ameliaearhartmuseum.org***Janet Yoder**

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*Board Liaison: Lin Caywood*

The Amelia Earhart Birthplace Museum has been fully restored to portray the life of Amelia, who was born in Atchinson, KS.

Donations should be sent to the AEBM Chair, Janet Yoder, 1842 Cub Lane Cir, Yoder Park SN61, Garden Plain, KS 67050 or directly to the Amelia Earhart Birthplace, 223 North Terrace, Atchinson, KS 66002.

**Carolyn Mohler**

*Treasurer*  
2010-2013  
913 367 7204  
cmohler@lockwoodcoinc.com

**Dan Raplinger**

*Co-Chairman*  
2012-2015  
913 449 0309  
draplinger@myexchangebank.com

**Carol Sutton**

*Advisor*  
Nebraska Chapter  
402 324 5285  
caroleasutton@hotmail.com

**AMELIA EARHART MEMORIAL SCHOLARSHIP FUND TRUSTEES***www.ninety-nines.org/aemsf.html***Margaret "Peggy" Doyle**

*Co-Chairman*  
Old Dominion Chapter  
540 349 1479  
pegdoyle@juno.com

**Jacqueline Boyd, PhD**

*Co-Chairman*  
Research Scholar Grant Chair  
Rio Grande Norte Chapter  
575 377 3166  
jaccquebboyd@yahoo.com

**Ellen Herring**

*Vice-Chairman*  
2012-2015  
Chicago Area Chapter  
520 393 3517  
847 341 4909  
herring@mc.net

**Debby Cunningham**

*Secretary*  
2011-2014  
Santa Clara Valley Chapter  
408 354 4674  
debrunningham@aol.com

**Dorothy Berthelet**

*Treasurer*  
Eastern Ontario Chapter  
613 837 3507  
canadian99s@yahoo.ca

*Board Liaison: Marjy Leggett*

Created April 7, 1940 to help deserving members achieve their goals in aviation. Today the Fund provides:

**Amelia Earhart Memorial Scholarships** for advanced pilot certificates and ratings, jet type ratings, college degrees, and technical training.

**Research Scholar Grants** to add to the world's knowledge of women in aviation and aerospace.

**New Pilot Awards** towards completion of any initial pilot certificate.

Information and applications at the above website or by email to [AEChair@ninety-nines.org](mailto:AEChair@ninety-nines.org). Donations should be sent to Dorothy Berthelet, AEMSF Treasurer, 1000 Broken Oak Dr, Orleans, ON K1C 2W7, Canada



**AIRMARKING COMMITTEE**

Airmarking	Ellen Nobles-Harris	302 479 0780	<i>Board Liaison: Dianne Cole</i> pilot99ellen@verizon.net
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**AVIATION & SPACE EDUCATION COMMITTEE**

Aviation & Space Ed	Jill Shockley	972 896 9054	<i>Board Liaison: Dianne Cole</i> jillwilliams99@yahoo.com
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**AVIATION SHOWS GROUP**

AOPA/WAI <i>East Coast</i>	TBD		<i>Board Liaison: International Board of Directors</i>
AOPA/WAI <i>West Coast</i>	Candy Whitfield	775 827 0918	candy58z@charter.net
EAA AirVenture	Rita Adams	847 913 0490	rvadams99@aol.com
NIFA	Carolyn Carpp	425 861 9949	carpp99@hotmail.com
Sun 'N Fun	Barbara Sierchio	727 347 8045	bsierch@tampabay.rr.com
	Nancy Wright	727 946 1050	wright99@tampabay.rr.com
	Barbara Yeninas	813 654 3780	ijybmy@verison.net

**AWARDS & HONORS GROUP**

Awards	Linda Cain	703 669 6326	<i>Board Liaison: Lin Caywood</i> lcain8203@aol.com
Forest of Friendship	Laurie Probst	262 227 8571	kosalof@aol.com

**HEADQUARTERS GROUP**

Building Maintenance	Pat Prentiss	951 533 3341	<i>Board Liaison: Martha Phillips</i> patprentiss@aol.com
Fund Raising	Susan Liebeler	310 457 2926	lexpert@lexpertresearch.com
Insurance	HQ Manager	405 685 7969	99s@ninety-nines.org
Trademark Chairman	Barbara Harris-Para	910 949 2854	bhpara@embarqmail.com

**INTERNATIONAL 99S CONFERENCES**

Jan McKenzie	970 568 6411	<i>Board Liaison: Jan McKenzie</i> mckenjn@yahoo.com
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**INVESTMENT ADVISORY**

Greta Moore	505 828 9667	<i>Board Liaison: Leslie Ingham</i> gretamoore0712@gmail.com
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**MEMBERSHIP COMMITTEE**

Membership Chairman	TBD		<i>Board Liaison: Marjy Leggett</i>
International Members	Catherine Houghton	415 408 3844	houghton@magma.ca

**PILOTS CAREERS COMMITTEE**

Pilot Careers Chairman	Becky Hempel	469 442 7712	<i>Board Liaison: Corbi Bulluck</i> texasav8rx@yahoo.com
PPLI	Lorena Knapp	907 947 5353	heligr@gmail.com

**PUBLICATIONS COMMITTEE**

Publications Chairman	Donna Crane-Bailey	831 688 9760	<i>Board Liaison: Martha Phillips</i> donnach210@sbcglobal.net
Expanded New Horizons	Jacque Boyd	575 377 3166	jacqueboyd@yahoo.com
99 News Publisher	Bobbi Roe	847 722 3152	news@ninety-nines.org
HQ Dispatch	Linda Horn	303 278 4435	dispatch@ninety-nines.org
Membership Directory	HQ Manager	405 685 7969	99s@ninety-nines.org
Advertising Manager	Madeleine Monaco	847 358 1747	99mjm@sbcglobal.net
Perpetual Calendar	HQ Manager	405 685 7969	calendar@ninety-nines.org

**PUBLIC RELATIONS GROUP**

FAASTeam	Lisa Pizani	225 753 1919	<i>Board Liaison: Corbi Bulluck</i> lisacotpizani@gmail.com
Public Relations	Susan Larson	505 989 9795	sjlarson99@me.com

<b>NOMINATING COMMITTEE</b>	Joan Kerwin	630 665 0312	joanakerwin@msn.com
<b>RULES &amp; PROCEDURES GROUP</b>			<i>Board Liaison: Lin Caywood</i>
Bylaws/SR Chairman	Pat Prentiss	951 533 3341	patprentiss@aol.com
Credentials	Thelma Cull	530 755 0383	nrctjc@aol.com
Election Procedures	Trish Sauve	781 545 5779	trish99@me.com
<b>TAX – 501(c)(3)</b>			<i>Board Liaison: Leslie Ingham</i>
	Kris Irvin-Herron	501 470 1452	kherron99aol.com
<b>TECHNOLOGY COMMITTEE</b>			<i>Board Liaison: Marjy Leggett</i>
Technology Chairman	TBD		
eNetwork Administrator	Linda Horn	303 278 4435	forums99s@aol.com

*Updates to information in this Directory can be found at [www.ninety-nines.org](http://www.ninety-nines.org)*

### 2012 AMELIA EARHART MEMORIAL SCHOLARSHIP WINNERS

**RUTH ASSIS**  
Israeli Section  
Multi-Engine Rating

**APRIL KRASON**  
Connecticut Chapter  
Instrument Rating

**AMBER WHITMILL**  
Bay Cities Chapter  
Instrument Rating

**JOHANNA BISCHOF**  
Minnesota Chapter  
Commercial Multi-Engine

**JASMINE NISSAN**  
Florida Spaceport Chapter  
Academic

**KIMBERLY WINSOR**  
First Canadian Chapter  
Seaplane Rating

**KIRSTEN BRAZIER**  
Ambassador Chapter  
Group IV (Heli) Instrument Rating

**HANNAH NORTHERN**  
Santa Rosa Chapter  
King Air 300/350 Type Rating

#### VICKI CRUSE EMT SCHOLARSHIP

**SHEILA COLLIER**  
Ventura County Chapter  
Instrument Rotocraft

**GABRIELLE PALMAS**  
Phoenix Chapter  
Instrument Rating

**JACQUELINE MILROY**  
Australian Section

#### NEW PILOT AWARDS

**LAURA FLANAGAN**  
Ambassador Chapter  
A320 Type Rating

**MARLENE RASETA**  
Kitty Hawk Chapter  
Commercial Rating

**ASIEH AMADZADE**  
British Section

**CELESTE HADLEY**  
Monterey Bay Chapter  
Academic

**CYNTHIA SPERBERG-HART**  
Bay Cities Chapter  
Seaplane Rating

**ERIN CAMPBELL**  
Greater Cincinnati Chapter

#### RESEARCH SCHOLARSHIP GRANT

**LOIS HEWITT**  
Hi-Desert Chapter  
Multi-Engine Instructor

**JENNIFER TREESE**  
Tucson Chapter  
Backcountry/Mountain Flying

**ROBERTA BURNS ROE**  
Greater Seattle Chapter

**CHRISTINE HOLLINGSWORTH**  
Greater Seattle Chapter  
Academic

**AILEEN WATKINS**  
Houston Chapter  
Academic

### ***Award of Achievement for Contributions to The Ninety-Nines***

**Anneli Kokkola**, a founding member of the Finnish Section in 1969, has tirelessly promoted The Ninety-Nines in Finland since receiving her license in 1968. In 1999 she organized a celebration in honor of the 30<sup>th</sup> anniversary of the founding of the Finnish Section. She also received a silver badge of merit from the Finnish Aviation Association. The following year Anneli organized and constructed a 99s stand at the Finnish celebration of women athletes in Helsinki. In 2009 she organized the 40<sup>th</sup> anniversary of the Finnish Section. A student of the history of women in aviation, she lectures frequently and serves as a guide at the Finnish Aviation Museum. Anneli is the only woman on a team charged with the conservation of vintage aircraft in the museum. The Ninety-Nines of the Finnish Section fondly refer to Anneli as "Lady 99 of Finland."

### ***Award of Achievement for Contributions to Aviation***

**Deborah Rihn-Harvey** has been an instructor, airline captain, aviation business owner, FAA Designated Pilot Examiner, mentor, airshow pilot, and the longest-standing member of the United States Aerobatic Team.

In 2006, Debby became the third woman in history to be crowned United States National Aerobatic Champion, winning that title again in 2008 and 2009, also receiving the Mike Murphy Cup in each of those years. She won the Betty Skelton Trophy (awarded to the top-placing woman competitor in the Powered Unlimited category at the U.S. Nationals) an unprecedented twelve times. In world competition, Rihn-Harvey has been a gold medalist and holds many regional titles.

Debby is an active air show performer, Aerobatic

Competency Evaluator (ACE) through the International Council of Air Shows (ICAS), and an FAA Designated Examiner and manages Harvey & Rihn Aviation, a flight school and fixed base operation in La Porte, Texas. Debby serves on the Board of Directors of the International Aerobatic Club and represents the United States internationally at the FAI Aerobatics Commission and sits on aviation advisory boards for both the City of La Porte and San Jacinto College.

In addition, Debby flies a B737 Captain for Southwest Airlines. A member of the Houston Chapter, she truly loves her multi-faceted flying career, and it shows in her enthusiasm for "everything airplane." As a role model to the students and acquaintances she has inspired during her 40-year career, she finds great reward in their successes.

### ***Award of Achievement for Humanitarian Efforts***

**Jean Murry and Delia Greer**, two members of the Greater St. Louis Chapter, are honored for their many years of service to Wings of Hope, the oldest and largest volunteer humanitarian aviation-based charity in the world. The organization focuses on the provision of medical care, education, and sustainable projects in more than forty-two countries, and also runs the Midwest Medical Relief and Air Transport Program, which arranges health care for uninsured or underinsured people in need of air ambulance service to treatment facilities.

Their first mission together was to Haiti in June of 2000 when Wings of Hope was asked to help an orphanage. As part of a small group of volunteers, they provided medical attention to babies, played with children who craved attention, painted the orphanage, and assisted

volunteers who hooked up electricity and running water. They went on to travel together on seven missions to remote bases and villages in Haiti, Guatemala, and South America over the next five years. When not away on missions, Jean and Delia can be found at Wings of Hope's headquarters in St. Louis. Delia volunteers as an on-board flight nurse for the air transport program, and, when not in the air, spends many hours managing the inventory of donated medicines to prepare them for distribution. Jean is the go-to person for the hundreds of people who volunteer at Wings of Hope's headquarters, coordinating all events and opening her home to volunteers who need overnight lodging.

### ***Award of Merit***

**Erich Kustatscher** was nominated by the Austrian Section and is recognized for his long dedication to the promotion of aviation as a vehicle to bring joy to both children and adults. His passion has been flight training, working with hundreds of students in Italy and throughout Europe. He promoted "Children in the Air," a four-day annual event dedicated to introducing children to ballooning and the field of aeronautics. Erich organized "FlyDonna," an international meeting dedicated to women pilots. Erich was the founder and first president of the Italian Federation for Ultralight Flight, serving in that position for 25 years.

Having received much recognition for his work with the National Aero Club of Italy, his First Place finishes in the Italian Championship for Ultralight, and his contributions to flight training, he is perhaps best known for running a flight school where students with disabilities are

welcomed. Erich is the creator, promoter, coach, and member of the formation flight "WeFly Team," composed of pilots with disabilities, an internationally recognized group that participates as the only civilian patrol in numerous international events. Thanks to his efforts, many people with physical disabilities have achieved licenses for recreational and sport flying, proving that when the passion and professionalism of the teacher and the tenacity of the student join together, it's possible to fly very high.

### **George Palmer Putnam Award**

*Dean Jaros* was a visionary for the promotion of women's contributions to aviation and The Ninety-Nines. As a long-time 49 ½, he donated years of service to The Ninety-Nines.

Dean volunteered at a Colorado Chapter Airmarking and, after observing how long it took to lay out a compass rose, developed and manufactured templates that enabled quick layout of the interlocking nines. He also developed aids for quickly drawing the centric circles and laying out the four primary directions. He volunteered and donated his flying time and all expenses at over ten 99 airmarkings, and was the timer every year for the Mile High Air Derby.

In addition to supporting the Colorado Chapter, Dean flew to and attended over 17 years of 99 International Conferences and Section meetings.

Dean contributed greatly to the body of knowledge on women in aviation. As a scholar, former professor at Vanderbilt and University of Kentucky and Dean of the Graduate School at Colorado State University, He conducted years of extensive and detailed research to produce the ground-breaking book in 1994, *Heroes Without Legacy*:

*American Airwomen, 1912-1944*. He documented the incredible achievements of women pilots in a day when they often were not recognized in aviation.

Dean Jaros personified the values and contributions of the "George Palmer Putnam Award".

### **Award of Inspiration**

*Mireille Goyer* was searching for a way to celebrate the 100-year anniversary in 2010 of the first woman to receive a pilot license worldwide. She designed and developed "The Centennial of Women Licensed Pilots" to highlight women pilots' history, raise awareness of aviation's opportunities among females and introduce girls and women to aviation. She garnered support from a vast array of aviation organizations, businesses and magazines and energized numerous individuals to provide introductory flights to over 1600 non-pilot females in 29 countries.

In 2011 Mireille created 'Women of Aviation Worldwide Week' during March. In 2012 she organized a flying event across the English Channel to honor its first crossing by a woman, Harriet Quimby, 100 years previously. In total, 1,104 girls and women worldwide were introduced to flight that week, including over 400 at one event in Yellowknife, Canada.

The 2013 event will take place from March 4-10 and the theme will be "Women and Space" celebrating 50 years of women in space.

Mireille is a Canadian pilot and instructor with ATPL and a member of the British Columbia Coast Chapter, West Canada Section.

### **President's Award**

*Patricia Noyes Prentiss* has been a member since 1982. She first served The Ninety-Nines in various Orange County Chapter offices followed by service to the Southwest Section with her appointment as Secretary in

1987. It was during her tenure as Governor that she became familiar with our Headquarters buildings in Oklahoma City. Her general contractor's license, in addition to the experience gained in her many custom builds in Orange County, California, led her to volunteer for the Building Maintenance Committee in 2002 when mold was identified in the archive room downstairs. Since the mold mitigation, the archive room floor has been completely replaced to support a high-density filing system in the new "collections storage room." In 2007 the entire roof was replaced and insulated, the mechanical units replaced in 2008.

Subsequently, the balcony at the Museum was replaced, the exterior north wall insulated properly and sheathed with exterior materials providing control over the interior environment, reduced energy costs and increased security. In anticipation of the annual conference in Oklahoma City in 2011, a new concrete patio slab was installed with appropriate slopes for drainage, along with a new compass rose with blue, white, gray and gold tiles. The exterior stairs to the MWP were repaired.

In addition to two Board meetings each year, Pat made numerous trips to Oklahoma City from her home in California, always on her own initiative and never expecting reimbursement for expenses associated with those travels. She cajoled, flattered, humored, teased, and if necessary reproached, renegotiated and enticed our engineers, architects and contractors. She always displayed great respect for each, but not one could put anything over on her.

**THE 99s EMAIL NETWORKS****99s Network**

The 99s Email Network is a communications network for 99s to discuss varied topics such as flying, Section/Chapter innovations and ideas, networking and mentoring, being a 99, and much more. If you have a question or want to share some information with other 99s, this is the place for you!

**Pro 99s Network**

The Pro 99s Email Network is for women who are progressing towards or advancing in their careers as professional pilots. Discussions include all topics pertinent to pilot careers, including the benefits and disadvantages of different pilot career opportunities, flight training and building flight time, finding scholarships and jobs, coping with disappointments, and balancing work and family.

**99s Flight Training Forum**

The 99s Flight Training Forum is an email discussion forum about flight training issues for all 99s members. Topics of discussion include finishing the private pilot certificate, moving into larger aircraft, training for advanced ratings, check rides and much more.

**Ready to Sign Up?**

Go to the website and click on *eNetwork Forums* under the *Resource Center* tab.

**MEMBERS AREA**

The Members Area contains forms, information and a library that is helpful to Sections, Chapters and individual members. You will find such things as an Intent to Seek Election Form, a recruitment poster, a new member guide, to mention only a few. Need the latest issue of the Headquarters Dispatch? It's there. Need one from a few months ago? It's there, too.

The Online Directory is also there. It's updated regularly and reflects the latest information available about our members. Through the various search criteria, you can look up a member by name, email address, Chapter office, etc. Or you can view all the members in your Chapter or Section. All the searches can be printed out and/or downloaded to your computer for use. If you do not wish to have your contact information online, you must supply Head-quarters with written opt-out instructions.

In a rush and just remembered you need to renew? [Online renewal](#) is now available.

**Register for the Members Area**

To sign-up, go to the *Members Area* under *Join Us* and once there provide the email address you have on record at Headquarters. A password will be sent to you. Please note—the email address that you enter **MUST** match what is on file at Headquarters for the request to go through. If it doesn't match, you will not be able to register. If you have trouble registering, send an email to [webmaster@ninety-nines.org](mailto:webmaster@ninety-nines.org) and help will be forthcoming.

**EMAIL ADDRESSES****International President**

[president@ninety-nines.org](mailto:president@ninety-nines.org)

**International Vice-President**

[vicepresident@ninety-nines.org](mailto:vicepresident@ninety-nines.org)

**International Secretary**

[secretary@ninety-nines.org](mailto:secretary@ninety-nines.org)

**International Treasurer**

[treasurer@ninety-nines.org](mailto:treasurer@ninety-nines.org)

**AE Memorial Scholarship Fund**

[aechair@ninety-nines.org](mailto:aechair@ninety-nines.org)

**99s Museum of Women Pilots**

[museum@ninety-nines.org](mailto:museum@ninety-nines.org)

**AE Birthplace Museum**

[aebmuseum@ninety-nines.org](mailto:aebmuseum@ninety-nines.org)

**Endowment Fund**

[endowment@ninety-nines.org](mailto:endowment@ninety-nines.org)

**Membership**

[membership@ninety-nines.org](mailto:membership@ninety-nines.org)

**Pilot Careers Committee**

[careers@ninety-nines.org](mailto:careers@ninety-nines.org)

**Mentoring**

[mentoring@ninety-nines.org](mailto:mentoring@ninety-nines.org)

**eNetwork Forums**

[enetworking@ninety-nines.org](mailto:enetworking@ninety-nines.org)

**Scholarships (not AEMSF)**

[scholarships@ninety-nines.org](mailto:scholarships@ninety-nines.org)

**Aerospace Education**

[aeroed@ninety-nines.org](mailto:aeroed@ninety-nines.org)

**Headquarters Dispatch**

[dispatch@ninety-nines.org](mailto:dispatch@ninety-nines.org)

**99 News Submissions**

[news@ninety-nines.org](mailto:news@ninety-nines.org)

**Public Relations**

[pr@ninety-nines.org](mailto:pr@ninety-nines.org)

**Webmaster**

[webmaster@ninety-nines.org](mailto:webmaster@ninety-nines.org)

**Perpetual Calendar**

[calendar@ninety-nines.org](mailto:calendar@ninety-nines.org)

Send materials to:

**The 99 News**

**4300 Amelia Earhart Road Ste A**

**Oklahoma City OK 73159-1140**

**or email:**

**news@ninety-nines.org**

## EDITORIAL GUIDELINES

The 99s News team has developed suggested guidelines to help members submit their news articles and photographs in a format that is most compatible with digital publishing requirements. Following the guidelines will help ensure accuracy and improve photo quality in the magazine. The 99 News will continue to accept articles in longhand or typewritten from those who do not have access to a computer.

### Manuscript Submission

The easiest way to submit Chapter news is to go to The Ninety-Nines website and simply click on 99 NEWS Magazine and then click on *Reporter's Online Form* directly above the links to past issues. Fill out the information you wish to submit and click *send it*. It's as easy as that!

Or, submit single-spaced text in Word, or similar word processing program, without any special formatting. Use only common fonts such as Times or Arial and avoid headers and footers.

If mailing your article, please send the text in PC format on a CD, along with a printout. E-mailed articles will be accepted as text attachments following the guidelines mentioned above. Please try to avoid typing your article directly into an email message, which results in many extra spaces and those pesky carets (> >).

Your articles may be edited by us for length and clarity prior to publication. Please furnish your name, address, phone/fax number and e-mail address with your submission.

### DEADLINES:

January-February issue: December 1

March-April issue: February 1

May-June issue: April 1

July-August issue: June 1

September-October issue: August 1

November-December issue: October 1

### Photograph Submission

If you mail us photographs, please put your name on the back of every photograph you submit. It is best if you fill out a label and attach it to the back of the photograph. If you use ink be sure it is smear-proof (not ballpoint) and dries thoroughly. Furnish photographer's credits and caption information. Each caption should explain who, what, when, where and other appropriate information. Please do not use paperclips on photos.

Photos in black and white or color are acceptable. Digital photos should be taken at the camera's highest resolution setting. Many digital cameras take photos at a default resolution that may look great on your computer screen but will be fuzzy in print. Manually set your camera resolution to "Fine" or "Best Quality" (check your manual for specific settings).

If you are scanning a photo, the setting should be at 300 dpi. If the photo is very small, please enlarge to 200 percent and scan at 600 dpi. We will adjust photos for color and crop for size as needed for publication. NOTE: If you are submitting more than 8 photos, send the photos on a CD or DVD.

Important--do not submit photos copied from newspapers, magazines or books or are reproduced on a copier. They produce a spotty pattern when published due to the dot system used in the printing process.

Do not insert your photo into a text document. If you send the photo(s) by email, be sure to send the photo as a separate attachment and rename the photo to identify it with the article.



SECTION BOUNDARIES MAP



**ARABIAN SECTION**

*Saudi Arabia*  
Chartered 11-Oct-1989

**AUSTRALIAN SECTION**

*Australia*  
Chartered 10-Jul-1959  
[www.ninety-nines.org/index.cfm/](http://www.ninety-nines.org/index.cfm/)  
Chapter-Australia\_2.htm

**AUSTRIAN SECTION**

*Austria*  
Chartered 9-Nov-2005  
<http://www.ninety-nines.at/>

**BRAZIL SECTION**

*Brazil*  
Chartered 22-Aug-2000

**BRITISH SECTION**

*British Isles*  
Chartered 1-Nov-1964

**EAST CANADA SECTION**

*Ontario, Labrador, New Brunswick, Newfoundland, Nova Scotia, Prince Edward Island, Quebec*  
Chartered 1-Nov-1950  
[www.canadian99s.org/ECAN](http://www.canadian99s.org/ECAN)

**Eastern Ontario Chapter**  
Chartered 20-Apr-1968  
[www.canadian99s.org/ECAN/EONT.htm](http://www.canadian99s.org/ECAN/EONT.htm)

**First Canadian Chapter**  
Chartered 7-Oct-1950  
[www.firstcanadian99s.com](http://www.firstcanadian99s.com)

**Maple Leaf Chapter**  
Chartered 3-May-1969  
[www.canadian99s.org/ECAN/Mapleleaf.htm](http://www.canadian99s.org/ECAN/Mapleleaf.htm)

**Montreal Chapter**  
Chartered 23-May-1970  
[www.canadian99s.org/ECAN/montreal.htm](http://www.canadian99s.org/ECAN/montreal.htm)

**Sleeping Giant Chapter**  
Chartered 29-Nov-2011

**FAR EAST SECTION**

*Japan, Korea*  
Chartered 15-Apr-1992

**FINNISH SECTION**

*Finland*  
Chartered 14-Jul-1970

**FRENCH SECTION**

*France*  
Chartered 08-Apr-2009  
<http://199s.delta-juliette.org/>

**GERMAN SECTION**

*Germany*  
Chartered 29-Sep-1997  
[www.ninety-nines.de](http://www.ninety-nines.de)

**GHANAIAAN SECTION**

*Ghana*  
Chartered 4-Oct-2011

**INDIA SECTION**

*India*  
Chartered 26-Mar-1976  
[http://www.ninety-nines.org/index.cfm/Chapter-India\\_16.htm](http://www.ninety-nines.org/index.cfm/Chapter-India_16.htm)

**ISRAELI SECTION**

*Israel*  
Chartered 15-Jul-1989

**MID-ATLANTIC SECTION**

*Delaware, District of Columbia, Maryland, Pennsylvania, Virginia, West Virginia*  
Chartered 19-Feb-1930  
<http://www.mid-atlantic99s.org/>

**Central Pennsylvania Chapter**  
Chartered 9-Sep-1965

**Delaware Chapter**  
Chartered 19-Apr-1976

**Eastern Pennsylvania Chapter**  
Chartered 23-Oct-1941  
[www.epa99s.org](http://www.epa99s.org)

**Greater Pittsburgh Chapter**  
Chartered 16-Oct-1971

**Hampton Roads Chapter**  
Chartered 18-Oct-1975  
[www.hamptonroads99s.org](http://www.hamptonroads99s.org)

**Keystone Chapter**  
Chartered 5-Dec-1989  
[www.keystone99s.org](http://www.keystone99s.org)

**Maryland Chapter**  
Chartered 19-Dec-1963

**Old Dominion Chapter**  
Chartered 1-Apr-1992  
[www.olddominion99s.com](http://www.olddominion99s.com)

**Shenandoah Valley Chapter**  
Chartered 25-Jan-1976

**Sugarloaf Chapter**  
Chartered 7-Nov-2005  
[www.sugarloaf99s.com](http://www.sugarloaf99s.com)

**Virginia Chapter**  
Chartered 21-Apr-1967

**Washington DC Chapter**  
Chartered 19-Nov-1933  
[www.dc99s.org](http://www.dc99s.org)

**West Virginia Chapter**  
Chartered 3-Mar-2010

**NEPAL SECTION**

*Nepal*  
Chartered 8-Nov-2000

**NEW ENGLAND SECTION**

*Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont*  
Chartered 19-Sep-1941  
[www.womenpilotsnewengland.org](http://www.womenpilotsnewengland.org)

**Connecticut Chapter**  
Chartered 6-Feb-1964

**Eastern New England Chapter**  
Chartered 19-May-1962  
[www.womenpilotsene.org](http://www.womenpilotsene.org)

**Katahdin Wings Chapter**  
Chartered 8-May-1993  
[www.orgsites.com/me/katahdinwings](http://www.orgsites.com/me/katahdinwings)

**NEW YORK-NEW JERSEY SECTION**

*New York, New Jersey*  
Chartered 14-Dec-1929  
[www.nynj99.org](http://www.nynj99.org)

**Central New York Chapter**  
Chartered 29-May-1974  
[www.orgsites.com/ny/cny99s](http://www.orgsites.com/ny/cny99s)

**Finger Lakes Chapter**  
Chartered 29-Jun-1973  
[www.orgsites.com/ny/fingerlakes99s](http://www.orgsites.com/ny/fingerlakes99s)

**Garden State Chapter**  
Chartered 10-Oct-1965  
[www.nynj99.org/ChGardenState.htm](http://www.nynj99.org/ChGardenState.htm)

**Greater New York Chapter**  
Chartered 1-Nov-1962  
[www.nynj99.org/ChGreaterNewYork.htm](http://www.nynj99.org/ChGreaterNewYork.htm)

**Long Island Chapter**  
Chartered 10-Oct-1965  
[www.nynj99.org/ChLongIsland.htm](http://www.nynj99.org/ChLongIsland.htm)

**New York Capital District Chapter**  
Chartered 3-Oct-1970  
[www.nynj99.org/ChNYCD.htm](http://www.nynj99.org/ChNYCD.htm)

**North Jersey Chapter**  
Chartered 1-Sep-1974  
[www.nj99.com](http://www.nj99.com)

**Penn-Jersey Chapter**  
Chartered 4-Mar-2006  
[www.penn-jersey99s.org](http://www.penn-jersey99s.org)

**Western New York Chapter**  
Chartered 1-Nov-1945  
[www.nynj99.org/ChWesternNewYork.htm](http://www.nynj99.org/ChWesternNewYork.htm)

**NEW ZEALAND SECTION**  
*New Zealand*  
Chartered 28-Jan-1980

**NORTH CENTRAL SECTION**  
*Iowa, Illinois, Indiana, Kentucky, Michigan, Minnesota, Missouri, Ohio, Wisconsin & Internet Collegiate Chapter*  
Chartered 1-Nov-1931  
[www.ncs99s.org](http://www.ncs99s.org)

**All-Ohio Chapter**  
Chartered 19-Oct-1933  
[www.alloho99s.com](http://www.alloho99s.com)

**Aux Plaines Chapter**  
Chartered 29-Apr-1978

**Chicago Area Chapter**  
Chartered 11-Jan-1934  
[www.chicagoarea99s.org](http://www.chicagoarea99s.org)

**Greater Cincinnati Chapter**  
Chartered 21-Jun-1986

**Greater Kansas City Chapter**  
Chartered 24-Oct-1940

**Greater St. Louis Chapter**  
Chartered 19-Sep-1941  
[www.st-louis-99.com](http://www.st-louis-99.com)

**Indiana Chapter**  
Chartered 17-Sep-1939  
[www.indiana99s.org](http://www.indiana99s.org)

**Indiana Dunes Chapter**  
Chartered 15-May-1976  
[www.indianadunes99s.org](http://www.indianadunes99s.org)

**Intercollegiate Internet Chapter**  
Chartered 7-Nov-2003

**Iowa Chapter**  
Chartered 8-Jun-1940  
[www.iowa99s.org](http://www.iowa99s.org)

**Kentucky Bluegrass Chapter**  
Chartered 19-Jul-1966  
[www.ninetynines.net/ky-bluegrass](http://www.ninetynines.net/ky-bluegrass)

**Lake Erie Chapter**  
Chartered 12-Jan-1974  
[www.lakeerie99s.homestead.com](http://www.lakeerie99s.homestead.com)

**Michigan Chapter**  
Chartered 19-Feb-1934  
[www.michigan99s.info](http://www.michigan99s.info)

**Minnesota Chapter**  
Chartered 2-Jul-1949  
[www.minnesota99s.org](http://www.minnesota99s.org)

**Northwoods Chapter**  
Chartered 9-Sep-2006  
[www.northwoods99s.org](http://www.northwoods99s.org)

**Scioto Valley Chapter**  
Chartered 19-Mar-1981  
[www.99s-sciotovalley.org](http://www.99s-sciotovalley.org)

**Three Rivers Chapter**  
Chartered 11-Apr-1983

**Wisconsin Chapter**  
Chartered 11-Oct-1941  
[www.wisconsin99s.org](http://www.wisconsin99s.org)

**Women With Wings Chapter**  
Chartered 25-Apr-1994

**NORTHWEST SECTION**  
*Alaska, Idaho, Montana, North Dakota, Oregon, South Dakota, Washington, Wyoming*  
Chartered 1-Nov-1953  
[www.nw99s.org](http://www.nw99s.org)

**Alaska Chapter**  
Chartered 19-Jan-1954  
[www.ak99s.org](http://www.ak99s.org)

**Central Oregon Chapter**  
Chartered 15-Jun-1981  
[www.centraloregon99s.org](http://www.centraloregon99s.org)

**Columbia Cascade Chapter**  
Chartered 19-Oct-1965  
[www.columbiacascade99s.org](http://www.columbiacascade99s.org)

**Cook Inlet Chapter**  
Chartered 20-Mar-1978  
[www.ak99s.org/cookinlet.html](http://www.ak99s.org/cookinlet.html)

**Crater Lake Flyers Chapter**  
Chartered 15-May-1993  
[www.craterlakeflyers.com](http://www.craterlakeflyers.com)

**Eastern Idaho Chapter**  
Chartered 14-Oct-1956

**Greater Seattle Chapter**  
Chartered 10-Sep-1969  
[www.seattle99s.org](http://www.seattle99s.org)

**Idaho Chapter**  
Chartered 15-Oct-1954  
[www.idaho99s.org](http://www.idaho99s.org)

**Intermountain Chapter**  
Chartered 10-Jan-1955  
[www.intermountain99s.org](http://www.intermountain99s.org)

**Mat-Su Valley Chapter**  
Chartered 7-Aug-1984  
[www.ak99s.org/matvalley.html](http://www.ak99s.org/matvalley.html)

**Mid-Columbia Chapter**

Chartered 2-Apr-1982  
[midcolumbia99s.org](http://midcolumbia99s.org)

**Midnight Sun Chapter**

Chartered 6-Jul-1981  
[www.ak99s.org/midnightsun.html](http://www.ak99s.org/midnightsun.html)

**Montana Chapter**

Chartered 10-Oct-1954  
[www.montana99s.org](http://www.montana99s.org)

**Mount Tahoma Chapter**

Chartered 10-Jul-1969

**Oregon Pines Chapter**

Chartered 28-May-1980  
[www.oregonpines99s.org](http://www.oregonpines99s.org)

**South Dakota Chapter**

Chartered 19-July-1963

**Western Washington Chapter**

Chartered 19-Jan-1940

**Willamette Valley Chapter**

Chartered 4-Apr-1966

**Wyoming Chapter**

Chartered 23-Apr-1965

**NORWEGIAN SECTION**

*Norway*

Chartered 14-Sep-2007

**RUSSIAN SECTION**

*Russia*

Chartered 17-Feb-2004

**SOUTH CENTRAL SECTION**

*Arkansas, Colorado, Kansas, Louisiana, Nebraska, New Mexico, Oklahoma, Texas & Ambassador Chapter*  
 Chartered 1-Jan-1930  
[www.scs99s.org](http://www.scs99s.org)

**Albuquerque Chapter**

Chartered 11-Nov-1955  
[www.scs99s.org/Chapters/Albuquerque.htm](http://www.scs99s.org/Chapters/Albuquerque.htm)

**Ambassador Chapter**

Chartered 1-Jan-1999  
[www.ambassador99s.org](http://www.ambassador99s.org)

**Arkansas Chapter**

Chartered 21-Sep-1963

**Austin Chapter**

Chartered 11-Feb-1977

**Brazos River Chapter**

Chartered 25-Sep-1995

**Colorado Chapter**

Chartered 28-Sep-1941  
[www.colorado99s.org](http://www.colorado99s.org)

**Dallas Chapter**

Chartered 17-Nov-1957  
[www.dallas99s.org](http://www.dallas99s.org)

**El Paso Chapter**

Chartered 5-Sep-1957

**Fort Worth Chapter**

Chartered 18-Nov-1957

**Golden Triangle Chapter**

Chartered 1-Oct-1969  
[www.scs99s.org/ChapterPages/GoldenTriangle.pdf](http://www.scs99s.org/ChapterPages/GoldenTriangle.pdf)

**High Country Chapter**

Chartered 16-Nov-1990

**Houston Chapter**

Chartered 17-Jan-1959  
[www.houston99s.org](http://www.houston99s.org)

**Kansas Chapter**

Chartered 31-Mar-1951  
[www.kansas99s.com](http://www.kansas99s.com)

**Lake Charles Chapter**

Chartered 17-Apr-1993

**Nebraska Chapter**

Chartered 30-Jan-1937  
[www.nebraska99s.org](http://www.nebraska99s.org)

**Northeast Kansas Chapter**

Chartered 18-Mar-1967

**Oklahoma Chapter**

Chartered 2-Jun-1941  
[www.scs99s.org/ChapterPages/Oklahoma.pdf](http://www.scs99s.org/ChapterPages/Oklahoma.pdf)

**Pikes Peak Chapter**

Chartered 17-Sep-1984  
[www.drose3720.wordpress.com](http://www.drose3720.wordpress.com)

**Purple Sage Chapter**

Chartered 17-Nov-1984

**Rio Grande Norte Chapter**

Chartered 11-Oct-2003  
[www.rgn99s.org](http://www.rgn99s.org)

**San Antonio Chapter**

Chartered 19-Nov-1957  
[www.sanantonio99s.org](http://www.sanantonio99s.org)

**Shreveport Chapter**

Chartered 19-Feb-1960

**Texas Dogwood Chapter**

Chartered 20-Jul-1974  
[www.scs99s.org/ChapterPages/TexasDogwood.pdf](http://www.scs99s.org/ChapterPages/TexasDogwood.pdf)

**Tip of Texas Chapter**

Chartered 20-Nov-1957

**Tulsa Chapter**

Chartered 12-Apr-1946

**Wichita Falls Chapter**

Chartered 19-Apr-1968  
<http://www.scs99.com/>

**Wildflower Chapter**

Chartered 21-May-1977

**SOUTHEAST SECTION**

*Alabama, Florida, Georgia, Mississippi, North Carolina, South Carolina, Tennessee and New Orleans Chapter*  
 Chartered 1-Jan-1930  
[www.sesection99s.org](http://www.sesection99s.org)

**Alabama Chapter**

Chartered 30-Aug-1954  
[www.alabama99s.org/](http://www.alabama99s.org/)

**Blue Ridge Chapter**

Chartered 14-Oct-1974  
[www.99sblueridgechapter.vpweb.com](http://www.99sblueridgechapter.vpweb.com)

**Carolinas Chapter**

Chartered 19-Jun-1940  
[www.carolina99s.com](http://www.carolina99s.com)

**Embry-Riddle Daytona Chapter**

Chartered 1980  
<http://clubs.db.erau.edu/dbnines>

**Florida Firstcoast Chapter**  
Chartered 24-May-1993

**Florida Goldcoast Chapter**  
Chartered 19-Jan-1940  
[www.flgoldcoast99s.org](http://www.flgoldcoast99s.org)

**Florida Gulf Stream Chapter**  
Chartered 1-Jul-1975

**Florida Spaceport Chapter**  
Chartered 8-Dec-1965  
[www.spaceport99s.org](http://www.spaceport99s.org)

**Florida Suncoast Chapter**  
Chartered 10-Feb-1965  
[www.fpcg.net/sc99](http://www.fpcg.net/sc99)

**Georgia Chapter**  
Chartered 12-Sep-1970

**Kitty Hawk Chapter**  
Chartered 17-Dec-1969  
[www.kittyhawk99s.com](http://www.kittyhawk99s.com)

**Memphis Chapter**  
Chartered 19-Apr-1962

**Mississippi Chapter**  
Chartered 19-Jun-1961  
[www.mississippi99s.com](http://www.mississippi99s.com)

**New Orleans Chapter**  
Chartered 16-May-1970  
[www.neworleans99s.org](http://www.neworleans99s.org)

**Paradise Coast Chapter**  
Chartered 2-Jun-2007  
[www.paradisecoast99s.org](http://www.paradisecoast99s.org)

**Tennessee Chapter**  
Chartered 9-Aug-1940

### **SOUTHWEST SECTION**

*Arizona, California, Hawaii,  
Nevada, Utah & Military Internet  
Chapter*  
Chartered 1-Nov-1930  
[www.sws99s.org](http://www.sws99s.org)

**Alameda County Chapter**  
Chartered 15-Sep-1969

**Aloha Chapter**  
Chartered 4-Jun-1968  
[www.orgsites.com/hi/aloha](http://www.orgsites.com/hi/aloha)  
chapterninety-nines

**Antelope Valley Chapter**  
Chartered 20-Sep-1988  
[www.freewebs.com/av99s](http://www.freewebs.com/av99s)

**Arizona Sundance Chapter**  
Chartered 14-Feb-1982

**Bakersfield Chapter**  
Chartered 9-Oct-1947  
[http://bakersfield99s.org](http://http://bakersfield99s.org)

**Bay Cities Chapter**  
Chartered 2-Mar-1932  
[www.baycities99s.org](http://www.baycities99s.org)

**Borrego Springs Chapter**  
Chartered 26-Apr-1984

**Coachella Valley Chapter**  
Chartered 1-Nov-1949  
[www.cvc99s.org](http://www.cvc99s.org)

**Coyote Country Chapter**  
Chartered 1-Jun-1989  
[www.coyote99s.com](http://www.coyote99s.com)

**Fresno Chapter**  
Chartered 7-Feb-1963

**Fullerton Chapter**  
Chartered 14-Sep-1974

**Hi-Desert Chapter**  
Chartered 17-Feb-1973

**Imperial So-Lo Chapter**  
Chartered 4-Apr-1976

**Inland Empire Chapter**  
Chartered 29-Jun-1974

**Lake Tahoe Chapter**  
Chartered 25-Oct-1975  
[www.laketahoe99s.sws99s.org](http://www.laketahoe99s.sws99s.org)

**Las Vegas Valley Chapter**  
Chartered 19-Jan-1956  
[www.lasvegas.sws99s.org](http://www.lasvegas.sws99s.org)

**Long Beach Chapter**  
Chartered 1-Feb-1952  
[www.longbeach99s.org](http://www.longbeach99s.org)

**Los Angeles Palms Chapter**  
Chartered 2-Mar-1932  
[www.lapalms99s.org](http://www.lapalms99s.org)

**Marin County Chapter**  
Chartered 19-Mar-1973  
[www.marin99s.org](http://www.marin99s.org)

**Military Internet Chapter**  
Chartered 2-Nov-2005

**Monterey Bay Chapter**  
Chartered 14-Aug-1965  
[www.montereybay99s.org](http://www.montereybay99s.org)

**Mount Diablo Chapter**  
Chartered 6-May-1967

**Mt. Shasta Chapter**  
Chartered 19-Jun-1975  
[www.mounshasta99s.org](http://www.mounshasta99s.org)

**Orange County Chapter**  
Chartered 15-Jun-1962

**Palomar Chapter**  
Chartered 13-Aug-1966  
[www.sites.google.com/site/palomar99s](http://www.sites.google.com/site/palomar99s)

**Phoenix Chapter**  
Chartered 1-Dec-1949  
[www.phx99s.org](http://www.phx99s.org)

**Placer Gold Chapter**  
Chartered 7-Jan-1983  
[www.placergold99s.webs.com](http://www.placergold99s.webs.com)

**Redwood Coast Flyers  
Chapter**  
Chartered 5-Dec-1989

**Reno Area Chapter**  
Chartered 4-Jun-1964  
[www.sites.google.com/site/renoarea99](http://www.sites.google.com/site/renoarea99)

**Reno High Sierra Chapter**  
Chartered 7-Apr-1989  
[www.renohighsierra99s.org](http://www.renohighsierra99s.org)

**Rio Colorado Chapter**  
Chartered 23-Jan-1981  
[www.riocolorado99s.org](http://www.riocolorado99s.org)

**Sacramento Valley Chapter**  
Chartered 19-Nov-1947  
[www.sacramento99s.org](http://www.sacramento99s.org)

**San Diego Chapter**  
Chartered 19-Sep-1946  
[www.sandiego99s.org](http://www.sandiego99s.org)

**San Fernando Valley Chapter**  
Chartered 1-Feb-1952  
[www.sfv99s.org](http://www.sfv99s.org)

**San Gabriel Valley Chapter**  
Chartered 22-May-1958  
[www.sgv.sws99s.org](http://www.sgv.sws99s.org)

**San Joaquin Valley Chapter**  
Chartered 21-Jan-1951  
[www.sjv.sws99s.org](http://www.sjv.sws99s.org)

**San Luis Obispo County Chapter**  
Chartered 1-Oct-1969  
[www.slo99s.org](http://www.slo99s.org)

**Santa Barbara Chapter**  
Chartered 13-Oct-1960

**Santa Clara Valley Chapter**  
Chartered 19-Jul-1954  
[www.santaclaravalley99s.org](http://www.santaclaravalley99s.org)

**Santa Maria Valley Chapter**  
Chartered 15-Apr-1988  
[www.smv99s.sws99s.org](http://www.smv99s.sws99s.org)

**Santa Rosa Chapter**  
Chartered 1-Sep-1972  
[www.santarosa99s.org](http://www.santarosa99s.org)

**Sedona Red Rockettes Chapter**  
Chartered 18-Jul-1988

**Sutter Buttes Chapter**  
Chartered 15-Aug-1998  
[www.freewebs.com/sb99s/](http://www.freewebs.com/sb99s/)

**Tucson Chapter**  
Chartered 16-Jun-1951  
[www.tucson99s.org](http://www.tucson99s.org)

**Utah Chapter**  
Chartered 15-Sep-1950  
[www.utahninetyines.org](http://www.utahninetyines.org)

**Ventura County Chapter**  
Chartered 1-Jun-1973  
[www.vc99s.org](http://www.vc99s.org)

**Yavapai Chapter**  
Chartered 18-Mar-1993

**WEST CANADA SECTION**

*Alberta, British Columbia, Manitoba, Saskatchewan, Northwest Territories, Nunavat, Yukon Territory*  
Chartered 14-Jul-1970  
[www.canadian99s.org/WCAN](http://www.canadian99s.org/WCAN)

**Alberta Chapter**  
Chartered 20-Apr-1968  
[www.canadian99s.org/WCAN/Alberta.htm](http://www.canadian99s.org/WCAN/Alberta.htm)

**British Columbia Coast Chapter**  
Chartered 14-Apr-1978  
[www.bccoast99s.com](http://www.bccoast99s.com)

**Canadian Rockies Chapter**  
Chartered 22-Sep-1979  
[www.canadian99s.org/WCAN/cdnrockies.htm](http://www.canadian99s.org/WCAN/cdnrockies.htm)

**Manitoba Chapter**  
Chartered 1-Sep-1971  
[www.canadian99s.org/WCAN/manitoba.htm](http://www.canadian99s.org/WCAN/manitoba.htm)



*Above, Credentials Committee Chairman, Thelma Cull gives the Credentials report. Below: Conference Co-Chairmen Peggy Loeffler and Glenna Blackwell enjoying the reception.*



*Left: Bobbi Roe, Kira Klochkova, Rita Adams and Joan Kerwin visit during a break in the festivities.*



*Left: Members board a ferry for a lighthouse tour.*

## MEMBERSHIP CODE DEFINITIONS

AE	AE Scholarship Recipient	NS	News Editor – Section
AECH	AEMSF Chairman – Chapter	NC	News Editor – Chapter
AE Chair	AEMSF Chairman – Section	N	Nominating Committee
CC	Chapter Chairman	SC	Secretary – Chapter
E	Emeritus (Past President)	SS	Secretary – Section
F	Associate Member	TC	Treasurer – Chapter
G	Section Governor	TS	Treasurer – Section
IBD	International Board Member	VC	Vice Chairman
L	Life Member	VG	Vice Governor
MCC	Membership Chairman – Chapter	WC	Webmaster – Chapter
MCI	Membership Chairman – International	WS	Webmaster -- Section
MCS	Membership Chairman – Section		

## A

Aakre, LeAnn S.....	262	<b>Alberta Chapter</b> .....	291
Abbate, Doris .....	116	Albiez, Michele C .....	267
Abbott, Kathy Hamilton .....	97	Albinger, Dorothy A .....	286
Abbott, Virginia P .....	109	Albrecht, Kristina .....	172
Abdulali, Sumaira .....	88	Albrecht, Rosemary L .....	118
Abittan, Joan Mary .....	258	Albright, Drew A .....	172
Ables, Lissette .....	188	Albright, R Maxcine .....	194
Abplanalp, Kelly .....	148	<b>Albuquerque Chapter</b> .....	171
Abraham, Laura Ann .....	103	Alcala, Tania Rosa Maria Gutierrez.....	262
Abrams, Linda Tania .....	249	Alcorn, Joanne L .....	215
Achorn, Michelle P .....	200	Alderman, Marilyn M .....	91
Acker, Nicki R .....	141	Aldrich, Rene Karine .....	135
Ackley, Skyla .....	208	Alegre, Mary T Kitty .....	286
Ackley, Sue .....	123	Alexander, Charlotte .....	286
Adair, Jennifer .....	279	Alexander, Genevieve Mahre .....	127
Adam-Rodwell, Gabriela .....	182	Alexander, V Maurine .....	193
Adams, Bettye C .....	176	Alkin, Marisa Elaine.....	252
Adams, Meigs K .....	140	Allan-Jacobs, Letitia .....	272
Adams, Michelle Julia .....	82	Allen, Angela Kennedy.....	248
Adams, Rita V .....	127	Allen, Anne C Gigi.....	182
Adelman, Gabrielle Ariadne .....	245	Allen, Barbara .....	236
Ades, Bonita Joan .....	177	Allen, Beverleymae .....	249
Adkins, Alyse Michelle .....	138	Allen, Eileen .....	185
Admon, Tamar Thais .....	89	Allen, Gwendolyn .....	228
Adrien, Lolita Marie .....	226	Allen, Jean Elenor .....	125
Ady, Barbara C .....	236	Allen, Lisa Marie.....	164
Agee-Houster, Jo Evelyn .....	200	Allen, Lynne Gay .....	228
Aguirre, Heide .....	238	Allen, Mary Clair .....	91
Aguirre, Margaret Parrott Peggy .....	200	Allen-Smith, Pamela S .....	237
Ahmadzade, Asieh .....	76	Allenstein, Sigrid .....	223
Aho, Melissa Kay .....	143	Allerheiligen, Judith Lynn .....	187
Aiken, Sharon Marie .....	258	Alley, Kathryn Fuqua.....	207
Aitchison, Danielle.....	72	Alley, Kay .....	191
Aken, Patricia L .....	200	Allina, Karen Marie.....	147
Akers, Paula Joyce .....	218	Allinson, Gail Lynne .....	127
Al Twal, Alia Hanna .....	72	Allison, Ashley.....	148
<b>Alabama Chapter</b> .....	205	<b>All-Ohio Chapter</b> .....	125
Al-Alawi, Zubeida Eva.....	218	<b>Aloha Chapter</b> .....	228
<b>Alameda County Chapter</b> .....	228	Alper, Bernice Chickie.....	212
<b>Alaska Chapter</b> .....	151	Alsaber, Dima Omar.....	72
		Alter, LaVonna Scott .....	197
		Altman, Risa.....	92

Al-Uzaiz, Mary Mavis George .....	72	Armstrong, Linda O .....	273
Amabile, Penelope Kimball .....	177	Armstrong, Margaret Janet .....	77
Amann, Isabelle Taylor .....	103	Armstrong, Stephanie J .....	137
Amaral, Julia R.....	244	Arnac, Sarah .....	133
<b>Ambassador Chapter</b> .....	172	Arnett, Dorothy .....	213
Amberge, Andrea Maria .....	85	Arnold, Earline.....	245
Amerson, Kayleen M .....	133	Arnold, Janet E.....	93
Ames, Heidi .....	206	Artisien, Alix Gabrielle Elisabeth .....	208
Ames, Mechell Denise .....	262	Artman, Linda L .....	216
Amir, Erika.....	233	Asad, Suzana Mohd Ali .....	72
Amistoso, Kathy .....	161	Ash, Nancy J .....	136
Amundsen, Jennifer Jo .....	252	Ashley, Jerry .....	106
Anaston, Natalie.....	233	Ashley, Linda.....	210
Anderson, Amy Ellen .....	237	Ashmead, Cindy.....	261
Anderson, Anna Jo.....	169	Asinjo, Dora.....	134
Anderson, Barbara .....	166	Askew, Susan E.....	193
Anderson, Beverly Jean.....	159	Asp, Mandy Kate.....	93
Anderson, Birgitta L.....	103	Assis, Ruth .....	89
Anderson, Carol K.....	213	Atkins, Kimberly Jean .....	134
Anderson, Dorothy J .....	125	Atkinson-Jones, Elaine M .....	291
Anderson, Julie .....	252	Atkinson-White, Jane Louise .....	81
Anderson, Krista Denise .....	177	Ator, Jennie Jane .....	177
Anderson, Marjorie R .....	127	Atteberry, Barbara B .....	194
Anderson, Marjorie S .....	146	Atwood, Caitly .....	194
Anderson, Marylin R.....	143	Auchterlonie, Lois Dobbin .....	109
Anderson, Meriem Roby .....	191	Auck, Allyn .....	260
Anderson, Rachel Aileen .....	91	Auclair, Susan Anne .....	106
Anderson, Stephanie .....	155	Auerbach, Lindsay Ann .....	195
Andre', Babette Yvonne .....	177	Augustine, Shea .....	83
Andreadis, Athena A .....	140	Aukes, Rachel Rae .....	137
Andreason, Jane Davis .....	285	Ault-Meyers, Elisabeth C Betty Jo .....	93
Andrews, Carol Ann .....	281	Ausman, Romaine J .....	177
Andrews, Chelsea .....	281	<b>Austin Chapter</b> .....	176
Andrews, Marilyn Kay .....	177	Austin, Alicia Irene Lisa.....	167
Andrews, Sandra Lance.....	89	Austin, Diana Payne .....	136
Andrews, Suzanne Lehman.....	182	Austin, Linda Ann .....	286
Angelini, Claire Z .....	115	Austin, Lynn Marie .....	233
Angle, Gail E .....	104	Austin, Patricia .....	140
Anglin, Cheri.....	222	Austin, Shannon Ann .....	237
<b>Antelope Valley Chapter</b> .....	230	<b>Australian Section</b> .....	73
Anthony, LeAnn D.....	135	<b>Austrian Section</b> .....	75
Anton, Natalie.....	212	<b>Aux Plaines Chapter</b> .....	127
Antonini, Anna .....	127	Aw, Debbie .....	88
Applegate, Emily Jo .....	177	Axelrod, Beatrice .....	140
Appleton, Sherri Michelle Katherine .....	83	Azar, Suzanne S Suzie.....	184
<b>Arabian Section</b> .....	72		
Aranda, Leona Decarla .....	194	<b>B</b>	
Arcamuzi, Stephanie .....	221	Babjack, Pamela .....	178
Archer, Sandra K.....	166	Bacci, Joan C .....	279
Archibald, Jan .....	267	Bachman, Adele May .....	256
Arentz, Zada F .....	177	Bachman, Marjorie L .....	246
Arias-Garcia, Laura.....	72	Backstrom, Renate.....	188
<b>Arizona Sundance Chapter</b> .....	232	Bacon, AnnLiv .....	143
<b>Arkansas Chapter</b> .....	175	Baddour, Anne Bridge.....	109
Armbrecht, Betty J.....	198	Badger, Marjorie Anne .....	291
Armstrong, Anne C.....	104		

Baehr, Reva M .....	125	Barker, Mary Lynn.....	104
Baer, Deanna Dittnock .....	256	Barna, Laura E .....	99
Baer, Dorothy H .....	256	Barnard, Janet Ann Baldwin .....	146
Baer, Phyllis M .....	156	Barnes, Rachelle D .....	156
Bagent, Gjertine Maj .....	144	Barnes, Suzanne Marie .....	182
Baggott, Lee Ann .....	112	Barnett, Laura Ann .....	246
Baginski, Lynn Yvonne .....	141	Baron, Janelle Nicole .....	197
Baier, Marguerite.....	252	Baroody, Leila J .....	107
Bail, Mary Suzanne.....	226	Barr, Holly Ann .....	182
Bailey, Betty C .....	161	Barr, Katharine .....	109
Bailey, Carol J .....	102	Barrer, Mary Burgess.....	236
Bailey, Carole .....	137	Barrera, Patricia Jean .....	234
Bailey, Eleanor Joan .....	291	Barrett, Barbara McConnell .....	252
Bailey, Ethel Marian .....	93	Barrett, Heidi .....	279
Bailey, Iva Lou .....	178	Barrett, Ruth Anne .....	188
Bailey, Karen Joan .....	291	Barris, Bernice M.....	140
Bailey, Lorena M Rena .....	134	Barron, Judy Charlene .....	234
Bailey, Tamar Dawn .....	155	Bartels, Diane Ruth .....	193
Bailey-Schmidt, Susan P .....	144	Bartels, Laura Victoria.....	286
Bailliez, Sophie Charlotte .....	84	Bartholomew, Carolyn R .....	109
Bair, Wendy Noelle .....	172	Bartier, Jessianna .....	212
Baird, Audrey L .....	150	Bartizal, Dolores .....	175
Baird, Shirley Glasscock .....	103	Bartlett, Aubrey L .....	166
Baird, Sylvia Whitman.....	156	Barto, Tamara .....	228
Baker, Ashley N .....	282	Bascomb, Elsie Wahrer .....	127
Baker, Jill Anne .....	262	Basham, Betty Sue .....	200
Baker, Mary Elizabeth.....	191	Baskin, Karen M .....	220
Baker, Tricia Ann.....	256	Basler, Shelby E.....	191
<b>Bakersfield Chapter .....</b>	<b>232</b>	Basnet, Komal.....	105
Baldwin, Caroline H.....	227	Bass, Lindsey Gamell .....	214
Baldwin, Lydia .....	178	Bassanesi, Michelle Tatia .....	172
Balestrino, Marcia A .....	252	Bassett, Kimberly Ann.....	183
Ballard, Karen Jean.....	127	Bassler, Letty Jane.....	249
Ballem, Sue L .....	275	Basso, Tiina Marjatta .....	249
Ballou, Margaret H L Peg.....	125	Bastian, Rhea Reed .....	155
Balsley, Debbie .....	262	Batchelder, Jean Frances .....	109
Baltzer, Marian .....	170	Bates, Irene S .....	249
Bamford, Courtney.....	93	Bathalter, Michelle.....	269
Bancroft, Diane F .....	107	Batham, Carin Cooper .....	281
Baney, Carol J.....	218	Batie, Jayne-Alice .....	168
Bangar, Sangita Kabra .....	88	Batterby, Janet L .....	132
Bangert, Linda .....	97	Batto, Jeannie .....	138
Banks, Beverly R .....	232	Batty, M Ann.....	256
Banks, Nicole Darlene .....	205	Batzel, Virginia Claire .....	91
Banks, Ramona C .....	205	Bauer, Shelia M.....	109
Banner-Seemann, Catherine Kitty .....	187	Baugh, Deborah F .....	225
Bannon, Kristina Marie.....	269	Baumann, Sigrid M.....	109
Baptista, Janet A .....	275	Baune, Lydia .....	161
Barbarich-Bacher, Bianca .....	122	Bavis, Kathleen M .....	286
Barbee, Priscilla Lane .....	198	Bawcom, Judith Marie.....	232
Bardolph, Eileen L .....	242	Bax, Casimiera.....	282
Bargabos, Mary Elizabeth.....	113	<b>Bay Cities Chapter .....</b>	<b>233</b>
Barger, Janet.....	202	Bazacos, Theresa Terri.....	178
Barhydt, Stacey Louise .....	255	Bazin, Isabelle Myriam.....	85
Barker, Alison.....	275	Beall, Susan Elaine.....	102
Barker, Judith H .....	228	Beam, Charleen Sue.....	227

Beatty, Jenny T .....	258	Berl, Linda S.....	89
Beaver, Marie.....	188	Berlin, Linda Jeannine .....	172
Becherucci, Ruth J.....	140	Berman, Jennifer Ann .....	271
Beck, Cindy.....	252	Berry, Sandra Elizabeth Betsy .....	147
Becker, Darlene E.....	148	Berthelet, Dorothy Arlene.....	77
Becker, Jan.....	73	Bertram, Deborah Kay.....	132
Becker, Mary Jane Terrie.....	161	Bertrand, Jeanine.....	236
Becker, Robin.....	243	Berwyn, Cyndhi K Hughes.....	228
Beckers, Susanne.....	85	Best, Amy.....	188
Beckham, Jennifer.....	188	Beswick, Elizabeth D.....	220
Beckman, Kimberly.....	97	Betchce, Shirley Ann.....	97
Beckman, Roxanne Rae.....	282	Bethel, Norma A.....	147
Beck-Pfeiffer, Sharon C.....	91	Betz, Judie.....	204
Beckum, Toi.....	188	Betz, V Lavelle.....	151
Bedrossian, Adelle M.....	93	Bhakri-Mirchandani, Chitra.....	88
Beech, Lynn Y.....	214	Bhasin, Niharika.....	88
Beeler, MayCay.....	220	Bhasin, Nivedita Jain.....	88
Beering, Donna Janine.....	128	Bianchi, Patricia Ann.....	118
Beeson, Glenda Sue.....	195	Bias-Bradley, Karlene Susie.....	188
Beeuwkes, Nancy Jean.....	109	Biba, Susan J.....	193
Begg, Susan Margaret.....	77	Bickford, Louise Gaylord.....	188
Begley, Deborah.....	234	Bigby, Diane Marie.....	259
Begley, Norma J.....	115	Biggi, Barbara Diane.....	188
Behringer, Mayetta.....	275	Biggin, Sally W.....	256
Beilin, Catherine Curran.....	286	Bigham, Loretta J.....	238
Beineke, Cheryl J.....	245	Billar, Mary C.....	147
Belinski, Sandy.....	93	Billings, Patrice.....	134
Beliveau, Nadine Anne.....	286	Billino, Gina M.....	256
Bell, Monika May.....	144	Bills, Sandi.....	156
Bellino, Clarice Mae.....	118	Binder, Ilse.....	75
Bemis, Roberta Ann.....	239	Biney, Audrey.....	87
Bemis, Susan M.....	240	Bink, Marcell.....	281
Benech, Sheila Esther.....	275	Birchmore, Doreen Dee.....	78
Benham, Martha A Marty.....	191	Bird, Pamela Riddle.....	161
Bening, Patricia.....	150	Birdsong, Dorothy Lanelle.....	216
Benish, Cheryl Lee.....	93	Bisazza, Carolyn Z.....	93
Benjamin, Judith A.....	193	Bischof, Johanna Elisabeth.....	144
Benker, Dorothy Swenson.....	261	Bishop, Cheryl A.....	257
Bennett, Carol Anne.....	249	Bishop, Elizabeth Pauline.....	214
Bennett, Erika E.....	151	Bishop, Janice Elaine.....	257
Bennett, Joanne.....	285	Bishop, Lisa Marie.....	78
Bennett, Kay M.....	259	Bishop, Patricia Jo.....	227
Bennett, Lyn.....	199	Biss, Emily Jeannette.....	156
Bennett, Vivian C.....	188	Bjerre, Lise M.....	85
Benson, Anne Macy.....	280	Bjornson, Rosella M.....	291
Bentler, Katarina S.....	227	Black, Barbara J.....	267
Bentley, Christina Monthan.....	282	Black, Catherine.....	292
Bentley, Kimberly Diane.....	178	Black, Linda Bess.....	191
Bentley, Robin.....	224	Blackman, Pamela S.....	116
Bera, Frances S.....	262	Blackmon, Kathryn Frushour.....	186
Berg, Carol M.....	137	Blackmore, Kate.....	193
Berg, Jane Ann.....	137	Blackwell, Glenna M.....	107
Berg, Kathleen Ann.....	144	Blain, Brittany.....	151
Berger, Cambria Dawn.....	262	Blain, Lindsie Suzanne.....	203
Bergman, Judith Sue.....	100	Blainey, Faye Lorraine.....	73
Berkell, Lynn Charlotte.....	156	Blake, Penelope Mary.....	275

Blakley, Kimlien Thi.....	237	Boudreau, Rachelle.....	78
Blanchard, Joan S.....	286	Bouma, Darlene.....	100
Bland, Jo Ann Hammond.....	203	Bowden, Joy Ruth.....	188
Blandino, Diane M.....	97	Bowditch-Gordon, Gladys Marie.....	291
Blank, Gloria Jean.....	200	Bowen, Ruby.....	200
Blanton, Phyllis Jean.....	191	Bowers, Deanna M Dee.....	178
Blaom, Thyra.....	122	Bowler, Kara.....	178
Blasi, Patricia Barrett.....	210	Bowles, Deanna L.....	113
Blasingame, Carol Ann.....	237	Bowman, Renee L Burger.....	144
Blazier, Ann.....	118	Bowman, Terry.....	252
Bledsoe, Lucile Mary.....	178	Bowne, Jann P.....	147
Bleyl, Mary Beth.....	282	Bowser, Carol J.....	255
Blidberg, Madeline Ann.....	109	Bowser, Judy Mae.....	224
Blissert, Barbara F.....	271	Boyd, Jacqueline B.....	199
Block, Ellie Williams.....	186	Boyd, Joan Marie.....	123
Blodgett, Linda S.....	125	Boyd, RoseMary.....	134
Blodinger, Sharon G.....	103	Boyes, Madaline Marcia Lindy.....	229
<b>Blue Ridge Chapter.....</b>	<b>206</b>	Boyes, Wendy Jean.....	292
Blum, Dee.....	232	Boyko, Catherine L.....	82
Blunk, Holly.....	195	Boylls, Virginia Wright.....	199
Boan, Sarah Lindsey Rae.....	291	Bracewell, Kimberly Mae.....	206
Board, Betty Blackley.....	134	Brackett, Andrea Inman.....	128
Board, Debbie L.....	216	Brackley, Carol Ann.....	188
Bock, Jacqueline Dawn.....	151	Brack-Ponce, Annabelle SanSan.....	271
Bock, Madeleine Dupont.....	72	Bradbury, Daphne Phyllis Michelle.....	294
Bodin, Catherine S.....	178	Braddock, Suzanne W.....	137
Bogardus, Amy Jane.....	138	Bradford, Mary Ann.....	227
Boling, Shirley.....	237	Bradley, Lauren.....	151
Bolkema Tokar, Judith Anne.....	118	Bradshaw, Heather J.....	159
Bolls, Katrina.....	172	Brady, Pagona D.....	224
Bolton, Joanne Gail.....	113	Braman, Helga Barbara.....	163
Bolton, Margaret Mason.....	239	Branam, Carmen Barbara.....	269
Bomberger, Carolyn Louise.....	204	Brandenburg, Robyn.....	183
Bond, Dee.....	122	Brandt, Grace Emery.....	286
Bond, Miriam J.....	212	Brandvold, Patti Jayne.....	237
Bonesteel, June.....	252	Brazier, Kirsten Leigh.....	172
Bonham, Loretta Frances.....	178	<b>Brazil Section.....</b>	<b>76</b>
Bonn, Tess.....	267	<b>Brazos River Chapter.....</b>	<b>176</b>
Bonnar, Jean-Marie.....	237	Brecher, Virginia Howard.....	107
Bonneau, Laurence E.....	85	Bredin, Lynn N.....	78
Bonomo, Rose.....	128	Bregman, Harriet Anne.....	118
Bonzon, Rachel.....	243	Breien, Constance J.....	246
Booker, Stacy Leatrice.....	172	Breiner, Joyce Karen.....	104
Boot, Barbara Joan.....	248	Brennan, Margaret B.....	236
Booth, Rosina.....	74	Brenneman, Holly Florence.....	104
Bopp, Susan K.....	118	Brenneman, Kathy.....	93
Borchardt, Lorraine Ann.....	128	Brents, Theresa Hancock.....	102
Borghazan, Kelen Cristlina.....	76	Brettrager, Sarah.....	162
Born, Donna.....	105	Brew, Cynthia Dianne.....	146
Bornwasser, Louise Weisser.....	138	Brewer, Darcy.....	255
<b>Borrego Springs Chapter.....</b>	<b>236</b>	Bright, Nell S.....	280
Bortolin, Sonia M.....	210	Brin, Harriet R.....	227
Bosma, Kimberly J.....	210	Brinkman, Annelie-Susanne.....	262
Bossio, Natalie.....	275	Brinnand, Sheila Patricia.....	257
Botas, Hulya Julie.....	249	Briscoe, Trudy Mardele.....	249
Botero, Maria.....	178	<b>British Columbia Coast Chapter.....</b>	<b>292</b>

<b>British Section</b> .....	76	Bryngelson, Renee.....	137
Brittan-Jones, Carol Ann.....	78	Bubb, Teresa L.....	154
Brittingham, Verda Eloise.....	135	Bubynina, Irina.....	169
Broad, Glenda Carolyn.....	93	Buchta, Jessica.....	230
Brock, Elizabeth.....	169	Buchwald, Patsy M.....	197
Brockett, Joan L.....	97	Buckanin, Dorothy L.....	115
Brocksmith, Gisel L.....	218	Buckelew, Sonya Tara.....	287
Brogan, Susan Louise.....	100	Budell, Stacey Marie.....	159
Bromley-Harris, Darcy J.....	151	Budhabhatti, Chanda Sawant.....	88
Brooke, Kristy Lynn.....	128	Buehler, Barbara Ann.....	119
Brookfield, Patricia Shirley.....	74	Buehn, Cheryl N.....	245
Brooks, Anele.....	272	Buff, Barbara Setman.....	104
Brooks, Glee Ruth.....	248	Bugbee, Myra J.....	210
Brooks, Theresa J.....	212	Build, Mary S.....	112
Brosmer, Kathleen M.....	146	Bull, Sarah.....	188
Brossard, Betty Louise.....	282	Buller, Marcia S.....	113
Brotherton, Barbara A.....	214	Bullington, Marion Sandra.....	229
Brouillet, Danielle.....	128	Bulluck, Martha Corbi.....	220
Broussard, Ryane E.....	223	Bundgard, Olive Grainger.....	246
Brouwer, Kelly.....	292	Bunk, Evelyn Christina.....	208
Brower, Elayne M.....	163	Bunn, Catherine Lynne.....	230
Brown, Betty J.....	112	Bunnell, Eris-Marie Bronander.....	90
Brown, Caroline Mather.....	118	Burch-Owings, Thelma Juanita.....	159
Brown, Carolyn Olivia.....	286	Burdekin, Sue.....	74
Brown, Cheryl Marie.....	279	Burghy, Rebecca Estelle.....	161
Brown, Colleen Marie.....	200	Burgin, Kendra.....	207
Brown, Deborah Anne.....	287	Burke, Patricia.....	262
Brown, Jacqueline Lee.....	76	Burklund, Jeanette Marie.....	216
Brown, Jewell Bailey.....	207	Burn, Sandra.....	156
Brown, Kathleen Marie.....	161	Burnett, Mary Parham.....	209
Brown, Krys M.....	148	Burnor, Terri Anetta.....	144
Brown, Lois C.....	240	Burns, LaDonna.....	283
Brown, Melanie.....	234	Burns, Mary Lee.....	292
Brown, Robin A.....	236	Burns, Nancy.....	224
Brown, Rose M.....	100	Burrell, Patricia B.....	166
Brown, Sandra A.....	114	Burris, Kelly K.....	141
Brown, Sandra Lea.....	91	Burris, Madeline W.....	99
Brown, Shirley Watts.....	195	Burrow, Shauna McKamey.....	256
Brown, Toni C.....	169	Burrows, Donna Maria.....	132
Brown, Victoria.....	183	Burton, Diana Lynn.....	195
Brown, Virginia Ruth.....	135	Burton, Kimberly Beth.....	150
Brown-Elliott, Candice Hellen.....	279	Buryz, Marilyn J.....	224
Browning, Jill.....	114	Buscher Mahon, Jessica Anne.....	82
Browning-Santa Maria, Catherine Ann.....	271	Bush, Ronna Gayle.....	128
Brownlee, Gale.....	113	Bush, Valarie Lynn.....	281
Bruchhausen, Karin.....	85	Bushko, Nancy Bailey.....	89
Brueck-Paschko, Monika.....	85	Butcher, Beverly Jo Ann.....	267
Bruehl, Melanie Jeanne.....	260	Butler, Julie.....	272
Brun, Kelley M.....	287	Buzzell, Elizabeth Anne.....	234
Brundage, Diane S.....	99	Byers-Jones, Charmian.....	106
Bruner, Cleidith L.....	279	Byrne, Amy Katherine.....	119
Bruschi, Cindy.....	210	Byrne, Maggie.....	269
Brusseau, Barbara J.....	123		
Bryant, Evelyn.....	105		
Bryant, Margret Nelle.....	125		
Bryant, Mary Snell.....	216		

## C

Cabot, Michele Morgan.....	283	Carpenter, Vanessa E B.....	109
Cadmus, Judith Ann.....	93	Carpp, Carolyn Claire.....	168
Cafoncelli, Susan.....	119	Carr, Bonnie Lundquist.....	214
Cagle, Kimberlee S.....	188	Carroll, Linda J.....	205
Cain, Linda R.....	100	Carruth, Sandra Marie.....	205
Caine, Jennifer Mary.....	178	Carson, Cindy.....	183
Caldwell, Janet L.....	123	Carter, Brenda Joyce.....	159
Calhoun, Jennifer Rebecca.....	219	Carter, Liesl R.....	151
Callar, Donna Howe.....	102	Carter, Lucretia Mae.....	155
Callihan, Lindy.....	172	Carter-Coleman, Anne Christine.....	74
Caltrider, Marie E.....	105	Carver, Julee Ann.....	138
Calwell, Bonnie June.....	78	Case, Sandra Hodson.....	281
Cameron, Kay Marilyn.....	132	Casey, Carol A.....	144
Cammack, Kelli Jane.....	178	Casey, Marci.....	273
Camp, Teresa Ann.....	107	Casey, Suzanne Rhodes.....	249
Campbell, Coleen Anne.....	90	Casillas, Cheryl Lorraine.....	200
Campbell, Dorothy B.....	116	Casper, Audrey Jane.....	134
Campbell, Dorothy T.....	262	Castaneda, Patricia Jean.....	239
Campbell, Erin.....	131	Casteel, Angela Paprskar.....	186
Campbell, Joan Anne.....	122	Castillo, Carin.....	234
Campbell, Joanne Angela.....	119	Castillo, Constance.....	107
Campbell, Patricia Ann Pat.....	122	Castner, Linda Fritsche.....	119
Campbell, Rachel.....	131	Cates, Vikki.....	134
Campbell, Roberta S.....	261	Catto, Sara Brianne.....	273
Campbell, Susan Mary Irene.....	122	Cavagnaro, Catherine E.....	225
Camponovo, Shannon K.....	172	Cavenagh, Neva Elizabeth.....	74
Campos, Kathleen M.....	93	Cawley, Judith A.....	214
<b>Canadian Rockies Chapter.....</b>	<b>293</b>	Caywood, Malinda Ann.....	102
Candiani, Karen.....	224	Cellucci, Lauren.....	104
Canepa, Christine.....	269	<b>Central New York Chapter.....</b>	<b>113</b>
Cangiano, Loreli B.....	239	<b>Central Pennsylvania Chapter.....</b>	<b>90</b>
Cansdale, Carol A.....	156	Cerise, Barbara.....	150
Cape, Kimberlee A.....	128	Cerpovicz, Holly.....	109
Capizzi, Jane G.....	168	Chabat, Nicole F.....	93
Capozzi, Jan.....	99	Chabot-Fence, Dene.....	257
Capstick, Sarah Jane.....	183	Chabrian, Margaret J Peggy.....	131
Carastro, Marie F.....	205	Chaffey, Kay Gott.....	256
Carastro, Susan.....	210	Chalker, Alison Frances.....	93
Carbonell, Terry L.....	224	Champlain, Eleanor Louise.....	214
Cardin, Terry L.....	287	Champlin, Marian D.....	144
Cardona, Glenda.....	287	Chan, Pat.....	234
Cardoso de Souza, Ana Paula.....	76	Chan, Tsz Kwan Alice.....	292
Carey, Kaleen.....	252	Chandler, Ann L.....	106
Carico, Altha Miller Polly.....	104	Chandler-Law, Linda D.....	257
Carl, Hillary M.....	107	Chang, Therese.....	272
Carlin, Virginia T Ginny.....	99	Chang-Pryor, Janet Karen.....	234
Carlson, Kristen.....	131	Chantos-Westbrook, Grace Currie.....	118
Carlson, Lyndsay Ann.....	285	Chantrill, Renee.....	244
Carmichael, Maryse D.....	82	Chapman, Jodie.....	242
Carnahan, Joyce Elaine.....	278	Chapple, Elizabeth.....	168
Carnahan, Margaret Dennis.....	132	Charles, Constance E.....	262
<b>Carolinas Chapter.....</b>	<b>207</b>	Charlton, Roberta L.....	159
Carpenter, Reva Horne.....	207	Charmes, Julie-Anne.....	122
Carpenter, Rikako Sugiura.....	84	Chase, Elaine F.....	281
		Chase, Jennifer Margaret.....	159
		Chase, Meadow K.....	263

Chattin, Lois J .....	159	Colbert, Virginia L.....	194
Chauvet, Sarah M.....	246	Cole, Dianne Lauren.....	272
Chay, Andrea B.....	156	Cole, Laura Marina.....	285
Cheel, Margot P.....	109	Cole, Milena Marta.....	283
Chen, Jingxian .....	119	Colegrave, Paula.....	186
Cherry, Jessica .....	164	Coleman, Jessica.....	210
Chester, Patricia V.....	187	Coleman, Polly P.....	184
Chesterfield, Janet Margaret.....	82	Coleman, Tweet Theresa.....	208
<b>Chicago Area Chapter</b> .....	127	Coleopy, Brenda.....	292
Choy, Nelwyn C.....	229	Coles, Dana Lynn.....	195
Christensen, Marie H.....	227	Collier, Patricia Ellen.....	125
Christensen, Sara.....	172	Collier, Sheila Lynn.....	287
Christian, Carol Ann.....	100	Collings, Pamela Ann.....	122
Christian, Elizabeth Dorrance.....	154	Collins, Abbi.....	76
Christian, Nancy Ahlers.....	119	Collins, Beverly Bell.....	109
Christmas, Gayle Elaine.....	155	Collins, Catherine Lane.....	155
Christofferson, Mary Elizabeth.....	159	Collins, Elizabeth M.....	259
Church, Carol E.....	90	Collins, Jean Elizabeth.....	275
Church, Elizabeth J.....	138	Collins, Suzanne Andrea.....	98
Churchill, Janet I.....	91	Collum, Kathleen Osher.....	202
Churchill, Sheri Michelle.....	161	Colon, Linda Gail.....	128
Cichocki, Cheryl Lynn.....	212	<b>Colorado Chapter</b> .....	177
Cioffi, Linda Marie.....	118	Colorni, Avigail Barbara.....	89
Clabaugh, Sharyn C.....	151	Colpitts, Christina G.....	240
Clapper, Tammy Marie.....	93	Coltharp, Linda.....	200
Clark, Beverly Jeanne.....	166	<b>Columbia Cascade Chapter</b> .....	154
Clark, Deborah.....	132	Colvette-Pepper, Peggy Ann.....	205
Clark, Elizabeth A.....	172	Colvin, Cindi.....	189
Clark, Julie E.....	255	Comeau, Carole Gene.....	151
Clark, Katherine Hamby.....	189	Compardo, Eloise E.....	259
Clark, Patience L.....	187	Compton, Mary Potter.....	273
Clark, Sandra.....	263	Conley, Erin.....	183
Clark, Susan.....	247	Conlin, Anne S.....	119
Clarke, Carolyn Elizabeth.....	285	Conlin, Margaret M.....	170
Clarke, Chabely.....	214	<b>Connecticut Chapter</b> .....	106
Clarke, Peggy Ann.....	93	Connell, Linda Janette.....	275
Clemens, Frankie Bea.....	263	Connell, Mary J Joey.....	287
Clement, Alison.....	261	Connole, Doreen A.....	263
Clements, Shauna Marie.....	156	Connolly-Smith, Ari.....	154
Clements, Winoma Alice.....	200	Conover, Laura Ann.....	220
Clifford, Royce Ellen.....	245	Conrad, Laurie A.....	98
Clifford, Sandra Jacqueline.....	275	Conroy, Angelee Moraine.....	287
Clinton, Nancy Jean.....	242	Consolino, Helen Sherwin.....	252
Cloud, Connie Lee.....	155	Contreras, Claudia.....	246
<b>Coachella Valley Chapter</b> .....	236	Conway, Patsy Ann.....	214
Cobarruviaz, Barbara.....	236	<b>Cook Inlet Chapter</b> .....	155
Cobb, Jerrie.....	170	Cook, Carolyn H.....	199
Coburn, Harriet.....	199	Cook, Heather Michele.....	199
Cocanour, Gale Louise.....	200	Cook, Ilse S.....	269
Coderre, Jane E.....	77	Cook, Jennifer.....	97
Coe, Diane Wilder.....	216	Cook, Margaret C Maggie.....	234
Coeytaux-Britton, Marielle.....	279	Cook, Melissa Ann.....	186
Coffeen, Virginia M.....	128	Cook, Priscilla O.....	168
Coffey, Bonita Bonnie.....	252	Cook, Susannah Rebecca.....	99
Coker, Regina.....	222	Cooke, Mary S.....	163
Coker, Sally Walker.....	202	Coolidge, Mariette I.....	287

Coombes, Margaret Lillian .....	114	Crevani, Carole .....	119
Coombs, Reba .....	257	Crist, Grace B. ....	191
Cooney, Bernadette Anne.....	89	Cristiani, Mary J .....	281
Cooney, Cheryl Jean .....	273	Critchell, Iris C .....	242
Cooper, Ann Lewis .....	155	Crittenden, Grace .....	273
Cooper, Charlotte.....	292	Crocker, Kryss Yvonne .....	246
Cooper, Holly Beth .....	189	Crocker, Patricia Suzanne .....	82
Cooper, Kara Michele .....	178	Crombez, Emily .....	83
Cooper, Lauren Marie .....	263	Crommelin, Jean S.....	113
Cooper, Patricia M Pat .....	100	Cronin, Corky .....	261
Cooper, Rebecca Lauren.....	252	Cronk, Janna Annette .....	245
Coopman, Elsie M .....	229	Crook, Tricia L .....	156
Copeland, Constance Lee .....	147	Crooker, Barbara Louise.....	248
Copping, Courtney .....	128	Crosby, Rachel R .....	283
Copple, Devon K .....	151	Crossman, Jennifer .....	76
Corbitt, Summer .....	224	Croston, Victoria Kay .....	189
Corcoran, Lisa Anne .....	219	Crowder, Gayle .....	220
Cordova, Kimberly .....	165	Crowder, L J .....	204
Cormia, Patricia H .....	244	Crowell, Jacie Ann .....	280
Cornelius, Melinda G .....	225	Crown, Lori D .....	232
Corrao, Natalie Denise.....	178	Croyle, Diana S .....	259
Cortese, Michele Jacqueline.....	116	Crum, Ruth May .....	161
Cosby, Margaret M Z .....	200	Cull, Thelma J .....	282
Costell, Tracy Lynn .....	125	Cullen, Peggy Louise .....	107
Cote, Janet Susan .....	261	Culley, Kathryn Day .....	123
Cottrell, Nina Louise.....	144	Culmer, Rhonda .....	224
Couch, Mary Claire .....	138	Culp, Alexandra K H .....	249
Courtney, Debra Ann .....	123	Culp, Doris F .....	122
Courtney, Maryellen.....	150	Culp, Mara K .....	204
Courtois, Korri .....	270	Culver, Christine.....	207
Coussens, Ellen J .....	231	Culver, Elsie E.....	165
Covington, Candace J.....	178	Cunneen, Judith Ann .....	165
Covington, Elisabeth Mary .....	253	Cunningham, Barbara .....	134
Cowing, Evelyn .....	283	Cunningham, Brenda G .....	203
Cox, Alice D .....	176	Cunningham, Deborah Rose .....	275
Cox, Colleen M.....	93	Cunningham, June G .....	273
Cox, Deborah Louise .....	119	Cunningham, Sallye Jo .....	256
Cox, Pat A .....	189	Cunningham, Shannon .....	141
<b>Coyote Country Chapter .....</b>	<b>237</b>	Cunningham, Tamara Jean .....	237
Cozart, Anne .....	186	Cunningham, Zoe.....	93
Cozzi, Diane Marie.....	128	Curran, Glenda Maureen .....	273
Crabtree, Colleen .....	283	Currey, Gail Catherine .....	244
Craft, Joan.....	125	Currin, Irene Mildred .....	155
Craig, M Kaye .....	283	Curtis, Diana Marie .....	98
Craig, Renee Sandell.....	234	Curtis, Karen Jane .....	243
Crane, Pamela H.....	201	Curtis, Sarah .....	98
Crane-Bailey, Donna Gale.....	246	Cutting, Marian M .....	113
Cranfill, Elizabeth Caroline.....	275		
<b>Crater Lake Flyers Chapter .....</b>	<b>155</b>	<b>D</b>	
Crawford, Gwendolyn B .....	195	Da Silva, Flavia Padilha .....	76
Crawford, Kay P .....	137	Dach, Mary Ann .....	169
Crawford, Mary A .....	209	Dade, Diana .....	115
Crawford, Sharon R .....	242	Daelman, Annette .....	85
Creamer, Christina .....	125	Daflucas, Margaret Marie.....	132
Creason, Mary Rawlinson.....	141	Daggett, Preston White.....	210
Cress, Jennifer Ann.....	245		

Dahl, Lisa Buswell.....	166	Day, Leslie Lynn.....	263
Daisy-Bautista, Jessica Stetson .....	121	De Auer, Christina Leslie .....	78
Dal Pezzo, Angela Doris.....	238	De Haan, Vici A.....	178
Dale, Jane L.....	163	de Mayo, Claudia P.....	219
Dale, Joanne Margaret .....	93	De Singh, Harpreet A De .....	88
<b>Dallas Chapter</b> .....	182	Deal, Sarah Marie .....	150
Dalton, Carol D.....	166	Dealey, Elizabeth Young.....	248
Daly, Anna Amelia.....	93	Dean-Toder, Carol .....	219
Daly, Catherine Ellen .....	93	Dearth, Julianne.....	214
Dalzell, Cecilia Marie .....	107	Deaver, Jeanne Marie.....	168
D'Amato, Maria.....	234	DeBaun, Betty Eilene.....	135
Damschroder, Lulu J.....	125	DeBlock, Tricia.....	136
Danhof, Vicki.....	165	DeBono, Amber.....	220
Daniels, Moriah Hope .....	225	DeCanter, Mary Elizabeth.....	166
Danielson, Debra J.....	119	Decker, Kelly L.....	287
Dannecker, Kathleen J.....	273	Decker, Laura.....	248
Danova, Nichole A .....	99	DeCourley, Claudette.....	263
Darcey, Erin .....	154	Dedera, Carla.....	161
D'Arcy, Kellie J.....	234	Deeds, Barbara Lucile .....	147
Darcy-Hennemann, Suzanna.....	168	Deeter, Wendy Wenk.....	128
Darling, Liz.....	176	DeGraaff, Teresa M.....	156
Darling, Maureen R.....	123	DeGraff, Susan M.....	91
Darmitzel, Sarah Louise.....	132	DeGroot, Rebecca Mari.....	176
Darr, Barbara.....	102	DeHaven, Debi.....	125
Darrah-Hage, Megan Brooke.....	144	Del Favero, Laura Ann.....	275
Darwin, Katherine Kate.....	270	Delage, Kristi Marie.....	144
Dash, Marlene C.....	100	<b>Delaware Chapter</b> .....	91
Date, Noriko.....	78	Delay, Sharon Aileen.....	187
Daughtry, Judi.....	240	Delgado, Susan Pollack.....	219
Dauscher, Jillian G.....	257	DelGaizo, Jill Marie.....	119
Davenport, Tracy Dawn.....	144	Dell, Shasta M.....	209
David, Lori Ann.....	274	Della Cioppa, Caren Neila .....	163
Davidson, Margaret Sage.....	107	Dellamorte, Patricia M.....	109
Davidson, Ursula Malluvius.....	210	Delp-Mallet, Jennifer R.....	246
Davies, Rebecca.....	282	Delyser, Dydia Yvonne .....	223
Davila, Jolynn.....	278	Demko, Janice C.....	213
Davis, Amy Susanne.....	98	Demmer, Mary Ann.....	214
Davis, Charlene.....	195	Demore, Louise H.....	273
Davis, Donna M.....	275	DeMory, Sherry.....	198
Davis, Dorothy F.....	263	Denber, Michele J.....	114
Davis, Gudrun Gudi.....	216	Denham, Mindy M.....	195
Davis, Gwendolyn A.....	172	Denison, Candace.....	77
Davis, Heather Renee.....	161	Denney, Kama Louise.....	147
Davis, Jennifer Rae.....	172	Dennis, Martha Raye.....	98
Davis, Karen Anita.....	220	Denny, Susan C.....	103
Davis, Linda Fitzpatrick.....	175	Dentice, Allison Rhea.....	121
Davis, Luana S.....	150	Denton, Melinda J.....	161
Davis, Mary Ann Therese.....	178	Depew, Deirdre Zallnick.....	118
Davis, Nancy.....	116	Derk, Stephanie.....	90
Davis, Patricia J.....	256	Dermott, Jill Patricia.....	78
Davis, Shirley Rogers .....	212	Deshmukh, Saudamini Madhav.....	88
Davis, Susie Jane.....	227	DeShone, LaDonna.....	141
Davis-Bradley, Elizabeth.....	175	DesJardins, Billie F.....	154
Davis-Judd, Michelle Rose .....	231	Desper, Beatrice S.....	223
Dawson, Carole.....	172	Detmar-Pines, Gina Louise.....	116
Day, Errol Stephanie.....	74	Dettmer, Barbara Jean.....	123

Devi, Dandu Mrinalini.....	88	Dor, Daneet.....	208
Devine, Kathleen.....	94	Dorfman, Jennifer.....	283
Devlin, Kathleen.....	263	Dorsey-Spitz, Jenna M.....	197
Devlin, Patricia J.....	94	Doty, Lisa Marie Pettit.....	261
Devold, Karen Marie.....	169	Dougherty, Elizabeth Irene.....	137
Dewey, Deborah Marie.....	176	Douglas, Cynthia Lynn.....	273
Dewulf, Suzanne Maloney.....	127	Douglas, Jonna Sotelo.....	283
Dey, Sharyn Elizabeth.....	229	Douthitt, Iona Faith.....	240
Dhital, Sunita.....	105	Dove, Barbara.....	109
Dibble, Kimberly J.....	283	Dowlearn, Melody Lynn.....	255
Dick, Helen R.....	263	Downey, Deborah.....	287
Dickerhoof, Dorothy Kathleen.....	194	Downey, Deborah Anne.....	140
Dickey, Frances Caroline.....	261	Downing, Billie Marie.....	109
Dickinson, Christine Margaret.....	123	Doyle, Larissa.....	83
Dickson, Marilyn I.....	78	Doyle, Margaret G Peggy.....	100
Dickson, Marilyn L.....	132	Doyle, Mathea A.....	151
Diehl, Robin.....	178	Drager, Heidi.....	137
Dierolf, Carolgene.....	246	Dragoo, Edna M.....	89
Dieser, Anna Jo.....	246	Dragten, Marita Carol.....	197
Dietrich, Mary S.....	225	Drane, Jana Sharp.....	201
Dillard, Paula Alger.....	178	Draper-Hivert, Linda Mae.....	257
Dilley, Gail A.....	136	Dratler, Cheryl Lynn.....	224
Dilley, Joan E.....	242	Drayster, Sheila Anne.....	241
Dillman, Lois.....	249	Drebing, Mariana D Mardi.....	113
Dillon, Deborah.....	219	Dreger, Deirdre Ann.....	146
Dinan, Elizabeth Crowley.....	273	Drescher, Margaret Judith Marcy.....	144
Dingman, Heather.....	151	Dreyfuss, Debi Katzen.....	104
Dirian, Kathryn Marie.....	240	Driscoll, Vivian Gail.....	159
Disanza, Gabrielle.....	119	DuBois, Joan C.....	216
Dishion, Caroline Alvarez.....	107	Dubrow, Lisa Bryant.....	280
Distaso, Pamela Anne.....	267	Duckworth, Ladda Tammy.....	128
Distefano, Maria A.....	116	Duda, Jessica Edmonds.....	109
Ditsch, Patricia Ruth.....	175	Dudley, Jutta Siefert.....	114
Ditton, Delores E Dee.....	123	Duenas, Terrisa A.....	287
Dituri, Amy Entress.....	229	Duerk, Valissa Lee.....	102
Dobbins, Vi.....	236	Duffy, Bertie K.....	267
Dobelli, Amanda C Christi.....	210	Duffy, Josephine Ann.....	274
Dobrovolny, Nicole.....	257	Duggan, Rebecca Shannon.....	141
Dockins, Jamie Lee.....	263	Dugger, Carolyn D.....	246
Doctor, Katarina.....	103	Duke, Jean Fraser.....	219
Dodman, Jennifer Marie.....	76	Dukeman, Debbie.....	220
Dodson, Billie E.....	274	Dulson, Katherine.....	274
Dodson, Margaret Alice.....	128	Dumont, Michaelle.....	82
Doering-Jones, Jennifer L.....	168	Dunbar, Martha C.....	109
Doherty, Monica Anne.....	173	Dunbar, Victoria.....	214
Dohrenwend, Jeffrey Hadley.....	146	Duncan, Athalie.....	74
Dolan, Debra T.....	107	Duncan, Margaret R.....	90
Dombrowski, Laura V.....	239	Duncan, Phyllis Anne.....	169
Don, Heidi J.....	185	Duncan, Terry C.....	275
Donaldson, Patricia Ring.....	253	Dunks, Kristi.....	165
Dongol, Maheswari.....	105	Dunlap, Jeannie Powell.....	261
Donham, Holly J.....	279	Dunn, Colleen Elizabeth.....	173
Donner, Teresa Marie Terri.....	139	Dunn, Leah Ott.....	223
Donovan, Elizabeth J.....	272	Dunn, Rosemary.....	152
Dooley, Florence C.....	118	Dunne, Suzanne P.....	90
Doolittle, Barbara Ann.....	199	Dunning, Christine McKinley.....	152

Dunn-Mangnall, Taya Ann .....	234
Duplinsky, Annette .....	100
Dupont, Virginie.....	199
Durrer, Ursula Maria.....	199
Dwelle, Peggy L.....	255
Dworshak, Andrea.....	261
Dwyer, Laura J.....	283
Dwyer, SarahMaura C B.....	119
Dwyer, Sherri Marie .....	260
Dyer, Angela .....	253
Dyer-Kendler, Charissa A.....	94
Dykema, Deborah L.....	253
Dyson, Sheila .....	72
Dziadulewicz, Melanie .....	173

## E

Eason, Ruby Lee.....	216
<b>East Canada Section</b> .....	77
Easterly, Ann Sandra.....	161
<b>Eastern Idaho Chapter</b> .....	156
<b>Eastern New England Chapter</b> .....	109
<b>Eastern Ontario Chapter</b> .....	77
<b>Eastern Pennsylvania Chapter</b> .....	92
Eastman, Patricia Leach.....	275
Eaton, Jeanette.....	107
Eaton, Katherine Alice.....	280
Eaves, Rita C.....	195
Ebert, Nancy Kay.....	144
Eby, Patricia Smith.....	203
Eby-Buck, Gloria Joyce.....	141
Ecclesine, Amy.....	234
Echemann, Barbara B.....	274
Eckermann, Mayrie Elizabeth.....	173
Edelstein, Bettina.....	107
Edmondson, Diana Yorty.....	263
Edmonson, Elinor Ruth.....	94
Edwards, Marion Lawry.....	74
Egan, Elizabeth Maureen.....	77
Edge, Yvonne May Von.....	100
Eggert, Kimberly Louise.....	221
Egglestone, Denise.....	78
Egglestone, Lauren.....	78
Egle, Shawn G.....	178
Ehnenn, Helen.....	249
Ehrenfeld, Emily.....	109
Ehrenreich, Judy A.....	166
Ehrich, Sharon Slechta.....	123
Ehrlander, Sue Ann.....	77
Ehrlich, Linda F.....	287
Eichholz, Patricia Louise.....	152
Eichner, Jill E.....	115
Eiseman, Denise.....	178
Eklund, Jill B.....	227
Ekstrom, Diane.....	259
El Hajj, Nancy E.....	214

<b>El Paso Chapter</b> .....	184
Eld, Margot J.....	94
Eldridge, Linda Barker.....	249
Elligott, Margaret Cecile.....	197
Ellingsworth-Mohen, Dominique.....	91
Elliott, Hanna R.....	263
Elliott, Norine S.....	273
Ellsworth, Amy Akemi.....	242
Elsbach, Ann Ensley.....	256
Elser, Martha Joan.....	249
Elsholz, Kimberly Kessel.....	225
Emberg, Patricia Ann Pat.....	144
<b>Embry-Riddle Daytona Chapter</b> .....	208
Emerson, Lillian Ann.....	216
Emerson, Morgan Rose.....	109
Emery, Marilyn L.....	157
Emmons, Christine B.....	274
Emrick, Diana Sue.....	170
Emry, Rose.....	263
Engard, Irene P.....	249
Engel, Allie.....	132
Engelbrecht, Donna Marie.....	209
English, Anne Louise.....	163
Englund, Frances L.....	115
Epling, Rilla.....	287
Erhardt, April.....	152
Erickson, Alicia Ross.....	144
Erickson, Casey.....	270
Erickson, Elizabeth Murphy.....	106
Erickson, Lisa Nicole.....	238
Erickson, Lois Ann.....	248
Eriksen, Anne C.....	91
Erikson, Mary Lou.....	128
Erkes, Mary.....	176
Ernst, Kim D.....	238
Espinoza, Yvette Pamela.....	263
Ess, Vanessa Lyn.....	88
Essaye, Gloria Gustafson.....	116
Estevez, Michelle Marie.....	224
Eubanks, Lottie J.....	186
Eulitt, Mercedes.....	231
Evans, Barbara J.....	272
Evans, Blanche W.....	214
Evans, Deborah.....	74
Evans, Elaine Kay.....	141
Evans, Helen L.....	125
Evans, Linda J.....	94
Evans, Meghan.....	191
Ewart, Karen Marie.....	220
Ewing, Barbara K.....	125
Ezell, Nancy J.....	194

## F

Fabiszak, Delores E.....	161	Feronti, Tia Linn.....	195
Fahey, Caitlyn.....	231	Ferrara, Karen Maureen.....	274
Failing, Joyce.....	242	Ferraresi Potier, Rossana Cortes.....	76
Fain, Suzanne.....	189	Ferrato, Beverley Mary.....	259
Fairbanks, Mary Shannon.....	282	Ferrell, Elizabeth Julia.....	131
Fairbanks, Nancy Pat.....	125	Ferrero, Diana.....	85
Falco, Mary Louise.....	118	Ferris, Grace J.....	270
Falk, Donna L.....	116	Fertlitta, Carol H.....	213
Falstrom, Mary Treve.....	242	Feteau, Elizabeth R.....	117
Fanfera, Virginia G.....	94	Fetsch, Linda Lee.....	166
Fanto, Alice.....	223	Fett, Elise H.....	240
<b>Far East Section</b> .....	84	Fiala, Terry L.....	178
Farley, Theresa L.....	253	Fiaui, Cynthia B.....	229
Farley, Traci Christina.....	253	Fickett, Marion L.....	274
Farmer, Constance Anne.....	242	Fields, Evelyn M.....	191
Farnham, Evelyn V.....	137	Figley, Peggy Sue.....	125
Farrell, Catherine M.....	199	Fildes, Terri L.....	123
Farrell, Heidi B.....	131	Filucci, Julie Kristen.....	179
Farrell, Joyce Marie.....	261	Finch, Merry Beth.....	282
Farrell, Leslie Hall.....	213	Findlay, Janet A.....	169
Farrelly-Smits, Jennifer.....	106	<b>Finger Lakes Chapter</b> .....	114
Farris, Anita.....	275	<b>Finnish Section</b> .....	84
Farzad, Zahra.....	72	Fioravanti, Barbara Kussmaul.....	118
Fasano, Marie A.....	287	Firminhac, LaJean Ardel Roy.....	144
Fast, Alison F.....	243	<b>First Canadian Chapter</b> .....	78
Fast, O'Danis Neufeld.....	294	Fischbeck, Vicki Lynn.....	263
Faught, Paula Bea.....	176	Fischer, Edith Copeland.....	98
Faulk, Barbara Lucille.....	201	Fischer, Heather Ann.....	91
Faulkner, Amanda.....	94	Fishel, Clara.....	220
Faulstick, Judith.....	232	Fisher, Diane Tribble.....	117
Fauque, Julie Irene.....	85	Fisher, Elizabeth.....	101
Fautin, Daphne Gail.....	194	Fisher, Rebecca G.....	152
Fawkes, Caroline Felicia.....	98	Fishman, Hannah.....	157
Fechter, Charity.....	165	Fishman, Pamela S.....	201
Feddal, Nora F.....	267	Fitch, Elaine E.....	137
Fedotova, Ludmila Alexandrovna.....	170	Fitterman, Laura Mikel Mikel.....	216
Fee, Charlene.....	140	Fitzpatrick, Beryl Ethelene.....	161
Feeney, Jennifer Kelly.....	229	Fitzpatrick, Sindy R.....	214
Feher, Negar Moinee.....	275	Fitzroy, Nancy Deloye.....	118
Feik, Mary S.....	90	Flaherty, Natasha M.....	173
Feldman, Arlene Butler.....	94	Flanagan, Laura.....	173
Feldman, Barbara Sue.....	119	Flanagan, Sarah Lee.....	193
Feldstein, Lynda Sue.....	119	Flandera, Lynn.....	292
Feliciano, Sandra.....	102	Flaspohler, Melissa Misti.....	134
Felker, Kathleen Mary.....	252	Fleisher, Ruth Shafer.....	210
Fenimore, Jeanne L.....	267	Fleming, Pamela Kay.....	136
Fenske, Donna.....	155	Flesher, Pamela Duncan.....	276
Fenwick, Beverly Ann Peters.....	191	Fletcher, Anne Martin.....	209
Fercho, Kelene Ann.....	167	Fletcher, H Ruth.....	176
Ferguson, Claudia Kay.....	267	Fletcher, Mary P.....	216
Ferguson, Lori.....	249	Fletcher, Maybelle.....	189
Ferguson, Madeleine A.....	234	Fletcher, Sylvia.....	78
Ferguson, Shirley Jeanne.....	104	Flint Wages, Diane.....	263
Fernandez, Mary Elizabeth Skipper.....	216	<b>Florida Firstcoast Chapter</b> .....	209
		<b>Florida Goldcoast Chapter</b> .....	210
		<b>Florida Gulf Stream Chapter</b> .....	212

Florida Spaceport Chapter.....	213	Fraser, Beverly Ann .....	79
Florida Suncoast Chapter .....	215	Fraser, Catherine Una .....	79
Florio, Claire.....	276	Fraser, Rhona .....	123
Florio, Kate.....	199	Fraser, Susan.....	85
Floyd, Audrey M.....	220	Fraser-Jones, Jeannette E.....	72
Fluman, Roberta Ann.....	118	Fraze, Teresa Ann .....	144
Flynn, Dorothy Llewellyn.....	261	Frazier, Brenda Kay .....	270
Flynn, Karen June.....	157	Frederick, Frances M.....	150
Flynn, Margaret Anne .....	261	Fredericksen, Amanda S .....	208
Foeh, Ruby Alice.....	201	Freeman, Barbara Silva .....	229
Fogle, Beverly .....	154	Freeman, Gayle Gorman.....	125
Foley, Mary F Bunny.....	127	Freeman, Teresa L.....	147
Foley, Patricia Ann.....	279	Freeman, Teresa Lynn.....	237
Follender-Birns, JC.....	117	Freese, Gustava Gussie.....	134
Follezou, Morgane .....	85	Freier, Norma J.....	128
Folsom, Karen A .....	132	Freitag, Judith Olive .....	144
Fong, Chee Wei.....	179	<b>French Section .....</b>	<b>84</b>
Foose, Betty S.....	157	Frese, Laura .....	119
Forbes, Dierdre Anne Dee.....	154	<b>Fresno Chapter.....</b>	<b>237</b>
Forbes, Lynne Donovan.....	94	Fricke, Barbara Ann.....	171
Forbes, Patricia L.....	276	Friedman, Carmen A.....	283
Forcey, Marcia Lee.....	136	Friedman, Linda J.....	183
Ford, Mary Margaret.....	263	Frierson, Patricia B.....	205
Ford-Barber, Leo.....	103	Frigolet, Lorraine.....	263
Forgues, Susan.....	77	Frisbee, Alice M .....	144
Forshaw, Davida.....	74	Frith, Nancy E.....	154
Forster, Jessica.....	231	Fritts, Barbara J.....	107
Forster, Susan.....	262	Fritz, Cindy.....	159
Forsyth, Marie .....	270	Frolova, Inna Vladimirovna .....	170
<b>Fort Worth Chapter .....</b>	<b>185</b>	Frost-Swank, Donna Marie.....	229
Fortune, Mary M.....	216	Fruehling, Gudrun Rogge .....	204
Foster, Barbara Louise .....	137	Frumkin, Shiri.....	89
Fouquet, Nancy D.....	272	Fry, Nancy W .....	103
Fout, Patricia Trish.....	216	Fry, Patricia S.....	263
Fowler, Dorothy M.....	162	Frye, Evie.....	241
Fox, Kathleen Carol.....	77	Fryer, Stephanie.....	253
Fox, Mary Ann.....	191	Fu, Wenyu.....	229
Fox, Melanie E .....	183	Fuchs, Angela Else.....	85
Foy, Carol M.....	176	Fudoli, Ruby S.....	183
Foy, Susan H .....	101	Fugiel, Jennifer.....	179
Fraidoon, Yasmeen.....	72	Fulkerson, Rachel B.....	169
Frame, Mearl M.....	283	Fulks, Donna G .....	140
France, Nancy D.....	186	Fuller, Amy P.....	249
Francois, Marianne Monique .....	199	Fuller, Harriet Jean.....	110
Frank, Dawn M.....	207	<b>Fullerton Chapter .....</b>	<b>238</b>
Frank, Kathleen Marie.....	282	Fullgraf, Rosalind R.....	134
Franke, Allie E.....	207	Fultz, Sara Spitter.....	102
Franklet, Beverly Bixler .....	157	Funk, Wally .....	186
Franklin Hancher, Jean.....	78	Furman, Sally Ewin.....	263
Franklin, Brooke Marie.....	183	Futehally, Rabia.....	88
Franklin, Evelyn Ruth.....	253	Fydrych-Hodges, Josie Joan .....	227
Franklin, Margie .....	105		
Franklin, Susan.....	255	<b>G</b>	
Frankowski, Elizabeth T.....	189	Gaddis, Doris L .....	98
Frantz, Etta Sue.....	189	Gaebel, Cheryl Lee .....	229
Frantz, Ruth Ellen .....	128		

Gageby, Janet S .....	257	Gay, Sarah Elizabeth .....	152
Gaithe, Betty Ann .....	175	Gaylord, Nanette .....	203
Gajewski, Summer .....	191	Gaynor, Nancy A .....	94
Galbraith, Carol .....	102	Gazzaz, Rotana A H .....	72
Galgano, Lucia Nan .....	287	Gearin, Meagan .....	264
Gallagher, Jamie Renee .....	237	Geary, Shannon .....	151
Gallagher, Kim .....	91	Gebler, Janet Rose .....	139
Gallas, Kara .....	179	Gentry, Charlotte .....	210
Galloway, Deborah V .....	101	Gentry, Charlotte .....	225
Gallenberger, Virginia Helen .....	148	Gentry, Karen .....	144
Gallo, Vanita L .....	179	Gentry, Marlaette T Molly .....	253
Gamble, Carole A .....	276	George, Marilyn L .....	191
Gamble, Heather Lynn .....	263	<b>Georgia Chapter</b> .....	218
Gamble-Lerchner, Kathryn Mary .....	79	Gerecht, Doris B .....	86
Gamertsfelder, Iona Inmon .....	199	Gerety, Corina Diane .....	179
Gamet, Ginger .....	94	Gerfen, Sonja L .....	278
Gandolfi, Norva Gina .....	263	Gerlach, Darla Jean .....	132
Gann, Dodie Post .....	157	<b>German Section</b> .....	85
Gans, Margery Thayer .....	110	Germano, Theresa B .....	94
Ganson, Barbara Anne .....	213	Germyn, Stephanie Marie .....	262
Ganzer, Kathy J Katie .....	287	Gernhart, Carmen Lee .....	241
Gao, Ying Laura .....	216	Gerren, Donna Sue .....	179
<b>Garden State Chapter</b> .....	115	Gery, Mignon Dubreuil .....	287
Gardinier, Minnetta V .....	138	Gesser, Melissa Laree .....	219
Gardner, Bette .....	276	Geyer, Swaantje C .....	86
Gardner, Eva .....	103	<b>Ghanaian Section</b> .....	87
Gardner, Sandra S .....	107	Ghoram, Whitney Jean .....	264
Gardner, Willy H .....	276	Gibb, Mary K .....	94
Gardy, Christine Stephanie .....	185	Gibbons, Judith Lynne Sunni .....	278
Gardy, Michelle .....	185	Gibbs, Rebecca .....	173
Garliepp, Dorothy May .....	229	Gibson, Lori Heimdahl .....	199
Garms, George Ann .....	272	Gibson, Louanne .....	183
Garner, Ariel Martilda Olevia .....	208	Gibson, M Rita .....	242
Garner, Claudia E .....	94	Gibson, Rhoberta H .....	240
Garner, Jennifer Lynn Jenny .....	246	Gibson, Rosemary .....	220
Garner, Mary F Sumrall .....	222	Gigoux, Tammy Juricich .....	166
Garner, Patricia Newman .....	104	Gillespie, Wendy .....	264
Garratt, Sylvia .....	79	Gillette, Bambi Joy .....	253
Garrison, Katherine .....	134	Gilliam, Frances I .....	165
Garrison, Terri Joanne .....	79	Gillies, Glen Judith .....	252
Garrity, Laura .....	276	Gillis, Patricia Anne Trish .....	110
Gartman, Robin J .....	252	Gilmartin, Bethan .....	262
Garwood, Barbara .....	245	Gilreath, Virginia N .....	206
Gasker, Kathryn G .....	125	Gilson, Darcy .....	119
Gaskill, Marla K .....	150	Gimbel, Ashlie Monteague .....	253
Gassoway, Victoria Rask .....	163	Gimple, Kennie Ruth .....	187
Gatchel, Leta M .....	197	Ginesi-Hill, Nancy Ann .....	262
Gates, Madi .....	273	Girouard, Mary Jo .....	204
Gates, Stefanie Elizabeth .....	246	Girls, Michelle A .....	154
Gatland, Elizabeth Eve .....	76	Gissel, Julie .....	249
Gatley, Patricia .....	264	Gist, Sydney Nicole .....	188
Gauby, Karen Ann .....	94	Gitelman, Marcia Kramer .....	115
Gaugin-Rosenthal, Sarah .....	287	Giustina, Verda Marie .....	169
Gaul, Deborah K .....	187	Given, Jeanne .....	193
Gauthier, Laura .....	85	Glaser, Lila Bliss .....	259
Gay, Eileen Ruth .....	259	Glasser, Carma J .....	163

Glassman, Mary Elyse .....	267	Graettinger, Karen.....	259
Glaza, Ashley Covert .....	162	Graff, Kimberly Ann.....	127
Gleason, Dorothy Greene .....	179	Graham, Jennifer Jane .....	74
Glennie, Jerry Witbeck.....	183	Graham, Jessica .....	229
Glennon, Rhonda.....	274	Graham, Kathleen Wendy.....	283
Glidden, Dana .....	238	Graham, Kayla .....	179
Glisson, Susan Marie.....	139	Graham, Nicole .....	94
Glover, Cindy Jensen.....	294	Grange, Susan Elaine .....	79
Gluhushkin, Wendy Debra .....	79	Granger, Daphne .....	189
Godlewski, Meg.....	165	Grant, Darlene Keister .....	140
Goetze, Sandra Terry .....	257	Grant, Kathy.....	227
Goff, Annette .....	264	Grant, Kim .....	264
Goff, Susan A .....	99	Grant, Kristen .....	259
Goins, Rebecca Stokes .....	225	Grant, Madison .....	250
Golaz, Ni-Zhang .....	179	Grant, Theresa A.....	110
<b>Golden Triangle Chapter .....</b>	<b>187</b>	Grass, Sue Jane .....	272
Goldman, Sally.....	224	Graul, Mary R.....	90
Goldsberry, Laura Jane .....	227	Gravance, Elise E .....	231
Goldstein, Kathy.....	225	Gravett, Rosemary.....	280
Golleher, Emily.....	232	Gray, Bea .....	112
Gollin, Joanna Mary .....	224	Gray, Jean L.....	173
Gomer, Heather Lee .....	195	Gray, Kathleen M .....	257
Gomes, Martha DuPonte .....	110	Gray, Lori.....	220
Gomez, LeAnne M .....	199	Gray, Sue Bess .....	202
Gondela, Sarah.....	110	<b>Greater Cincinnati Chapter .....</b>	<b>131</b>
Gonzales, Jaime Treuting.....	223	<b>Greater Kansas City Chapter .....</b>	<b>132</b>
Gonzales, Janet Hulin.....	223	<b>Greater New York Chapter .....</b>	<b>116</b>
Gonzales, Mary .....	188	<b>Greater Pittsburgh Chapter.....</b>	<b>97</b>
Goodall, Jean Ann.....	198	<b>Greater Seattle Chapter .....</b>	<b>156</b>
Goodbee, Viola P.....	223	<b>Greater St. Louis Chapter .....</b>	<b>133</b>
Goodman, Peggy Myra .....	151	Greco, Mayte .....	211
Goodman, Rachael Beth.....	128	Green, Angela B.....	216
Goodrum, Jeannette .....	227	Green, April S.....	259
Goodwin, Barbara Ann .....	141	Green, Fara E .....	185
Goppert, Martha Nye .....	201	Green, Janet .....	222
Gordley, Sandra Lee.....	125	Green, Mavis .....	285
Gordon, Barbara S.....	245	Green, Rebecca .....	107
Gordon, Jenny.....	123	Greene, Erin D .....	179
Gordon, Mona Matthews.....	148	Greenham, Marcia Ellen .....	125
Gordon, Peggy L.....	292	Greenhill, Beverlee K .....	128
Gordon, Vee.....	191	Greenleaf, Victoria .....	107
Gorman, Kelley L .....	250	Greer, Delia Frances.....	134
Gorman, Marjorie N.....	125	Greer, Lynne .....	264
Gorman, Michele S .....	125	Gregerson-Dahle, Mia Sui-ling .....	168
Gorman, Theresa Ann .....	276	Gregory, Fay Elizabeth .....	163
Gorrill, Marion I Shadow .....	112	Gregory, Jacqueline J .....	156
Gorton, Kim .....	110	Gregory, Patricia A.....	276
Gosling, Carol Anne .....	214	Grein, Marie Elisabeth .....	216
Goudey, Candyce L .....	162	Griffie, Tanya M.....	283
Goudge, Laura Suzanne.....	179	Griffin, Camille .....	185
Gourlie, Roberta.....	293	Griffin, Jean M.....	110
Gowans, Mary Jane .....	141	Griffith, Karen M .....	242
Goyer, Mireille .....	292	Griffith, Terri .....	276
Grab, Jennifer Bennett .....	170	Griffith, Thon .....	250
Grable, Jill Elizabeth .....	139	Grimes, Kim E .....	150
Gradstein, Helen Lusklin.....	274	Grindeland, Sherry L.....	168

Griswold, Mina B.....	159	Haller, Ann C.....	128
Grobstein, Sherry.....	110	Halloran, Sheryln Denise.....	253
Gronau-Fietz, Lois Ann.....	189	Halls, Deanna.....	292
Gros, Emily C.....	152	Hallstein, Ute Andrea.....	119
Gross, Annie.....	89	Halpain, Sue.....	195
Gross, Dorothy L.....	264	Ham, Shainaz Sheny.....	79
Gross, Gail.....	287	Hamann, Marie M.....	264
Grossbauer, Abigail.....	136	Hambidge, Carolyn K.....	162
Grove, Doris F.....	90	Hamilton, Carol A.....	236
Groves, Kathy.....	276	Hamilton, Helen Louise.....	132
Groves, Laura Margaret.....	244	Hamilton, Kelly Sue.....	173
Guest, Mary Elisabeth.....	270	Hamilton, Nadine C Rose.....	206
Guetterman, Jennifer.....	238	Hamilton, Onalee Lee.....	79
Guignard, Barbara.....	189	Hamilton, Penny R.....	179
Gunderson, Lucinda Isabel.....	259	Hamilton, Sharon Y.....	227
Gurke, Sharon McCue.....	228	Hamilton, Sylvia L.....	282
Gurnee, Jean Marie.....	238	Hamlett, E Ellen.....	187
Gurung, Bimala.....	106	Hammarback-Speer, Rene Wicks.....	148
Guthrie, Alyce Newberry.....	225	Hammer, Jean Henry.....	226
Guthrie, Linda Ann.....	135	Hammer, Ursula.....	86
Guthrie-Schultz, Deloris Jean.....	260	Hammond, Tanis M.....	274
Gutierrez, Anna Cole.....	264	Hammer, Marvinne Paula.....	102
<b>H</b>		<b>Hampton Roads Chapter.....</b>	<b>97</b>
Haase, Madeleine L.....	240	Hamzah, Basmah Bani.....	72
Habenicht, Johanna.....	86	Hamzah-Braybrook, Noor Azizah.....	74
Haber, R Bonnie.....	116	Hanan, Rose Rowland.....	256
Haberfelde, Beverly Jane.....	232	Hancock, Melanie Lee.....	152
Haberkern, Gaby.....	86	Hand, Lisa M M.....	154
Hackler, Jeanette D.....	170	Hand, Tammy DeWald.....	94
Hadar, Adi.....	89	Handrahan, Colleen Marie.....	250
Haddad, Tania.....	253	Hane, Marcia L.....	240
Hadfield, Josephine B.....	166	Hanebut, Donna M.....	163
Hadfield, Robin.....	79	Hange, Patricia J.....	216
Hadley, Celeste D.....	246	Hankla, Erin Paige.....	139
Hagan, Darlene Dolores.....	232	Hanley, Cherie A.....	214
Hagan, Mary Lou R.....	91	Hanlon, Katherine.....	276
Hagan, Terry L.....	163	Hanna, Patricia Jane Trish.....	166
Hagen, Dorothy M Dot.....	285	Hannah, Carol M.....	253
Hager, Cecilia.....	201	Hannemann, Kathleen Ann.....	146
Hahn, Tacy Weeks.....	272	Hanni, Jennifer Elisabeth.....	240
Haid, Beverly J.....	229	Hansebout, Diane M.....	82
Haig, Pauline Jennifer.....	82	Hansen, Edna Lee.....	125
Hair, Molly Kate.....	110	Hansen, Mary Lou.....	193
Hale, Ronda L.....	139	Hansen, Valli M.....	238
Hales, Sadie Willow.....	121	Hanson, Catherine A.....	253
Haley, Carolyn Ann.....	141	Hanson, Jonalea Rose.....	162
Halim, Nadia.....	231	Hanson, Marjorie Crawford.....	291
Halish, Judith A.....	260	Hanson, Mary Ann.....	283
Halli, Ruth Anna.....	86	Hanson, Shirley Robinson.....	267
Hall, Harriett Monroe.....	205	Hanssen, Cheryl Ann.....	179
Hall, Julia Corbett Judy.....	204	Haobsh, Dima.....	216
Hall, Julie Christine.....	175	Happy, Heather Amanda.....	216
Hall, Nancy M.....	94	Hara, Masami.....	84
Hall, Victoria.....	83	Harakat, Sanaa.....	173
		Haraldson, Nancy L.....	128
		Harbinson, Lynn M.....	163

Harbowy, Susan E .....	94	Harvey, Mary .....	148
Harclerode, Zoan Ruth .....	197	Harvey, Randi .....	241
Hardeman, Cynthia .....	216	Harvey, Sherrie Lynn .....	119
Harden, Laurie .....	257	Haselmann, Susan Keizer .....	242
Harder, Kayla .....	224	Hashagen, Michelle .....	241
Hardesty, Cassiopia .....	154	Hashbarger, Lori Jeanene .....	126
Hardin, Melissa K .....	183	Haskell, May E .....	257
Harding, Candace Barbara .....	272	Haskin, Ariann D .....	132
Harding, Cheryl Rose .....	126	Haskins, Mardell D .....	253
Harding, Joyce Autry .....	168	Haskins, Nena Jo .....	252
Hardy, Monica Rose .....	276	Hasselbring, Cindy Lou .....	141
Harlan, Samantha D .....	201	Hastings, Diane Becker .....	94
Harley, Naomi H .....	119	Hatfield, Cecile .....	211
Harman, Donna Lee .....	248	Hauck, Angela Lyn .....	162
Harmer, Virginia Curtis .....	270	Hausteen, Karen Grace .....	236
Harmon, Kay Beverly .....	246	Havens, Kathryn Anne .....	204
Harnett, Lenna G .....	242	Havice, Shirley Lucille .....	122
Harper, Barbara Lee .....	283	Hawkins, Katherine .....	116
Harper, Caroline J .....	203	Hawkins, Kimberly Ann .....	114
Harper, Christine Phillips .....	227	Hawkins, Marilee .....	237
Harper, Debra L .....	238	Hawkins, Sandra .....	104
Harper, Rhonda Ann .....	167	Hawks, Barbara Jean .....	114
Harper, Sue Mapp .....	253	Hawks, Ruth Joann .....	126
Harper, Susan Kay .....	159	Hawley, Elizabeth Bourland .....	203
Harper, Sylvia Irene .....	179	Hayashi, Jessica V .....	118
Harper-Merrett, Hannah .....	82	Hayden, Sara P .....	110
Harris, Crystal .....	222	Haydu, Bernice Falk .....	213
Harris, Donna K .....	260	Hayes, Tommy Jean .....	264
Harris, Jacqueline L .....	267	Haynes, Linda Campbell .....	142
Harris, Jean L .....	219	Hayward, Wyn P .....	283
Harris, Kate C .....	94	Hazlett, Margaret .....	126
Harris, Leritha Marie .....	246	Headley, Barbara Matthews .....	103
Harris, Mary Hart .....	112	Heap, Jessica .....	191
Harris, Megan Adair .....	245	Hearne, Eve .....	264
Harris, Nicole L .....	77	Heaverlo, Frances Marie .....	157
Harris, Stayce D .....	90	Hecksel, Nancy E .....	142
Harris, Sylvia Burleson .....	207	Heddens, Karen Rae .....	145
Harris, Terry Lallement .....	274	Hedge, Anne-Marie A .....	132
Harrison, Justine .....	241	Hedlund, Nancy L .....	229
Harris-Para, Barbara A .....	207	Hefel, Lori Ann .....	191
Harrod, Dianah Lynette .....	170	Hegenberger, Kathleen Doran .....	131
Harryman, Susan Swedenborg .....	123	Heggedal, Bente .....	169
Harskamp, Jodi Jean .....	152	Heggland, Elin-Mari .....	110
Hart, Beatrice A .....	191	Hegranes, Geils-Adoue Todd .....	187
Hart, Liana Bruland .....	241	Hegrenes, Lynn J .....	145
Harte-Goldsmen, Eileen .....	227	Heikkila, Dorothy A .....	276
Hartl, Giselle Meredith GiGi .....	220	Heinsohn, Mary A .....	91
Hartlaub, Christina Marie .....	148	Heintzelman, Lavonda Lov .....	219
Hartlaub, Julianne .....	148	Heiser, Carol Jeanne .....	176
Hartley, Edweena D .....	159	Heistand, Linda E .....	95
Hartley, Marian Burke .....	157	Heitkotter, Shari .....	287
Hartwell, Angela Theresa .....	119	Helf, Lesley .....	242
Harty, Kimberly Elizabeth .....	267	Heller, Mary Ann .....	176
Hartzell, Anne .....	162	Helm, Dorothy Davis .....	236
Harvey, Jessica Marie .....	162	Hempel, Becky .....	173
Harvey, Kandace A .....	157	Hems, Gwen F .....	79

Hems, Helen Mary .....	79	Higgins, Janet Patricia .....	101
Hendershot, Nina S.....	179	Higgs, Jenny Harwood.....	173
Henderson, Danna K .....	90	Higgs, Mary Brock.....	204
Hendrickson, Donna M .....	225	<b>High Country Chapter</b> .....	187
Hendrickson, Jeanne Marie .....	246	Hight, Marie A .....	148
Hendrickson, Terri T. ....	154	Hightower, Ora Delle.....	189
Hengesh, Charlene D .....	250	Hilbrandt, Kathleen Ann .....	119
Hengsteler, Pamela Chesley .....	250	Hilchie, Joyce L .....	291
Henig, Mary Elizabeth.....	279	Hildebrant, Virginia Fay.....	157
Heninger, Vonne Anne.....	234	Hill, Heather .....	95
Henley, Shirley M.....	155	Hill, Hilda A .....	250
Henneberry, Debra.....	116	Hill, Joan Marilyn.....	151
Henrichs, Debra Lynn.....	126	Hill, Mandi Kay .....	191
Henry, Alice Katherine .....	140	Hill, Marnie .....	179
Henry, Betty J Janie.....	179	Hill, Ruth J.....	191
Henry, Cathy R.....	159	Hill, Sally A .....	278
Henry, Laureen .....	79	Hill, Susan Leigh .....	280
Henshaw, Janet R.....	95	Hillman, Susan Ann.....	129
Hensley, Jennifer Trausch .....	201	Hillmann, F Sue.....	229
Hensley, Phylis Jean.....	195	Hinchcliffe, Carolyn Anne.....	74
Hensley, Sharon.....	226	Hindi, Hanadi Zakarya .....	73
Hensley, Tookie .....	261	Hine, Peggy Jo .....	241
Henze, Gayl I .....	95	Hineman, Lisa Dianne.....	267
Herbel, Patricia A .....	186	Hines, Karol Ann .....	257
Herbert, Barbara M .....	107	Hinks, Jennifer E .....	257
Hernandez, Linda A .....	267	Hinnant, Robyn Lynn .....	253
Hernly, Virginia L .....	234	Hinson, Leslie C .....	195
Herr, Ellen Louise.....	225	Hipfel, Ilse Erika .....	270
Herranen, Alena M .....	264	Hirabayashi, Sue E .....	276
Herring, Ellen .....	129	Hirzel, Beverley Ann.....	126
Herron, Alicia Diane .....	165	Hitchcock, Elaine Marie .....	159
Hershberg, Esther .....	152	Hitt, Janet Russell .....	276
Hertel, Jane V .....	186	Hivert, Amandine .....	85
Hervald-Schulz, Iris .....	86	Hivick, Fonda Rose .....	185
Herzing, Kimberly Jo .....	220	Ho, Helen .....	285
Herzog, Dorinda Renee .....	183	Hobart, Denise L .....	150
Hessin, Anita B.....	179	Hobbs, Ginger .....	264
Hester, Nicole.....	208	Hobgood, Rani .....	101
Hetherington, Kathryn Jane .....	129	Hobson, Cathy M .....	74
Hettenbach, Christine A.....	183	Hodge, Cheryl Thornton.....	120
Hettinger, Margaret Herde Maggie .....	139	Hodges, Victoria Regina .....	98
Hewgley, Linda Sue .....	204	Hodgson, Elaine A .....	129
Hewitt, Connie Ann .....	288	Hodgson, Emily.....	83
Hewitt, Lois Jean.....	239	Hodson, Tonya Susann .....	191
Hibpshman, Jeanette.....	282	Hoefel, Marie .....	264
Hickman, Carole J .....	129	Hoelscher, Ute Maria .....	86
Hickman, Sandra Annette.....	82	Hoelting, Kathryn Carpenter .....	147
Hicks, Shannon Marie.....	261	Hoeltken, Roswitha .....	86
Hicks, Tandra Lee.....	199	Hoerle, Shirley Jean.....	114
<b>Hi-Desert Chapter</b> .....	239	Hof, Marion.....	86
Hiern, Sara Smith.....	219	Hoffman, Kelly Marie.....	276
Higashi, Anna .....	229	Hoffman, Regina .....	138
Higgins, Celma Joyce .....	138	Hofkin, Sabrina Marie .....	248
Higgins, Clare Brooks .....	292	Hofschneider, M Susan.....	115
Higgins, Connie.....	179	Hogan, Carol Knight.....	216
Higgins, Grace Nicole .....	257	Hogan, Timothia T.....	117

Hohn, Janet.....	152	Howard, Linda.....	242
Hoiby-Griep, Kay L.....	118	Howard, Phyllis Ann.....	195
Hoit, Elise L.....	157	Howard, Stacy.....	253
Hoke, Janice.....	257	Howell, Becky.....	170
Holcomb, Caitlin M.....	206	Howell, Grace Louise.....	82
Holcombe, Katherine Elizabeth.....	234	Howell, Jean M.....	107
Holland, Karen Lee.....	73	Howell, Kathleen.....	231
Hollander, Lu.....	189	Howell, Linda Jayme.....	195
Hollingsworth, Christine Danielle.....	157	Howells, Brigitte.....	283
Holm, Audine Lynn Dee.....	253	Howes, Jaye.....	268
Holmgren, Janna.....	288	Howley, Heather.....	118
Holst, Julie Marie.....	234	Hoye, Alex.....	138
Holt, Lillian Darling.....	267	Hrindak, Sue.....	123
Holtschneider, Mary E.....	220	Hromek-Sawyer, Diane M.....	129
Home, Martha Marti.....	163	Hsia, Lynne Kastel.....	231
Homuth, Sharon Joan.....	201	Huang, Jean.....	248
Honacki, Sharrilyn Andrea.....	281	Huber Keshavarzi, Rose C.....	211
Honeck, Mary Renee.....	138	Hucabee, John Dell.....	204
Honer, Anne S.....	207	Huck, Betty.....	132
Hook, Paula G.....	147	Hudgins, Sarah M.....	229
Hoopmann, Janet Elizabeth.....	74	Hudson Danielsen, Alice.....	217
Hoover, Amy Lynn.....	159	Hudson, Lenzie.....	234
Hoover, Laura A.....	101	Huey, Wendy.....	146
Hope, Laurie MacKenzie.....	285	Huf, Elaine C.....	95
Hopfenmuller, Jill Ann.....	117	Huffman, Kristina Elizabeth.....	157
Hopkins, Allison Carole.....	129	Huggins, Elizabeth K.....	155
Hopman, Ingrid.....	86	Hughes, Amy Stevens.....	229
Hoppe, Felicia R.....	268	Hughes, Doris F.....	155
Hopson, Karen P.....	115	Hughes, Dorothy M Dottie.....	187
Horn, Cathy Ann.....	120	Hughes, Kathryn G.....	159
Horn, Esther F.....	250	Hughes, Shirley G.....	272
Horn, Linda Jean.....	179	Hughes, Sue C.....	179
Horn, Patricia.....	148	Huisson, Victoria A.....	292
Horne, Lois E.....	114	Hull, Mary Mason.....	176
Hornsby, Dorothy.....	142	Hummel, Aileen J.....	186
Horstman, Susan Jane.....	285	Humphreys, Ann M.....	168
Hortman, Paige C.....	95	Humphries, Nancy Carol.....	259
Horton, Melody Ann.....	183	Hunke, Elizabeth Clare.....	199
Horvath, Marilyn G.....	136	Hunt, Altha Ernesteen.....	226
Horvitz, Martha E.....	264	Hunt, Bobbi Gabriel-Bewley.....	223
Hostert, Heather Renee.....	129	Hunt, Jean S.....	262
Hostler, Betty Hawkes.....	214	Hunt, Rachel Snead.....	206
Hotung, Lisa.....	122	Hunter, Marsha.....	253
Houben, Maryke.....	222	Hunter, Norma G.....	95
Hough, Mary.....	129	Hurley, Marilouise.....	240
Houghton, Catherine.....	244	Hurvitz, Cynthia Cindy.....	110
House, Robin.....	202	Husser, Marilyn Gayle.....	167
Houser, Christa Jane Sherwood.....	101	Hutcheson, Janin Elizabeth.....	219
Housholder, Jennifer.....	231	Hutchinson, Deanna Lynn.....	115
<b>Houston Chapter</b> .....	188	Hutson, Cheri.....	222
Houston, Maura Mary.....	197	Hutson, Christina K.....	236
Houstoun, Feather O'Connor.....	95	Hutter, Jennifer Aleman.....	234
Houtas, Franzeska.....	231	Hyles, Helen Marie.....	186
Hovel, Mary Bernadette.....	148	Hynds, Michelle Sabine.....	288
Hovey, Michelle Leigh.....	186		
Howard, Amber Spring.....	246		

I			
Ibbotson, Margaret E .....	152	James, Ellen Eisendrath .....	246
Ibrahim, Julie W .....	206	James, M Joyce .....	159
<b>Idaho Chapter</b> .....	159	Jameson, Cathleen Gail .....	270
Idogaki, Chikako .....	84	Jamison, Myra S .....	147
Ige, Lileila Kiyono .....	242	Jancosek, Jeanne M .....	191
Ihme, Irene Anneli .....	84	Jarrell, Cathy E .....	245
Illig, Petra Andrea .....	152	Jarrett, Yvonne .....	165
Ilves, E Joyce .....	238	Jay, Heather .....	248
Ilves, Paivi Hannele .....	84	Jeffery, Anne K .....	186
<b>Imperial So-Lo Chapter</b> .....	239	Jeffery, Lynn Marie .....	142
Inderwiesen, Angela .....	217	Jeffrey, Alyson .....	294
Inderwiesen, Nancy A .....	132	Jeffrey, Claire E .....	176
<b>India Section</b> .....	88	Jeffrey, Stacy Lynn .....	229
<b>Indiana Chapter</b> .....	135	Jeffries, Kelly Ann .....	209
<b>Indiana Dunes Chapter</b> .....	136	Jen, Laura Lynn .....	123
Ingham, Leslie Diane .....	276	Jenison, Leslie J .....	194
<b>Inland Empire Chapter</b> .....	240	Jenkins, Patricia E .....	159
Innes, M Elizabeth Betty .....	79	Jenkins, Ruth B .....	211
<b>Intercollegiate Internet Chapter</b> .....	137	Jennings, Denise Evelyn .....	238
<b>Intermountain Chapter</b> .....	161	Jennings, Kay .....	195
<b>Iowa Chapter</b> .....	137	Jensen, Karole K .....	207
Irlitz, Natalie Charlotte .....	209	Jensen, Marilyn Anne .....	242
Irvin Connorton, Lori .....	206	Jensen, Nancy Kelley .....	157
Irvin-Herron, Kristine .....	175	Jensen-Coonrod, Rosemary .....	231
Isbell, Eva M .....	186	Jerman, Jasna .....	72
Iscovich, Lisa Andersen .....	274	Jessen, Gene Nora .....	159
Ishiyama, Yasuko .....	84	Jett-Powers, Willow Amber .....	152
Isom, Rosanne G .....	120	Jewett, Delores Grace Dodie .....	140
<b>Israeli Section</b> .....	89	Jipsen, Shannon L .....	139
Ivery, Donna Yvette .....	120	Johanson, Caylee R .....	108
Ivie, Neva Renae .....	155	Johnpeer, Kate Michelle .....	270
Ivy, Beverly Reich .....	183	Johns, Susan Virginia .....	279
Iwaszkiewicz, Brigitte .....	276	Johnson, Aileen Claire .....	288
J		Johnson, Bonnie Lorraine .....	192
Jacks Wadas, Susan .....	229	Johnson, Charlotte Bloecher .....	278
Jackson, Anne Robbins .....	107	Johnson, Elaine M .....	110
Jackson, Brandi Jae .....	278	Johnson, Harvella K .....	170
Jackson, Brenda E .....	250	Johnson, Jacqueline Lea .....	232
Jackson, Christine R .....	283	Johnson, Jodie L .....	175
Jackson, Deborah .....	248	Johnson, Judith E .....	115
Jackson, Donna J .....	195	Johnson, Julianne .....	209
Jackson, Leslie .....	98	Johnson, Karen Lee .....	288
Jackson, Linda H .....	195	Johnson, Kay J .....	126
Jackson, Tamara .....	126	Johnson, Marcia J .....	91
Jacobs, Kathleen .....	108	Johnson, Marjorie .....	270
Jacobs, Laura T .....	117	Johnson, Marjorie Ruth .....	276
Jacobs, Ruth Estelle .....	211	Johnson, Mary Lou .....	288
Jacobson, Doris .....	100	Johnson, Mio .....	152
Jaffe, Charleen Ramus .....	217	Johnson, Paula Jean .....	204
Jahn, Gretchen Lois .....	180	Johnson, Renee .....	225
Jahner, Sharleen A .....	291	Johnson, Sharon .....	232
James, Barbara A .....	121	Johnson, Teresa .....	246
		Johnson, Wendy Elizabeth .....	262
		Johnston, Margaret M .....	110
		Johnston, Mary Jo Wisneski .....	279
		Johnston, Virginia B .....	91

Johnstone, Jennifer Nicole.....	234	Kaufhold, Isabel.....	86
Jones, Betty Era.....	198	Kaufman, Adele.....	145
Jones, Connie Lynn.....	98	Kaufman, Linda.....	217
Jones, Delia.....	74	Kaur, Arpinder.....	170
Jones, Helen Ruth.....	152	Kaur, Harjeet.....	279
Jones, Laura.....	194	Kavanaugh, Sandra Marie.....	110
Jones, Margaret M.....	223	Kawakami, Mary Ann.....	276
Jones, Roberta Lynn.....	126	Kaylor, Karen Lynn.....	288
Jones, Susan Annette.....	120	Kazmark, Ruth Mycol.....	213
Jopson, Leanne T.....	159	Keane, Julie.....	264
Jordan, Heather Kimberly.....	142	Kearney, Katelynn Rose.....	114
Jordan, Linda Ann.....	142	Keating, Carla.....	240
Jordan, Lorraine W.....	115	Keefer, Patricia Jayne.....	183
Jordan, Margaret Jean.....	274	Keel, Jacquelyn K.....	160
Jorgensen, Jenny.....	112	Keenan, Catherine Ashley Ash.....	292
Jorgensen, Leeann.....	145	Kehoe, Glynis M.....	148
Jorgensen, Terra.....	173	Keidel, Helen J.....	241
Joseph, Tamara.....	270	Keil, Lauren.....	145
Joyner, Carol M.....	270	Keinath, Carol M.....	118
Judd, Pearl B.....	270	Keith, Janet Birt.....	126
Judge, Lydia.....	91	Keller, Colleen M.....	264
Juedeman, Corry H.....	201	Keller, Linda Kay.....	222
Julian, Jennifer C.....	235	Keller, Rachel A.....	180
Jurenka, Jerry Anne.....	202	Keller, Reen.....	231
Just, Ute.....	86	Kellerman, Robi.....	108
Justice, Jacqueline Morgan.....	98	Kellermann, Marie Fox.....	168
Justice, Nell.....	231	Kelly, Diana S.....	99
Juul, Roxie J.....	180	Kelly, Joey.....	213
Jylanki, Leila Maria.....	84	Kelly, Leigh.....	231
<b>K</b>		Kelly, Sareana Pinson.....	154
Kaase, Cynthia Laddon.....	264	Kelly, Susanne Glyn.....	113
Kaber, Charlotte.....	268	Kelm, Clare.....	151
Kaeder-Carpenter, Deborah Ann.....	124	Kempley, Reya.....	259
Kaeferle, Heike.....	86	Kempton, Doris W.....	170
Kahn, Karen M.....	274	Kendrick, Mona.....	247
Kaier, Lorna Marie.....	114	Kennedy, Emi Suzuki.....	250
Kaiser, June M.....	281	Kennedy, Evelyn Carole.....	222
Kalishek, Karen A.....	148	Kennedy, Madeline B.....	206
Kamp, Marilyn.....	114	Kennedy, Meredith.....	83
Kamp, Micaela L.....	281	Kennedy, Susan Jane.....	257
Kanao, Miyako.....	72	Kenner, Sanae.....	98
Kandarpa, Aruna.....	88	Kenney, Maureen D.....	268
Kandle, Sherry.....	160	Kensett, Lenore B.....	192
<b>Kansas Chapter</b> .....	191	Kent, Annemarie Elisabeth.....	247
Kaplan, Melissa.....	160	Kent, Jeanne.....	120
Karas, Deborah Chisholm.....	129	Kent, Patricia Ann.....	274
Karasek, Monica.....	147	<b>Kentucky Bluegrass Chapter</b> .....	138
Karnik, Tanvi Anup.....	89	Keon-Yersak, Linda E.....	95
Karp, Audrey J.....	136	Keough, Kate.....	112
Kase, Gayle Louise.....	163	Keown-Blackburn, Janis L.....	115
Kastanas, Gaynell R.....	139	Kern, Beverly Jean.....	229
<b>Katahdin Wings Chapter</b> .....	112	Kerner, Carol M.....	134
Katz, Rochelle B Shelly.....	95	Kerr, Susan K.....	248
Kauffman, Erma M.....	169	Kerr-Stover, Margitta Tina.....	207
		Kerscher, Helen Ann.....	199
		Kerwin, Andrea.....	129

Kerwin, Joan .....	129	Klein, Dianna Hoover .....	204
Kesse, Christine M .....	270	Klein, Donna G .....	129
Kester, Elizabeth Louise .....	152	Klein, Heidi Crystal .....	138
Kesterson, Roberta A .....	124	Klein, Jacquelyn .....	136
Ketchum, Gayle C .....	170	Klein, Mary Lou .....	255
Ketchum, Sharon Kay .....	247	Klemcke, Teresa Ethel .....	201
Ketten, Andrea .....	142	Klemm, Margaret .....	259
Kettunen, Christine Marie .....	140	Kliewer-Schulewitz, Karol Sue .....	133
Keys, Dell Avery .....	160	Kline, Elinor J .....	217
<b>Keystone Chapter</b> .....	99	Kline, Nysa Wong .....	244
Khamash, Hadeel .....	73	Knaan, Alona .....	89
Khatiwada Pokharel, Anju .....	106	Knapp, Joan Elizabeth .....	166
Kidd, Betty Jane .....	204	Knapp, June D .....	247
Kidney, Elizabeth Pryor .....	227	Knapp, Lorena Anne .....	152
Kieffer, Ann Terese .....	148	Knaute, Judith L .....	280
Kiernan, Kristine M .....	206	Knepshield, Silver Grenoble .....	95
Kieves, Nicola .....	145	Knickerbocker, Carol Beth .....	95
Kiff, Linda Mary .....	79	Knight, Carol L .....	222
Kilbourne, Lynda M .....	132	Knight, Karen A .....	180
Kile, Lannette Lani .....	152	Knouff, Mary Jo .....	204
Kilpatrick, Kimberly .....	120	Knowles, Linda Gale .....	104
Kim, Hyunsu .....	192	Knox, Patsy Dawn .....	73
Kim, Kyung O .....	84	Knox, Theresa W .....	103
Kimball, Cynthia Ann .....	235	Knutson, Brenda Louise .....	279
Kimball, Deanna .....	145	Koch, Kristina .....	165
Kimball, Jane S .....	214	Kochan, Janeen Adrion .....	217
Kimball, Mary Ellen .....	138	Kocisko, Jo Nell .....	288
Kimble, Linda E .....	121	Koehler, Irene B .....	99
Kinard, Dawn Louise .....	98	Koehrer, Denise M .....	153
Kincaid, Brigitt Alice .....	148	Koenig, Ann Embry .....	183
Kindrat, Alexandra Nicola .....	83	Koepke-Ziebarth, Yvonne P .....	239
King, Deanna J .....	110	Koerner, Mary A .....	124
King, L Jo .....	152	Koerwitz, Janet Marie .....	149
King, Louisa J .....	213	Kohler, Mary B .....	250
King, Martha Rockwood .....	264	Kohn, Dale .....	207
King, Mary Ann .....	278	Kohn, Mary I .....	136
King, Patricia L .....	192	Kokesh, Louise Rogene .....	129
King, Susan K .....	210	Kokkola, K Anneli .....	84
Kingett, Kathie .....	243	Kolasa, Caroline .....	292
Kinn, Debra L .....	152	Kollar, Phyllis .....	120
Kinnaman, Cheryl Anne .....	115	Konger, Julia A .....	129
Kinsbergen, Caroline Diane .....	250	Kontra, Sheri Sharki .....	160
Kintop, Dale B .....	257	Koonce, Janet Williams .....	198
Kirby, Dorothy B .....	113	Kopp, Claire B .....	270
Kirby, Terry Lee .....	272	Korth, Sandra L .....	241
Kirhofer, Jeanne .....	268	Koshan, Kathryn E .....	205
Kirk-Farris, Faye L .....	276	Kostelny, Miyukiko .....	133
Kirmsse, Barbara .....	270	Kosturock, Ashley .....	222
Kirscher, Maggie .....	162	Kotlyar, Valentina Ivanova .....	170
Kissick, Kathy L .....	194	Kolner, Adrienne Andy .....	264
Kitahara, Lisa F .....	230	Kotwitz, Marion .....	72
Kittelson, Kjersti Liv .....	145	Kotula, Jessica .....	98
<b>Kitty Hawk Chapter</b> .....	220	Koukourinkova, Sabina Dimtheva .....	175
Kivland, Jana B .....	157	Kovacs, Angela Therese .....	120
Klaes, Jamie .....	164	Kovar, Catherine L .....	194
Klees, Ursula Ulla .....	86	Kozak, Elma .....	293

Kraemer, Cheryl Small .....	223	LaMoy, Mary M .....	160
Kraemer, Jessica .....	282	Lancaster, Doris .....	197
Kraeszig, Lana Edwards .....	176	Landfried, Janet Bal .....	240
Krall, Karlen .....	180	Landing, Brenda Jo .....	189
Kramer-Timi, Doris Jensen .....	171	Landis, Jonnie P .....	156
Kras, Judith A Judy .....	227	Landrey, Joan B .....	217
Krason, April B .....	108	Land-Vegna, Peggy D .....	239
Krause, Katerina .....	129	Lane, Alacia L .....	171
Kroeker, Sally E W .....	110	Lane, Lerose .....	248
Krogstad, Karine Iren .....	169	Lane, Rosemary J .....	273
Krongold, Helene N .....	268	Lange, Marcy S .....	149
Kropp, Evelyn .....	108	Langley, Yolanda .....	288
Krueger, Patricia Ann .....	171	Langrill, Linda Hert .....	142
Krutsinger, Deborah D .....	203	LaPine, Heidi Ann .....	171
Krutzke, Carol Beth .....	197	LaPointe, Anne-Marie .....	82
Krzanowski, Anne .....	110	LaPook, Gail Sue .....	129
Kuban, Jan H .....	226	Lapp, Janet .....	264
Kubina, Lenka .....	285	Lardeau, Anne Marie .....	268
Kudelka, Jennifer .....	74	Large, Nancy C .....	235
Kudiesy, Norma M .....	185	LaRoche, Gloria R .....	104
Kuechenmeister, Janice Rose .....	126	Larsen, Anne .....	235
Kulesha, Dorothy Wood Darcy .....	149	Larsen, Patricia Lynn .....	132
Kunica, Waltraud Maria .....	110	Larsen, Susan J .....	200
Kunkel, Heather Mair .....	98	<b>Las Vegas Valley Chapter</b> .....	241
Kunzman, Toni Penny .....	133	Lasater Lee, Elizabeth .....	207
Kupcho, Meredith .....	217	Lasher, Barbara J Bobbi .....	214
Kurrasch, Madeline E .....	268	Laska, Pearl Bragg .....	153
Kuruwaa, Juliet .....	88	Laskos, Susan .....	92
Kutzner, Ingrid .....	79	Latham, Lou Ellen .....	222
Kuzenko, Edith Pearce .....	117	Latimer, Mary M .....	204
Kweder, Dourelle Jay .....	127	Latshaw, Billie F .....	97
Kyle, Carolyn Rorick .....	114	Lau, Teressa .....	173
Kyle, Nancy R .....	95	Laughlin, Vickie Kay .....	197
<b>L</b>		Lavallee, Anne-Marie Michelle .....	225
La Brie, Beverly A .....	160	Lavi, Smadar Sarah .....	89
La Salle Bjelica, Margaret Ann .....	133	Law, Mary Jane .....	214
La Vake, Margaret E .....	120	Lawrence, Christine Ann .....	195
LaBarbera, Tammy Ann .....	253	Laws, Amy Elizabeth .....	134
LaBree, Christina .....	115	Laws, Robin .....	192
Labus-Olson, Amy Marie .....	145	Lawson, Margaret S .....	270
LaClair, Terri Ann .....	153	Lawson, Sharon Lee .....	163
Lafontaine, Suzanne .....	83	Lawton, Peggy Sanders .....	227
Lagen, Collette Trausch .....	138	Laxague, Marianne Jean .....	232
Laird, Allison J .....	95	Laxson, Janice .....	153
<b>Lake Charles Chapter</b> .....	193	Lazurenko, Lydia B .....	142
<b>Lake Erie Chapter</b> .....	140	Le Cornu, Ethel Mayo .....	123
<b>Lake Tahoe Chapter</b> .....	240	Leach, June Adell .....	238
Lakhani, Priti .....	194	Leach, Linda E .....	167
Laliga, Susana .....	85	Leahy, Rachael .....	217
Lamar, Robin .....	288	Leatherman, Holly Melissa .....	268
Lamb, Charli L .....	186	Leatherman, Linda Irene .....	192
Lambiaso, Marlene K .....	205	Leatherwood, Shirley Jean .....	248
Lammers, Nancy Ross .....	283	Leavey, JoAnn Elizabeth .....	293
Lamoreaux, B .....	288	LeBlanc, Anne-Marie .....	241
		LeCain, Elaine .....	232
		LeClaire, Briana .....	160

Lecluse, Jocelyn Isabel.....	82	Lewis, Molly.....	282
LeCompte, Francesca.....	110	Lewis, Paula Suzanne .....	232
Ledbetter, Dorothy W.....	265	Lewis, Sue A.....	176
Leder, Sandra J.....	193	L'Herisson, Mary Sloan.....	202
Ledford, Lori.....	247	L'Heureux, Sonia.....	77
Ledgerwood, Audrey R.....	164	L'Hoir, Michelle Ann.....	274
Ledwaba, Refilwe Beauty.....	72	Liberty, Janet Lee.....	168
Lee, Carol Joan.....	189	Liebeler, Susan.....	288
Lee, Clararose.....	213	Liersch, Leah S.....	265
Lee, Cynthia M.....	92	Lieske, Jennifer.....	115
Lee, Joyce.....	79	Liess, Zenda Alma.....	220
Lee, Lily C.....	276	Lightfoot, Tammie Anne.....	186
Lee, Nelda Kaye.....	134	Limmer, Rita G.....	256
Lee, Sunny Kyungsun.....	209	Lindelof, Gretchen S.....	250
Lee, Tracey Marie.....	243	Linden, Sharon L.....	164
Lee, Vicki Balfanz.....	154	Lindley, Annabelle.....	185
Lee, Wayna Lea.....	196	Lindrooth, Juliet Mary.....	95
Lees, Kate.....	79	Lindsey, Margaret Lee.....	222
Lees, Leslie.....	217	Lindstrom, Marikay.....	250
Leger-Miller, Lee.....	213	Lines, Elissa.....	149
Leggett, Marjy.....	164	Lingden, Jeena.....	106
LeGrande, Pamela.....	180	Lingo, Gail P.....	95
Lehman, Helen B.....	116	Linkin, Peggy J.....	232
Leiphardt, Michelle Rose.....	274	Lippert, Laurel Hilde.....	241
Leis, Stella Doss.....	201	Lipson, Jacquelyn.....	120
Lekarczyk, Elizabeth.....	142	Lisowski, Marilyn.....	200
Lekarczyk, Marla Ann.....	142	Liss, Cheryl Virginia.....	110
LeMaitre, Susan Kay.....	126	Lissant, Bettye L.....	134
LeMaster, Sherry R.....	139	Litwin, Linda Joan.....	104
Lemiski, Claire.....	79	Livingston, Asti K.....	79
LeMoine, Suzanne Marie.....	237	Livingston, Patricia R.....	163
Lenart, Holly J.....	140	Llewellyn, Susan D.....	288
Lenn, Samantha.....	139	Lloyd, Lisa M.....	156
Leonard, Tracy Suzanne.....	173	Lockard, Lisa A.....	138
Leone, Rosemary Ann.....	124	Locke, Lindsay T.....	256
Leota, Nancy Lee Lucky.....	162	Lockerbie, Merrilyn B.....	255
Lepore, Rose Marie.....	189	Lockert, Christine.....	226
Leppe, Sandra.....	274	Lockness, Doris E.....	227
Leshner, Cathy Ann.....	150	Loeffler, Peggy A.....	108
Lesikar-deZevallos, Shelly.....	189	Logan, Ruth J.....	268
Lesikar-Martin, Stacy.....	189	Lohman, Lillie L.....	135
Lessard-Neron, Carolyne.....	214	Lollar, Dianne.....	206
Letzring, Lois M.....	277	Lomen, Kelsey.....	268
Leutz, Julianna Melane.....	209	London, Barbara Erickson.....	243
Levandoski-Byers, Theresa L.....	247	<b>Long Beach Chapter.....</b>	<b>242</b>
Leve, Fran K.....	134	<b>Long Island Chapter.....</b>	<b>116</b>
Leverson, Irene H.....	291	Long, Jill A.....	204
Levick, Merlee Anna.....	268	Long, Patricia E.....	111
Levin, M Penny.....	95	Long, Peggy A.....	180
Levin, Tamar.....	89	Long, Shanelle.....	175
Lewellen, Kimberly Anne.....	280	Longenecker, Judy A.....	136
Lewinski, Barbara Jean.....	142	Longridge, Gretchen Cecilia.....	157
Lewis, Anita Lorraine.....	261	Lonsdale, Jan.....	180
Lewis, Barbara D.....	202	Loob, Joan J.....	236
Lewis, Bonnie Ann.....	176	LoPresti, Arlene E.....	122
Lewis, Emily.....	121	Lord, Mary Ellen.....	154

Lordemann, Nicole ..... 133  
 Lorenz, Barbara ..... 86  
 Loricchio, Susan ..... 120  
**Los Angeles Palms Chapter** ..... 243  
 Loufek, Betty McMillen ..... 243  
 Love, Janis ..... 196  
 Lovett, Anne Elizabeth ..... 166  
 Lovick, Sherre L ..... 227  
 Lowe, Kayley ..... 180  
 Lowe, Kimberley Pamela ..... 211  
 Lucas, Jolie ..... 279  
 Luce, Ann R ..... 180  
 Luchs, Linda Lee ..... 92  
 Luckey Wollitz, Mary ..... 272  
 Luckhart, Frances H ..... 203  
 Ludlow, Reba J ..... 210  
 Ludwig, Kotina ..... 136  
 Luehring, Lois Weatherwax ..... 230  
 Lueninghoener, Florence Marie ..... 193  
 Luhta, Caroline N Connie ..... 126  
 Lukowitz, Ruth ..... 129  
 Lummis, Ruth M ..... 262  
 Lund-Bell, Judith Lynne ..... 238  
 Lunding, Elizabeth L ..... 157  
 Lundstrom, Evelyn C ..... 227  
 Luneau, Anais ..... 85  
 Luongo, Stephanie ..... 259  
 Lupanova, Svetlana Anatolievna ..... 170  
 Lusteg, Kathryn Ann ..... 117  
 Luther, Rebecca Lynn ..... 103  
 Luthin, Melinda Marie ..... 250  
 Lutman, Sharron Ann ..... 77  
 Lynch, Danita ..... 197  
 Lynch, Erin ..... 189  
 Lynn, Patricia Ellen ..... 279  
 Lynum, D Joan ..... 293  
 Lyon, Lu Ann ..... 160  
 Lyon, Melinda Mitchell ..... 268  
 Lyons, Dottie ..... 279  
 Lyons, Evelyn B ..... 226  
 Lyons, Linda J ..... 217

**M**

Maas, Nancy Carol ..... 256  
 Mabbitt, Sheila D ..... 226  
 MacAllister, Laura Janel ..... 115  
 Macario, Katherine B ..... 95  
 Macario, R Canivet ..... 95  
 MacClements, Verlaine ..... 202  
 MacDonald, Ashley ..... 136  
 Macdougall, Shirley ..... 79  
 Mace, Joan Elizabeth ..... 126  
 MacGuire, Betty Lee ..... 185  
 Macheel, Mary A ..... 111  
 Maciejewski, Brittany ..... 135

Mack, Connie Lee ..... 100  
 Mack, Lorna ..... 120  
 Mackell, Jen ..... 241  
 Maclean, Mary ..... 83  
 MacLeod, Martha Lozar ..... 142  
 MacNichol-Gregory, Lori Kolbrun ..... 160  
 MacPherson, Jeanne E ..... 165  
 MacPherson, Roni J ..... 265  
 Madsen, Cynthia S ..... 129  
 Magidson, Cynthia S ..... 288  
 Magnuson-Hawkins, Shelby J ..... 283  
 Magon, Katherine M ..... 129  
 Mahoney, Mikaela Joy ..... 145  
 Mahoney-Epstein, Beverly J ..... 288  
 Maines, Marilyn Gail ..... 291  
 Maines, Penelope D ..... 233  
 Maitland, Caro ..... 189  
 Makagonova, Khalide Khusyainova ..... 170  
 Makarsky, Faye Susan ..... 201  
 Makowski, Marisia A ..... 259  
 Malachowski, Nicole ..... 245  
 Malan, Eileen C ..... 207  
 Malcomson-Young, Christine Sue ..... 270  
 Malerich, Sophia ..... 235  
 Malherbe, Leni K ..... 288  
 Malinski, Kathleen F ..... 270  
 Malkmes, Joyce C ..... 117  
 Mallette, Linda Nelson ..... 180  
 Malone, Kathleen Ann ..... 233  
 Maloney, Linda S Clancey ..... 200  
 Malouf, Kathy ..... 223  
 Manalli, Abbey ..... 149  
 Manchip, Kristine Elizabeth ..... 293  
**Manitoba Chapter** ..... 294  
 Mann, Jill E ..... 129  
 Manning, Sylvia ..... 167  
 Manos, Patricia ..... 104  
 Mansel, Kristen Michele ..... 235  
 Mansikka, Akky Martina ..... 80  
 Manwaring, Betty Lou ..... 285  
**Maple Leaf Chapter** ..... 81  
 Marasco, Auriol ..... 80  
 Marbach, Tressa ..... 183  
 Marble, Kay Lynn ..... 259  
 Marchbanks, Karen Rae ..... 160  
 Marecek, Melanie ..... 215  
 Mareth, Lynn R ..... 180  
**Marin County Chapter** ..... 244  
 Marina, Toni M ..... 99  
 Mariscal, Gianna ..... 239  
 Marland, Eileen T ..... 111  
 Marlar, Kelli Sue ..... 211  
 Marquis, Roberta ..... 257  
 Marr, Kathleen Mary ..... 149  
 Marriott-Johnson, Marion B ..... 270  
 Marschner, Marie Annette ..... 180

Marquet, Rosary Mae B .....	223	McBurney, Jeneace .....	239
Marquez, Diana .....	176	McCabe, Colleen J. ....	265
Marshall, Linda H .....	165	McCann, Annamary .....	120
Marshall, Valerie .....	80	McCann, Debra Lynn .....	226
Martel, Anne-Celine .....	85	McCann, Kelly K. ....	235
Martelo, Carrie Compton .....	186	McCarrell, Norma Jody .....	196
Martens, Pamela .....	288	McCarroll, Jennifer Joyce .....	285
Martin, Baillie .....	183	McCarthy, Andrea Deane Andy .....	228
Martin, Betty Rockwood .....	222	McCarthy, Antoinette .....	190
Martin, Heidi Diane .....	132	McCarthy, Judy Elaine .....	288
Martin, Jane L .....	211	McCarthy, Michelle Diann .....	284
Martin, Lisa .....	169	McCarville, Katherine .....	138
Martin, Lori Jeannine .....	80	McCaslin, Gladys I .....	196
Martin, Lynnda .....	233	McClain, Cathy .....	192
Martin, Marybeth .....	288	McClellan, Alanna Marie .....	241
Martin, Tricia L .....	203	McClellan, Michelle Lynn .....	173
Martinez, Arlene .....	231	McClister, Mary T .....	96
Maruyama, Manami .....	265	McCloud, Carol Jean .....	120
<b>Maryland Chapter</b> .....	99	McCollom, Anne Spalding .....	139
Maryott, Mary A .....	98	McCollum, Patricia S .....	288
Mascorro, Marsha Purvis .....	185	McComas, Suzette .....	176
Maseychik, Debora .....	99	McConnell, Angela .....	154
Masi, Lina .....	78	McConnell, Bev .....	80
Mason, Faith .....	256	McConnell, Constance Ann .....	217
Mason, Teresa Jean .....	284	McConnell, Georgiana T .....	205
Massee, Janice Tuggle .....	219	McConnell, Janet Ann .....	280
Masson, Angela .....	213	McConnell, Jean O .....	281
Masura, Judith Elyse .....	166	McCorkle, Alexa .....	157
Matheis, C Arline Sue .....	134	McCormack, Diane Douglass .....	259
Matheny, Yvonne Ann .....	180	McCormack, Janice E .....	236
Mathews, M Dolores .....	268	McCormack, June .....	236
Mathias, Linda B .....	98	McCormack, Sandy .....	157
Mathsen, Danika Vernelle .....	101	McCoy, Heather .....	260
Matlock, Sue .....	183	McCoy, Julie .....	219
Matras, Nancy C .....	140	McCullough, Carol Charlene .....	203
<b>Mat-Su Valley Chapter</b> .....	162	McCune, Mary Lee .....	272
Matthews, Jessica Ashleigh-Thorne .....	164	McCurry, Nancy Minor .....	99
Matthews, Julia Anne .....	176	McCurry, Ruth Margaret Maggie .....	288
Matthews, Martha Ann .....	138	McCutcheon, Margo .....	80
Mattingly, Linda Marie .....	136	McDaniel, Donna .....	177
Mattocks, Mary Eugenie Willy .....	122	McDonald, Adele Marie .....	226
Mattson, Pamela .....	230	McDonald, Joyce Louise .....	156
Maulaivaao, Brianna .....	285	McDonald, Mary Jane .....	108
Maule, Susan De Etta .....	95	McDonald-Waugh, Tonya Lee .....	136
Maurer, Sara Ann .....	153	McDonough Pope, Alexis Anne .....	248
Mauthe, Marci A .....	250	McElhatton, Jeanne .....	277
Mawhinney-Brignola, Susan Mary .....	217	McEndree, Deborah Lynne .....	180
Maxson, Mary Hass .....	281	McEneny, Laurene Jean .....	211
May, Dian Ward .....	180	McEntire, Michelle V .....	286
May, Gloria Louise .....	238	McFall, Shirley .....	250
Maye, Letitia Teets .....	102	McGee, Deb .....	138
Mayes, Nancy L .....	208	McGinnis, Nancy W .....	226
Mayfield, Barbara Jeanne .....	162	McGlasson, Rosella J RJ .....	101
Mayhew, Victoria Bentley .....	95	McGlynn, Kaaren .....	167
Mayle, Ruth O .....	268	McGowan, Suzanne P .....	233
Mayorga, Judy Burnside .....	241	McGrath, Amy Melinda .....	104

McGraw, Elizabeth H .....	217	Meier, Joyce Rodgers .....	103
McGregor, Elizabeth A .....	286	Meinen, Nona W .....	177
McGuinness, Mary Catherine .....	120	Meiners, Alice Marie .....	208
McGuire, Amanda .....	184	Meiners, Jennifer Lea .....	255
McGuire, Grace .....	265	Mejia, Eva R .....	240
McGurk, Ciara .....	76	Mellas, Ann Marie .....	108
McHaffie, Natalie Eleanor .....	80	Mellow, Dominique Broche .....	217
McIvveen, Evelyn L .....	104	Melnikova, Olga .....	86
McIntire, Jane Lee .....	147	Melroy, Pamela Ann .....	231
McIntosh, Rosaly J .....	206	Melville, Wilma .....	289
McKee-Dieckmann, Megan A .....	97	<b>Member at Large .....</b>	<b>72</b>
McKeever, Helen .....	99	<b>Memphis Chapter .....</b>	<b>221</b>
McKendry, Felicity Helen E .....	78	Mena, Victoria Vikki .....	238
McKenna, Sandra Spradley .....	197	Mensa-Wood, Ewurabena .....	250
McKenzie, Jan .....	180	Menzinger, Renate .....	86
McKeown, Dora Jean D .....	186	Mercandetti, Sandra .....	226
McKiddie, Pat .....	146	Mercker, Mary A .....	284
McKillip, Pamela Hopper .....	272	Meredith, Jessica Lynn .....	250
McLain, Mary L .....	196	Meridith, Patsy .....	226
McLaughlin, Cynthia .....	111	Merrick, Christina L .....	268
McLaughlin, Jean Wingfield .....	124	Merrick, Julie .....	289
McLeskey, Cheryl P .....	98	Merrigan, Toni Gene .....	163
McMahon, Catherine M .....	235	Merrill, Lynn Leslie .....	180
McMahon, Mary G .....	237	Meruelo, Andrea Marie .....	265
McMaster, Maureen Louise .....	192	Metayer, Estelle .....	85
McMillan, Marie E .....	242	Metley, Bianca .....	243
McMillin, Molly .....	192	Meyer, Betty .....	206
McNair, Mary Lou .....	190	Meyer, Donna Lynn .....	206
McNally, Karen Lee .....	235	Meyer, Donna M .....	168
McNamara, Kathryn M .....	238	Meyer, Janet Godwin .....	180
McNamee, Edith Geneva .....	233	Meyer, Kim Renee .....	145
McNeely, Hollie L .....	204	Meyer, Patsy Lee .....	193
McNeely, Mary E Lyn .....	231	Meznarsic, Debra L .....	129
McNeil, Heather Anne .....	227	Miceli, Jamie .....	197
McNeil, Mary Jane .....	243	Michael, Holly .....	133
McNiven, Jane M .....	163	Michaels, Tonie L .....	149
McNulty, Kathleen M .....	113	<b>Michigan Chapter .....</b>	<b>141</b>
McNutt, Dava M .....	157	Micke, Christine .....	111
McPherson, Kathrynne Alexine .....	257	<b>Mid-Atlantic Section .....</b>	<b>89</b>
McQueen, Lindsey .....	83	<b>Mid-Columbia Chapter .....</b>	<b>163</b>
McSorley, Betty Violet .....	100	<b>Midnight Sun Chapter .....</b>	<b>164</b>
McWha, Patricia Ann .....	168	Mielck, Margot .....	86
McWilliams, Janice Kathryn .....	217	Miele, Janni R .....	111
McWilliams, Susan Joyce .....	289	Mighell, Cathy .....	162
Mead, Barbara J .....	120	Milan, Ruth .....	157
Mead, Margaret A .....	274	Mildice, Aria .....	98
Mead, Terri .....	277	<b>Military Internet Chapter .....</b>	<b>245</b>
Meadows, Kari Ember .....	252	Millea, Michelle .....	289
Meadows, Lynn Ann .....	260	Miller, Ashley Dawn .....	173
Meeder, Dorothy F .....	90	Miller, Aubree J .....	160
Meek, Charlotte A .....	226	Miller, Bonnie Jean .....	147
Meeks, Lynda Carole .....	140	Miller, Christina Kendrick .....	265
Meengs, Ann Louise .....	124	Miller, Colette Louise .....	243
Megill, Shauna .....	83	Miller, Dixie Lee .....	239
Mehaffie, Charleen Ann .....	126	Miller, Donna J .....	180
Mehrtens, Lynn .....	253	Miller, Doris E .....	116

Miller, Janet C .....	223	Monaghan-Manna, Heather M .....	130
Miller, Janet Marguerite .....	230	Mondo, Lorene Elayne .....	197
Miller, Jessica Ann .....	145	Monforton, Lesli Anne .....	231
Miller, Lesley G .....	133	Mongiovi, Anne Marie .....	134
Miller, Margaret Anne .....	225	Monk, Ena Catherine .....	123
Miller, Marilyn Jean .....	160	Montague, Neita .....	260
Miller, Marilyn Lucille .....	147	Montague-Fortune, Alexis C .....	215
Miller, Martha M .....	226	<b>Montana Chapter</b> .....	165
Miller, Patricia A .....	96	Monteith, Karen S .....	192
Miller, Roswitha .....	155	<b>Monterey Bay Chapter</b> .....	245
Miller, Sara M .....	101	Montgomery, Camille Penny .....	198
Miller, Vivian Grasby .....	243	Montoya, Nora .....	243
Miller-Borg, Nancy A .....	206	<b>Montreal Chapter</b> .....	82
Millis, Julia Ann .....	281	Moody, Linda Amelia .....	111
Mills, Courtney .....	209	Moore, Aimee Lynn .....	153
Mills, Dawn .....	196	Moore, Barbara J .....	201
Mills, Elisabeth A .....	96	Moore, Betty Lee .....	293
Mills, Sandy Elaine .....	282	Moore, Brenda Sue .....	265
Mills-Benson, June .....	293	Moore, Donna Diane .....	150
Milroy, Jacqueline .....	74	Moore, Evelyn R .....	140
Milroy, Mary .....	167	Moore, Gracie .....	180
Minard, Patricia Joann .....	192	Moore, Greta L .....	171
Mindock, Jennifer Ann .....	268	Moore, Kathleen Mary .....	281
Miner, Cecilia A .....	101	Moore, Kaye Combs .....	139
<b>Minnesota Chapter</b> .....	143	Moore, Margaret Batte .....	220
Minnig, Ronni .....	117	Moore, Mildred Jeannette .....	135
Minor, JoAnn Marie .....	265	Moore, Nancy E .....	225
Minter, Doris Jane .....	268	Moore, Patricia Ann .....	164
Mirabel, Susan .....	117	Moore, Verba A .....	215
Mirman, Beverly Nieman .....	208	Moote, Janette Lynnd .....	162
Misiowiec, Leda .....	175	Moran, Kelly .....	284
Misner, Nancy Beth .....	190	Morchand-Erwin, Denise .....	149
<b>Mississippi Chapter</b> .....	222	Morgan, Eleanor E .....	245
Mitas, Kristin A .....	104	Morgan, Nancy G .....	114
Mitch, Sue Kathryn .....	99	Morgenthal, Becky Holz .....	91
Mitchard, Agnes Marie .....	208	Morin, Colette Cecile .....	293
Mitchell, Anne Elizabeth .....	219	Morin, Cynthia Dawn .....	292
Mitchell, Judy K .....	196	Morison, Janet Z .....	132
Mitchell, Marcia Elizabeth .....	165	Moritz, Sally Hiestand .....	99
Mitchell, Olga .....	111	Mork, Marlene Charlotte .....	169
Mitchell, Patty L .....	160	Morris, Carol Craig .....	186
Mitchell, Susie .....	254	Morris, Joanna Lorene .....	190
Mitrovich, Rona W .....	140	Morris, Mary Ellen .....	96
Mixon, Anita .....	211	Morris, Patricia Ann .....	228
Mixon, Lisa Ann .....	184	Morris, Rachel .....	223
Mizell, Pamela A .....	250	Morris, Sarah .....	103
Mlady, Patricia Ann .....	228	Morrison, Linda Marie .....	158
Mo, Diane Wai Wing .....	80	Morrison, Sheila Ann .....	126
Mock, Amy .....	219	Morrow, Elaine Ruth .....	145
Moczygamba, Loraine Kay .....	201	Morse, Teresa Elizabeth .....	96
Modestino, Linda Marie .....	196	Mortine, Christine Shumway .....	147
Moe, Teresa .....	160	Morton, Virginia E .....	96
Mohler, Gisele M .....	90	Moseley, Betty H .....	139
Molargik, Kathy C .....	148	Moseley, Bonnie .....	265
Moller, Margaret Jane .....	171	Moseley, Deborah Michele .....	153
Monaco, Madeleine J .....	129	Moser, Jane E H .....	74

Moses King, Ila.....	184	Nauman, Marion Elizabeth.....	289
Mosher, Berneta Jean.....	147	Naumann, Margaret R Peggy.....	120
Moskow, Kathleen May.....	243	Neal, Jo.....	135
Moss, Cara Jean.....	254	Neale, Mary Lou Colbert.....	268
Moss, Jessy Te.....	243	Nealey, Sue.....	130
Motley, Elizabeth Marie.....	149	<b>Nebraska Chapter</b> .....	193
<b>Mount Diablo Chapter</b> .....	247	Nedoroscik, Emily.....	111
<b>Mount Tahoma Chapter</b> .....	165	Nellans, Marcia A.....	148
Moyer, Marielle M.....	247	Nels, Ashley Marie.....	139
Moynihan, Penny E.....	271	Nelson, Camille.....	273
<b>Mt. Shasta Chapter</b> .....	248	Nelson, Chelsi M.....	286
Muccitelli, Helen U.....	111	Nelson, Ginger.....	113
Mudalayil, Shruthi Sathish.....	73	Nelson, Marlene Dee.....	168
Mudd, Michal.....	200	Nelson, Merna Thane.....	73
Muehlhausen, Barbara J.....	130	Nelson, Peni Jo.....	237
Mueller, Anne Horneman.....	205	Nelson, Retta Marie.....	145
Muench, Bonnie Jean.....	236	Nelson, Vanessa Nadine.....	167
Muirhead, Anne K.....	184	Nelson-Boutet, Laureen.....	80
Mulder, Marianne E.....	217	NePage, Raegan.....	217
Mullin, Lenore R.....	118	<b>Nepal Section</b> .....	105
Mullins, Kathleen.....	206	Nesmith, Judie Herzberg.....	151
Mulloy, Kelsey.....	225	Nethercutt, Mary L.....	196
Munch, Carol Ann.....	277	Netherton, Rebecca Tullis.....	202
Murayama, Mari Diane.....	180	Nettleblad, Jane H.....	181
Murdock, Christine.....	136	Neuman, Golda Maurine.....	268
Murphy, Edythe Clair.....	236	Neumann, Nancy Joan.....	117
Murphy, Linda.....	148	Neuville, Victoria.....	102
Murphy, Micheal T I.....	292	Neville, Lois Elaine.....	281
Murray, Jennifer A L.....	76	Nevitt, Norma J.....	171
Murray, Julie Ann.....	124	<b>New England Section</b> .....	106
Murray, Patricia Jo.....	250	<b>New Orleans Chapter</b> .....	223
Murren, Barbara Ann.....	277	<b>New York Capital District Chapter</b> .....	118
Murry, Jean Emily.....	134	<b>New York-New Jersey Section</b> .....	113
Musgrove, Jennifer.....	292	<b>New Zealand Section</b> .....	122
Muttick-Sorenson, Lennie Joann.....	230	Newell, Gail L.....	293
Myer, Miranda Nichole.....	192	Newhouse, V Lorraine.....	284
Myers, Arlene G.....	111	Newman, Judith M.....	164
Myers, Deanna Cochran.....	203	Newman-Harrison, Susan.....	271
Myers, Diane Rumble.....	251	Newport, Cynthia.....	192
Myers, M Lynn.....	96	Nichols, Joanne.....	260
Myers, Margot Abbie.....	254	Nichols, Nohealani T.....	111
Myrick, Peggy Ann.....	273	Nichols, Rebecca A.....	118
		Nichols, Wilma Joyce.....	286
<b>N</b>		Nicholson, Margaret.....	116
Naas, Bonnie S.....	271	Nicholson, Margaret F.....	111
Nabakewa, Siteri.....	123	Nicholson, Nikki.....	158
Nagamine, Mika.....	265	Nickell, Becky Suzanne.....	190
Nagy, Penelope Jean Penny.....	262	Nickell, Bernita M.....	126
Nahhas, Adil.....	73	Nielsen, Janice Ann.....	230
Nance, Candice Rose.....	277	Niemi, Leena Johanna.....	84
Napoli, Diana J W.....	211	Niemi, Tiina.....	84
Napolitan, Margaret B.....	215	Nilson, Elizabeth Betsy.....	277
Napper, Barbara G.....	190	Niquette, Alyssa Leigh.....	261
Nappi, Melissa.....	136	Nissan, Jasmine.....	215
Nassimbene, Andrea H.....	277	Nissen, Joanne.....	247
		Nistler, Carolyn.....	165

Nobles-Harris, Ellen Marie .....	92	O'Donnell, Lynn .....	120
Nobmann, Elizabeth D .....	153	O'Donnell, Melissa .....	271
Noe, Leja Marie .....	158	O'Donoghue, Caitlin .....	293
Noel, Alexis Christine .....	221	Oester, Claire .....	181
Noel, Laura .....	181	Ogden, Ashley Melissa .....	251
Noffke, Esther E .....	130	O'Grady, Barbara Mary .....	244
Nolan, Erin .....	88	O'Hara, Ellen L .....	130
Nolan, Jamie Skoff .....	130	Ohlsson, Patricia Ann .....	117
Nolan, Kerry Francis .....	74	Ohnemus, Jeanne K .....	111
Nolan, Lisa D .....	254	Ojala, Claire M .....	142
Nolan, Tara .....	198	O'Kelley, Genie Rae .....	226
Noll, Diana .....	205	<b>Oklahoma Chapter</b> .....	194
Noonan, Ellen Huffman .....	169	Okoreeh-Baah, Elizabeth A .....	265
Norkus, Dorothy A .....	265	<b>Old Dominion Chapter</b> .....	100
Norman, Martha .....	134	Oldham, Candie .....	111
Norman, Mary Marguerite .....	80	Olen-Glick, Faith Melanie .....	103
Norris, Devan Anding .....	209	Oliver, Beth A .....	185
Norris, Kelli Kae .....	133	Olson, Katharine Ann Katie .....	160
<b>North Central Section</b> .....	123	Olson, Patricia McKennon .....	244
<b>North Jersey Chapter</b> .....	118	Olson, Ruth M .....	254
<b>Northeast Kansas Chapter</b> .....	193	O'Malley, Wendy D .....	235
Northern, Hannah L .....	280	Omstead, Barbara Marie-Piper .....	219
Northrop, Barbara Kay .....	241	Onacilla, Shirley Ann .....	120
Northrop, Karen Anne .....	155	O'Neil, Elaine .....	237
Northrop, Kimberlei Anne .....	241	O'Neil, Kathleen Mary .....	104
<b>Northwest Section</b> .....	150	O'Neil, Norah E .....	158
<b>Northwoods Chapter</b> .....	146	Ong, Karen M .....	120
<b>Norwegian Section</b> .....	169	Oparowski, Jane A .....	217
Nosko, Anna Gabrielle .....	80	<b>Orange County Chapter</b> .....	249
Novaes, Nancy .....	120	Orcutt, Patricia M .....	257
Novosel, Lorna M .....	80	Oreck, Jan .....	223
Noyes, Jane .....	124	<b>Oregon Pines Chapter</b> .....	166
Nunes, Janine Elizabeth .....	165	Origer, Deborah F .....	167
Nunez, Sara .....	130	Orli, Kelly .....	221
Nunn, Elizabeth A .....	165	Orloff, Lynne Ann .....	274
Nusbaum, Dolores Helen Dee .....	136	Orloff, Marilyn C .....	277
Nussbaum, Shana L .....	282	Orr, A Lee .....	207
Nutter, Zoe Dell .....	247	Orton, Annette Lewis .....	162
Nye, Alexandra Renee .....	265	Osborne, Carmela G .....	223
Nye, Trudy E .....	280	Osborne, Shannon R .....	120
Nyekodzi, Emmanuella .....	88	Osborne, Susan H .....	181
Nyekodzi, Patricia Mawuli .....	88	O'Shaughnessy, Linda Marie .....	142
<b>O</b>		Oslick, Rochelle .....	158
Oakes, Lianne Rene .....	251	Osman, Catherine Howes .....	252
Oakley, Teresa M .....	168	O'Steen-Mixon, Donna .....	198
O'Brien, Adrienne Lucyle .....	251	Ostendorf, Julie Anne .....	248
O'Brien, Anne .....	243	Oster, Eva Elisabeth .....	89
O'Brien, Blanche E .....	217	Otano, Shalimar .....	215
O'Brien, Samantha .....	271	O'Toole, Natalee Nicole .....	289
O'Connell, Jane M .....	215	Otto, Ella B .....	96
O'Connell, Tiffany Anne .....	106	Otto, Nicole .....	92
O'Connor, Deirdre Anne .....	111	Overstreet, Valerie .....	289
O'Connor, Ruth Elkinton .....	230	Owens, Paula J .....	177
O'Dea, Kelly Ann .....	235	Ozbun, Martha .....	135

## P

Paasch, Julie.....	286	Patterson Bucci, Betty.....	277
Paddeck, Jeraldine L Jerry .....	255	Patterson, Carolyn J .....	244
Paddock, Alice Caron .....	217	Patterson, JoAnne.....	139
Paddock, Heather Nadine.....	294	Patterson, Louise .....	231
Page, Lesley Barbara .....	80	Patterson, Marla.....	158
Page, Maryellyn Welch .....	108	Patterson, Teresa M .....	226
Paige, Sara .....	235	Patton, Janet Lee .....	142
Palacio, Marisa.....	139	Paul, Annie.....	73
Palazzolo, Valerie Geraldine.....	126	Paul, Therese Ann .....	251
Palcho, Kris Ann.....	124	Paulus, Jean .....	254
Paliwoda, Dianne.....	165	Paver, Wendy S.....	173
Palmas, Gabrielle Francesca.....	254	Payne, Jacqueline Mary.....	231
Palmer, Deborah K.....	217	Payne, Zenia .....	185
Palmer, Susan B .....	121	Paynter, Joan T.....	233
Palmer-Moloney, L Jean .....	221	Payton, Sophia M.....	217
<b>Palomar Chapter</b> .....	252	Pearce, Jayne .....	277
Panczyszyn, Mary.....	130	Pearson, Marilyn G .....	108
Pang, Cindy.....	293	Pearson, Patricia Liebeler .....	272
Pangrazzi, Anna Marie.....	80	Peck, Kirstin Nasali .....	173
Panneke, Annette.....	86	Peck, Lois Ann .....	268
Paoli, Sylvia Lee.....	238	Peckham, Andrea.....	160
Papayans, Sheila R.....	243	Peckham, Erika Sue .....	169
Pappas, Georgia Elaine .....	111	Pecotte, Linda S.....	185
<b>Paradise Coast Chapter</b> .....	224	Peebles, Catherine Elizabeth.....	73
Parent, Pauline Marie .....	105	Peel, Deborah R.....	80
Pares, Agata .....	235	Peeler, Jodie .....	208
Park, Barbara .....	167	Pelletti, Janice Orr .....	226
Park, Danna .....	207	Pels, Jennifer MacDonald.....	265
Park, Sandra L .....	251	Pelton, Patricia Diane .....	122
Parke, Helen Marie .....	158	Pemberton, Melissa Dawn .....	88
Parker Blackwood, Joy .....	80	Pena, Tina .....	173
Parker, Heather Mary.....	75	Pena-Pannell, Laura B.....	185
Parker, Joyce A.....	194	Penca, Brittanian Julliene .....	284
Parker, Linda Sue.....	247	<b>Penn-Jersey Chapter</b> .....	121
Parker, Lori Garland.....	289	Penrod, Deborah .....	96
Parkins, Carolyn.....	139	Peper, Irene Iowa.....	73
Parks, Eva M.....	158	Perego, Kelli.....	173
Parks, Mary Ellen.....	222	Pereyo, Hilda.....	167
Parks, Patricia L.....	173	Perez, Rosalind.....	171
Parmeen, Sumera.....	117	Pergher, Lynn.....	137
Parmenter, Sara Lester.....	103	Perkins, Megan Lynn .....	139
Parmentier, Myrna Sue .....	145	Perkins, Peggy J.....	254
Parson, Susan Kirstein .....	101	Perkins, Sally J.....	177
Parsons, Erin Candice .....	111	Perna, Marilyn .....	268
Parsons, Louise H.....	167	Perovich, Patricia .....	200
Partimbene, Marla Magnon.....	223	Perrigoue, Rene.....	251
Parton, Nicole Carolynne Carol .....	92	Perrin, Helen Margaret Ryan .....	162
Paschall, Patricia B.....	233	Perrin, Jacque .....	80
Pasmore, Abigail.....	217	Perry, Janice .....	196
Passmore, Christi.....	203	Perry, Jodie.....	201
Passmore, Susan.....	101	Pescatello, Ann Marie .....	228
Pata, Maryann.....	196	Pessel, Jan C.....	164
Patel, Nikita .....	169	Peter, Barbara S .....	130
Patierno, Marilyn .....	121	Peters, Marilyn G .....	254
		Petersen, Sandra Kae.....	258
		Peterson Young, Millicent Amanda.....	198

Peterson, Fariah.....	222	Plourd, Lorena Carol.....	113
Peterson, Grace.....	96	Plumer, Melissa Ann.....	101
Peterson, Jan M.....	160	Plumley, Sally Ross.....	167
Peterson, Joan.....	286	Plummer, Dorothy Jane.....	92
Peterson, Laurel Rae.....	284	Plummer, Margot Ann.....	181
Petitt, Karlene.....	158	Plymate, Debra L.....	167
Petrement, Stephanie.....	83	Pobanz, Carolyn S.....	124
Petrie, Claire.....	260	Poce, Rita.....	133
Petrillo, Monika.....	289	Pocock, Janice B.....	134
Petrina, Michelle Marie.....	165	Poddar, Moushumi.....	89
Pettine, Brooke.....	96	Podeweltz, Dana Annette.....	149
Pettiss, Katherine A.....	96	Podwys, Bertha Urban-Siegl.....	218
Pfeiler, Elizabeth.....	231	Poelma, Christine Renee.....	139
Pfender, Janet Louise.....	96	Pogson, Ann Marie.....	196
Pfister, Lisa.....	82	Pohl, Marylou A.....	181
Phelps, Jennifer R.....	108	Polcari, Elizabeth Anne.....	184
Phelps, Judy A.....	289	Polen, Crystal.....	166
Phillips, Susan Scarle.....	176	Polizzotto, Mary Jane Kelley.....	219
Phillips Ferree, Diane.....	258	Pollock, Sarah.....	83
Phillips, Billie Kathryn.....	243	Pons-Sepsis, Angela Antoinette.....	133
Phillips, Elizabeth Ann Betty.....	108	Pooley, Dorothy Jane.....	77
Phillips, Ingrid E.....	75	Poon, Jaclyn JanLee.....	73
Phillips, Jennifer.....	142	Poon, Vivian.....	84
Phillips, Joy M.....	75	Poore, Marlou Soanes.....	203
Phillips, Kathleen Grace.....	108	Pope, Kitty Maynard.....	254
Phillips, Martha W.....	289	Poppel, Laura Lynne.....	96
Phillips, Rachel Lee.....	284	Porter, Barbara Hamilton.....	100
Philpot, Susan.....	142	Porter, Kate.....	284
Philpott, Glenda.....	75	Porter, Louisa.....	265
Phipps-Alden, Margo Lovendale.....	243	Portnoy, Judith Ann.....	211
<b>Phoenix Chapter.....</b>	252	Postma, Frances Huff.....	166
Pickard, Martha Anne G.....	115	Powell, Elisabeth Kailing.....	213
Pickering, Aileen L.....	244	Powell, Lisa.....	265
Pickering, Jean.....	105	Pradhan, Luna.....	106
Pickett, Cindy Lynn.....	244	Prajapati, Monica.....	106
Pieper, Thuy T.....	145	Prakken, Betty L.....	154
Pierce, Jeanne Elaine.....	258	Prater, Jo-Ann.....	147
Pierdzig, Regina.....	86	Pratt, Eleanor W.....	265
Pierson, Lisa Bennett.....	156	Pratt, Sandra Lynn.....	247
Pigeon, Alma R.....	265	Preedy, Sarah.....	174
<b>Pikes Peak Chapter.....</b>	197	Prellwitz, Leslie W.....	130
Pilkinton, Amy L.....	202	Prentiss, Patricia Noyes.....	251
Piram, Darya Joann.....	105	Presley, Helen Squires.....	258
Pinciotti, Margaret L.....	96	Presson, Kathryn M.....	268
Pinkston, Glenda H.....	184	Pretorius, Ellen T.....	150
Pintor, Mary Ann.....	130	Prewitt, Katherine E.....	239
Piper, Terry.....	289	Price, Beverly Franz.....	142
Piraino, Joanne.....	96	Price, Deb Kwiatkowski.....	181
Pirman, Linda Diane.....	279	Price, Paula M.....	153
Pistorius, Roberta Snyder.....	117	Pride, Denise Lyn.....	201
Pitcher, Aimee.....	258	Prigmore, Suann W.....	248
Pittelkow, Patricia R.....	244	Prior, Jean Alice.....	293
Pizani, Lisa Cotham.....	224	Probst, Laurie Lynn.....	149
<b>Placer Gold Chapter.....</b>	255	Prokesova, Julia Vollger.....	256
Platt, Lauren K Dewey.....	111	Province, Ana Camberos.....	228
Platt, Sherri J.....	219	Pruett, Rachel M.....	226

Pruitt, Kara Virginia Kessler .....	181
Prussian, Katherine .....	162
Pulaska, Nina Ewa .....	75
Pulaski, Lori Jaye .....	232
Pulis, Dorothy .....	111
Pulley, Michele Lea .....	80
Pulver, Linda Rose .....	148
Purcell, Kim L .....	228
Purcell, Mary C .....	181
Puri, Manisha Mohan .....	89
<b>Purple Sage Chapter</b> .....	198
Purvis Roberts, Kathleen L .....	271
Pustmueller, Helen Maxson .....	181
Pyakurel, Reeta .....	106
Pyatt, Mary Jean .....	244

## Q

Quinlan, Clarissa M .....	153
Quinn, Kristee Ann .....	84
Quinn, Shannon .....	293
Quinn, Veronica Louise .....	118
Quist, Linda Kay .....	171

## R

Rabadi, Carol .....	73
Radel, Anne Marie B .....	268
Rader, Karen Arnett .....	184
Ragaz, Margaret K .....	208
Rains, Kelly .....	265
Rains, Sheryl Ann .....	146
Rajnus, Sharon Lyn .....	155
Rajotte, Maryse .....	293
Ralph, Sheila Rae .....	142
Ralston, Jane .....	139
Ramakrishnan, Subadra .....	100
Ramirez, Alyssa .....	174
Ramirez, Nancy L .....	277
Ramm, Tracy .....	265
Ramsey, Suzanne Pauline .....	80
Ramseyer, Nancy J .....	108
Rand, Nancy Jean .....	292
Randall, Chunmei Chen .....	284
Randall, Deborah Lynn .....	126
Raney, Linda Martha-Feck .....	167
Raney, Sharon Dill .....	262
Ranger, Raeleen Christina Amour .....	293
Raseta, Marlene Elizabeth .....	221
Rashidian, Sherry A .....	139
Rasmussen, Kristine Y .....	174
Ratfield, Andrea Nicole .....	174
Ratley, Sarah Lee .....	133
Ratterman, Sandra .....	194
Rauch, BonnieSue .....	108
Rausch, Erin Joy .....	135

Ravnsborg, Norma Faulkner .....	181
Rawling, Kandace Ann .....	149
Rawlings, Irene Marie .....	135
Ray, Dorothy H Doty .....	239
Ray, Georgianne Gale .....	158
Ray, Hilda W .....	206
Rayburn, Carol S .....	171
Rayburn, Kimberly Anne .....	167
Raymond, Janice R .....	194
Read, Marye Anne .....	258
Reading, Martha Ann .....	184
Reape-Schwab, Christine Lea .....	114
Reardon, Veronica .....	221
Reavis, Debbie Kay .....	185
Recke, Erin Alanna .....	174
Recker, Terri D .....	284
Redding, Mary Emilie .....	135
Redford, Erikka .....	211
Redick, Kate Austin .....	258
Redlawsk, Judith A .....	126
<b>Redwood Coast Flyers Chapter</b> .....	256
Reeb, Morgen Ann .....	101
Reece, Flora Belle .....	232
Reece, Lisa Rae .....	113
Reed, Betty Jo .....	181
Reedy, Anna Sharline .....	284
Rees, Lorin Caren .....	289
Rees, Riley Jane .....	235
Reese, Elizabeth J .....	188
Reeve, Faye Lynette .....	75
Reeves, Laurie S .....	211
Regier, Elaine Roxanne .....	196
Rego-Kalif, Jane M .....	111
Reichel, Diane Elizabeth .....	126
Reichenbach, Eleanore .....	213
Reid, Joan E .....	258
Reider, Eileen M .....	96
Reilich, Hialeah .....	280
Reinbold, Edna Marie .....	142
Reinemer, Joy Lorraine .....	280
Reiners, Julia Eleanor .....	219
Reinhard, Antonia W .....	168
Reinhardt, Carrie Anne .....	232
Reinhardt, Nancy Marie .....	181
Reinken, Diane E .....	211
Reinsch, Henriette .....	87
Reis, Valorie N .....	230
Reisman, Brenda Gail .....	211
Remol, Carolyn Boatwright .....	124
<b>Reno Area Chapter</b> .....	256
<b>Reno High Sierra Chapter</b> .....	258
Rentmeister, Cecilia Cillie .....	87
Reppard, Mary Beth .....	198
Retzler, Anna .....	190
Reukauf, Carol Ann .....	232
Revelle, Joyce S .....	215

Rever, Linda Jeanne .....	271	Roberts, Shirley Ann Brownfield .....	187
Reynolds, Jean H. ....	171	Roberts, Stephenie R. ....	202
Reynolds, Nellie Margaret .....	135	Roberts, Susanna Talley .....	196
Rhea, Delores M. ....	207	Robertson, Deanna Dale .....	203
Rice, DeLyle .....	164	Robertson, Doris .....	244
Rice, Janice McCrary .....	171	Robertson, Julie A. ....	218
Rice, Kristin .....	184	Robertson-Perry, Alice Margaret .....	277
Rice, Leigh Anna .....	105	Robey, Senja Raymond .....	75
Rice, Mary Jane .....	145	Robin, Audrey .....	85
Richard, Josephine .....	219	Robinette, Brenda Lee .....	171
Richards, Denise Ann .....	116	Robins, Ingrid .....	116
Richards, Linda Stephens .....	222	Robinson, Beth Ann .....	175
Richards, Mary Ann .....	160	Robinson, Dorothy Callahan .....	233
Richardson, Margaret .....	181	Robinson, Edith Gillian .....	123
Richardson, Nancy Jean .....	254	Robinson, Kathy A. ....	213
Richied, Debra D L .....	260	Robinson, Kim .....	181
Richter, Darla .....	122	Robinson, Rachel Cecilia .....	286
Richter, Doreen K. ....	221	Robishaw, Lori L .....	147
Richter, Kayla .....	83	Rockhill, Michelle .....	201
Rickabaugh, Elynore .....	269	Rockwell, Patricia .....	117
Rickel, Joy Louise .....	130	Roddey, Christina K .....	218
Rickman, Sarah Byrn .....	126	Roderick, Elaine K. ....	172
Riddle, Margaret C .....	221	Rodewald, Ann E .....	258
Riecan, Courtney .....	166	Rodewald, Rosemary L .....	228
Riech, Heide .....	87	Rodland, Karin D .....	164
Rieder, Nalena Kay .....	289	Rodriguez, Kristi .....	198
Riela-Enoka, Lisa Leina'ala .....	230	Rodriguez, Torea M .....	277
Rifkin, Lois Ann .....	269	Rodriguez, Traci J .....	271
Rigden, Gail E .....	153	Roe, Roberta G Bobbi .....	158
Riggs, Heather A .....	171	Roehrig, Elaine C .....	114
Righi, Margaret Jane .....	225	Roemer, Mary E .....	149
Rihn-Harvey, Deborah Furstenberg .....	190	Roethke, Anne E .....	225
Riley, Jan Y .....	261	Rogers, Anne M .....	190
Riley, Katherine .....	251	Rogers, Carolyn U .....	167
Rilvas, Isabel B .....	105	Rogers, Cindy L .....	293
Rinaldi, Ingrid .....	81	Rogers, Erna Higgins .....	99
Rinebold, Andrea Averyt .....	251	Rogers, Karen Ann .....	130
Rinehart, Kelly Lee .....	274	Rogers, Katie O'Reilly .....	275
Rinehart, Terry London .....	243	Rogers, Marcia Alice .....	167
<b>Rio Colorado Chapter</b> .....	260	Rogers, Margaret Nancy .....	169
<b>Rio Grande Norte Chapter</b> .....	199	Rogers, Martha S Marti .....	247
Ritchey, Bonnie .....	235	Rogers, Nancy Jean .....	254
Ritter, Rebecca B .....	211	Rogus, Linda Rae .....	271
Rivera, Paulette M .....	164	Rohde, Barbara Jo .....	105
Rizzi, Claudia Fosca Maeva .....	77	Rohde, Peggy Irene .....	280
Roach, Elisabeth .....	239	Rohe, Margarete Marga .....	87
Robbins, Joy H .....	111	Rohr, Nancy L .....	92
Robbins, Rennie .....	133	Rohrer, Alyce Stevens .....	269
Robens, Jane Florence .....	105	Rolfe, Jessica A .....	207
Roberts, Alice .....	254	Rolon, Pamela .....	190
Roberts, Diane C .....	284	Roman-Amador, Becky .....	105
Roberts, Elizabeth N .....	96	Rose, Diane F .....	198
Roberts, Jody Shyann .....	247	Rose, Jeanne C .....	284
Roberts, Linda .....	108	Rosen, Yael .....	89
Roberts, Mona Elizabeth .....	199	Rosenau, Marlo J .....	151
Roberts, Shawn .....	153	Rosenberg, Dianne King .....	209

Rosenberger, Denise L.....	218
Rosenbohm, Jane Marie.....	150
Rosevelt, Jane Margo.....	154
Rosier, Karen.....	174
Ross, Allison.....	254
Ross, Amy R.....	200
Ross, Brittany D.....	265
Ross, Debra J.....	241
Ross, Dorothy A.....	143
Ross, Linda Herron.....	210
Ross, Phyllis Marguerite.....	258
Ross, Victoria.....	254
Rossini, Nina.....	135
Rossiter, Sherry Knight.....	160
Rosso, Connie Jean.....	244
Roth, Sue Ann.....	192
Roth, Sylvia.....	208
Rothman, Bonnie Fry.....	124
Rothwell, Ann Staples.....	266
Rotzinger, Wadad Poochie.....	196
Roughan, Letricia Fichera.....	289
Roush, Sharon M.....	198
Roux, Greta R.....	96
Rowland, Jilinda Ann.....	198
Rowley, Ginger Emily.....	254
Roy, Florence E.....	114
Royce, Marci.....	145
Royce, Susan.....	244
Roy-Smith, Avril Margaret Helen.....	289
Rubin, Katherine Leah.....	130
Ruby, J Eloise.....	213
Rudolph, Pamela Susan.....	261
Ruehle, Jane LeFever.....	181
Ruffini, Cristina.....	266
Ruggerio, Nicole.....	130
Ruiz, Mary Ann.....	121
Rukab, Joline.....	73
Rumbaugh, Paula K.....	147
Rungeling, Dorothy.....	81
Rusche, Donna.....	105
Russell, Lois Roberta Langley.....	230
Russell, Robbin C.....	132
Russell, Stephanie Rene.....	289
<b>Russian Section.....</b>	<b>169</b>
Russo, Audrey.....	153
Ruth, Anitra Doss.....	100
Ruth, Elizabeth S.....	273
Ruthven, Courtney L.....	192
Rutland, Sara G.....	206
Ruzicka, Marilyn Williams.....	121
Ryan, Helen Joan.....	146
Ryan, Teresa.....	205
Ryder, Renee Bernice.....	160
Rylova, Liubov Alexandrovna.....	170
Rzeplinski, Christina.....	286

## S

Saba, Elizabeth Garrard.....	233
Sabankaya, Jeanne.....	247
Sabol, Brittany.....	277
<b>Sacramento Valley Chapter.....</b>	<b>261</b>
Saettone, Marina.....	254
Safford, Esther P.....	205
Safko, Zia Kos.....	181
Saigh, Denise.....	153
Sailer, Helen R.....	130
Sakakihara, Lucille A.....	262
Salcedo, Betty Lou.....	247
Salloom, Mary M.....	90
Salm, Kathryn L.....	284
Salmi, Tracy.....	165
Salo, Hanna-Mari.....	221
Salomon, Nancy.....	206
Salsamendi, Kelly Kay.....	213
Salzman, Leslee.....	130
Sammon, Helen M.....	140
Samoody, Delbar.....	73
Samuelson, Kathleen Sue.....	127
Samuelson, Margaret Ann.....	127
<b>San Antonio Chapter.....</b>	<b>200</b>
<b>San Diego Chapter.....</b>	<b>262</b>
<b>San Fernando Valley Chapter.....</b>	<b>267</b>
<b>San Gabriel Valley Chapter.....</b>	<b>269</b>
<b>San Joaquin Valley Chapter.....</b>	<b>271</b>
<b>San Luis Obispo County Chapter.....</b>	<b>272</b>
Sanchez, Ann Haile.....	247
Sanders, Carolyn Coleman.....	204
Sanderson, Sylvia.....	269
Sandhagen, Sheryl Jean.....	271
Sandling, Paula Bazar.....	269
Sandmann, Kimberly C.....	237
Sands, Gloria Pauline.....	162
Sandusky, Patti A.....	145
Sanner, Charlie E.....	127
<b>Santa Barbara Chapter.....</b>	<b>273</b>
<b>Santa Clara Valley Chapter.....</b>	<b>275</b>
<b>Santa Maria Valley Chapter.....</b>	<b>278</b>
<b>Santa Rosa Chapter.....</b>	<b>279</b>
Santamaria, Barbara Gail.....	81
Santori, Gina.....	130
Santosuosso, Mary E.....	286
Saperstein, Linda G.....	254
Sarbou, Janet Sue.....	115
Sargent, Sparky Barnes.....	171
Sasser, Konnie Bowden.....	177
Saulnier, Nicole.....	81
Saunders, Kelly Elizabeth.....	209
Saurenman, Birdie.....	117
Sauvage, Janice J.....	181
Sauve, Trish.....	112
Savage, Hilda F.....	222

Savage, Patricia.....	239	Schuyler, Marilynn Louise.....	101
Saylor, Mary Ross.....	247	Schwartz, Bonnie Nelson.....	90
Sayre, Megan.....	181	Schwartz, Merav.....	89
Scanio, Marion Rooke.....	202	Scibetta, Jean E.....	121
Scanlan, Deborah Lynn.....	177	<b>Scioto Valley Chapter</b> .....	146
Scanlon, Carol Ann.....	211	Scott, Anna Regnera.....	239
Schaad, Charlotte.....	273	Scott, Eleanore Hacking.....	248
Schafer, Julie McCoy.....	251	Scott, Elizabeth Honor.....	245
Schafer, Kate Pauline.....	181	Scott, Jacqueline Smith.....	143
Schalk, Barbara A.....	143	Scott, Laura M.....	160
Schantz, Jetta Denone.....	210	Scott, Phyllis V.....	203
Schaper, Christina Tineke.....	87	Scribner, Mary E.....	218
Scher, Helene Lenz.....	105	Scully, Linda Maria.....	121
Schey, Marilyn.....	291	Searle, Lynn M.....	289
Schiappacasse, DeeAnn Lynn.....	143	Searles, Tammie Ray.....	277
Schiff, Susan Eisner.....	277	Sears, Susan C.....	135
Schiffmann, Jean M.....	154	Sears, Sylvia Jean.....	127
Schipper, Gail Copley.....	181	Seaton, Karen.....	181
Schissler, Christine Lee.....	92	Seaver, Virginia Sue.....	291
Schlaefli, Rita.....	72	Seccia-Harden, Sue Ann.....	122
Schmidt, Adeline E.....	143	Seck, Etta Ruth.....	133
Schmidt, Karin.....	87	Sederquist, Ann.....	149
Schmidt, Renate.....	87	<b>Sedona Red Rockettes Chapter</b> .....	280
Schmitz, Paula Marie.....	166	Segessenman, Jennifer L.....	91
Schmorde, Karola.....	87	Segev-Bergman, Ziva.....	211
Schneider, Franziska.....	75	Seidemann, Erin.....	224
Schneider, Mary-Ellen.....	133	Seisser, Cheryl Ann.....	143
Schneider, Ulrike.....	87	Self, E Anne Wallis.....	193
Schoedel, Susanne.....	87	Sendrak, Shirley M.....	275
Schoenike, Karen J.....	149	Senn, Amber.....	207
Schofield, Cynthia Ann.....	149	Serasio, Michael Sharlene.....	247
Schommer, Ruth Ann.....	163	Sestito, Barbara A.....	228
Schoppaul, Elizabeth Anne.....	211	Sewell, Elizabeth V Susie.....	196
Schorsch, Sharon Ann.....	130	Sexton, Kathryn Kate.....	83
Schrader, Corinne Elizabeth.....	228	Seydoux, Fabienne.....	72
Schrafel, Jane D.....	117	Seyferth, Joyce Margaret.....	266
Schreck, Mallory Teresa.....	254	Seymour, Bonnie Lee.....	241
Schrempp, Jaqueline M.....	260	Seymour, Dawn.....	284
Schreve, Catherine Miller.....	193	Seymour, Holly.....	209
Schriner, Martha Coffman.....	277	Seymour, Linda Claire.....	241
Schroeder, Mary Lou.....	149	Shadel, Ruth Arlene.....	92
Schroeder, Merry Sowden.....	200	Shafer, Marilyn G.....	218
Schroeder, Patricia Cleary.....	174	Shaffer, Margaret Marge.....	101
Schroth, Alice Jane.....	96	Shaffer, Marilyn Jean Didi.....	185
Schubel, Jodi.....	221	Shaffer, Melody.....	127
Schuerman, Pamela Faye.....	151	Shakespeare, Jan M.....	211
Schuhmann, Josefine Claudia.....	87	Shalley, Corinne L.....	81
Schultz, Barbara H.....	232	Shaneyfelt, Ann.....	194
Schultz, Cassandra.....	174	Shannon, Elizabeth Ann.....	160
Schultz, Deborah A.....	279	Shapiro, Juanita Joyce.....	233
Schultz, Joni L.....	190	Shapiro, Sara.....	244
Schultz, Lucinda Ann.....	196	Sharp, Carolyn A.....	143
Schulz, Jean Forsyth.....	280	Sharp, Erika.....	237
Schurr, Connie Lee.....	269	Sharpe, Eleanor Nettie.....	218
Schuster, Nancy L.....	105	Shaum, Tania J TJ.....	137
Schutte, Audrey M.....	248	Shaw, Judy.....	101

Shaw, Patricia Anne.....	185	Silberman, Gee.....	266
Shaw, Sharon C.....	114	Silva, Dusty Lee.....	163
Shawcross, Charlotte Yates.....	115	Silveria, Sharon.....	190
Shea, Mia Joanne.....	112	Silverman, Anne M.....	284
Shea, Patricia J Patty.....	162	Simard, Genevieve.....	83
Shealy, Laura F.....	208	Simmons, Dina.....	174
Sheehan, Ellen B.....	96	Simmons, Sarah.....	112
Sheehan, Lila K.....	139	Simmons, Susan Marcia.....	108
Sheeler, Pamela.....	158	Simon, Marion I.....	153
Sheffman, Tamra H.....	212	Simons, Wendy Alexandra.....	122
Sheikh, Issra'a.....	181	Simpson, Brittney E.....	84
Sheldon, Ruby M.....	254	Simpson, Margaret June.....	113
<b>Shenandoah Valley Chapter</b> .....	102	Simpson, Susan Diane.....	215
Sherburne, Mariel B.....	112	Simsarian, Arax.....	116
Sheret, Kelly E M.....	293	Sinclair, Beverly J.....	182
Shergalis, Jean L.....	164	Sinclair, Jean Annette.....	81
Sherman, Vicki Lynn.....	215	Sion, Kate.....	84
Sherpa, Sonam Choki.....	106	Sipala, Amy.....	97
Sherwood, Laura Catherine.....	215	Siporin, Susan.....	143
Sherzer, Angela Allen.....	219	Sisson, Virginia B.....	204
Shields, Anne M.....	96	Sitler, Ruth L.....	215
Shields, Jean D.....	90	Skaggs, Carolyn Cave.....	225
Shigley, Carol Mann.....	266	Skaret, Kristine Bjerkestrand.....	169
Shinn, Lyn C.....	81	Skerman, Gabrielle.....	123
Shinn, Mildred Lorraine.....	162	Skiber, Carol Ann.....	130
Shockey, Rafaela Prieta.....	266	Skiles, Jessie Mary.....	271
Shockley, Jill L.....	202	Skinner, Amy M.....	115
Shonnard, Joan T.....	258	Skliar, Janis.....	153
Shores, Tami D.....	181	Skovira, Ashley.....	209
Shotton, Betty Lewis.....	208	Skywork, Angelee Alice.....	294
Shows, Patricia H.....	205	Slad, Carrie Lynn.....	172
Shrestha, Prashansa.....	106	Slater, Grace Jessie.....	75
Shrestha, Rajeshori.....	106	Slaton, Marie Rushing.....	171
Shrestha, Sabina.....	106	<b>Sleeping Giant Chapter</b> .....	83
<b>Shreveport Chapter</b> .....	202	Slingluff, J Angela.....	153
Shroff, Mohini Khubchand.....	89	Sliwa, Nancy Ellen.....	277
Shubat, Ava C.....	203	Sloan, Susan Leigh.....	269
Shubel, Barbara A.....	280	Sloan, Teresa Ann.....	174
Shuhart, Nita L.....	204	Slotsky, Ilana Ruth.....	212
Shular, Julie.....	289	Slowey, Tami Tyler.....	113
Shumaker, Penny L.....	99	Smail, April.....	130
Sibenik, Lois H.....	100	Small, Shannon D'Andrea.....	108
Sicard, Minette Marie.....	230	Smart, Patricia Gail Patty.....	143
Sickler, Joan V.....	96	Smethers, Debora.....	266
Siegel, Brenda Marie.....	99	Smith, Ann.....	218
Siegel, Jacqueline G.....	163	Smith, Anne Laure.....	244
Siegfried, Patricia Kay.....	182	Smith, Annette Catharine.....	187
Sieracki, Rosemary S.....	143	Smith, Barbara Bobby.....	145
Sierchio, Barbara Latture.....	218	Smith, Brittany.....	209
Siers, Laurie Ann.....	150	Smith, Camelia Morrow.....	175
Siew, Shirley.....	124	Smith, Carlene Marie.....	243
Sifton, Heather Ann.....	81	Smith, Carolyn Ruth.....	196
Sijapati, Reshma.....	106	Smith, Charlotte George.....	230
Sikes, Billie K.....	206	Smith, Christina.....	77
Sikora, Julieann Helen.....	269	Smith, Darci.....	271
Silagi, Barbara W.....	130	Smith, Deborah Joanne.....	81

Smith, Dorothy Jean .....	135	Sparks, Sally D.....	133
Smith, Edith Baugh .....	284	Spear, Marie C.....	131
Smith, Heather Diane.....	277	Spence, E Marie.....	82
Smith, Jill Dianne .....	247	Spencer, Charlene J .....	232
Smith, Joan J .....	145	Spencer, Priscilla H.....	233
Smith, Linsey Rebecca .....	221	Spencer, Virginia.....	221
Smith, Liz.....	266	Sperberg-Hart, Cynthia Suzanne.....	235
Smith, Machteld.....	90	Spivey, Rani.....	105
Smith, Mae Elaine.....	117	Sposeto, Billie Ann.....	228
Smith, Marcie .....	277	Spradlin, Miriam A Deena.....	207
Smith, Marlene Cecile.....	215	Sprague, Jeannine Edith.....	294
Smith, Morgan Alexis .....	224	Sprauer, Constance D .....	112
Smith, Morgan Ashley.....	174	Sproul, Phyllis .....	168
Smith, Natalie Jenny.....	167	Spy, Sarah .....	260
Smith, Pamela J.....	260	Squillace, Jan W .....	221
Smith, Peggy Dawn.....	82	Srikuruwal, Pornthip.....	89
Smith, Rebecca Elaine.....	143	St Onge, Christine Maria.....	90
Smith, Rebecca McHenry.....	201	Stacy-Olson, Sioux.....	108
Smith, Robin Noel.....	200	Stader, Sally Ann .....	215
Smith, Sierra .....	175	Stafford, E Diane .....	140
Smith, Theodora Boison .....	97	Stafford, Ruth Margaret .....	133
Smith, V Elizabeth.....	293	Stahl, Elisabeth Lisa .....	87
Smith-Diethelm, Shirley Mae .....	235	Stahl, Monika .....	76
Smither, Kathryn Mary .....	269	Stalk, Joan Fleming.....	105
Smith-Hardaker, Sandy.....	266	Stallings, Jennifer Diane .....	221
Smith-Steele, Helen H .....	213	Stamford-Krause, Shari .....	90
Smith-Sullivan, Belinda M.....	208	Stamp, Coralie Ann .....	150
Snaper, Kathleen M .....	242	Stanaback, Christine.....	218
Snapp, Helen Wyatt.....	212	Stanford, Barbara Ann .....	237
Snead, Shaaron Lee.....	258	Stanger, Dianna .....	190
Snider, Margaret M.....	153	Stanley-Thomas, Diana .....	174
Snow, Evelyn L .....	202	Stanton, Beth .....	272
Snow, Judith Sommer.....	112	Stanton, Margaret Lillian.....	75
Snyder, Geraldine Marie.....	237	Stapleton, Pat C.....	121
Snyder, Susan R.....	102	Stark, Christina Catherine.....	149
Soboleski, Jennifer Elizabeth.....	277	Stark, Judith Williams.....	278
Sochacki, Jennifer Ann .....	124	Starr, Alice-Jean M.....	121
Sofinowski, Jennifer M H .....	154	Starr, Gloria Jean .....	260
Sokatch, Carol Mae.....	196	Starret, Anne Rachelle.....	81
Soldo, Nanci.....	81	Startz, Wyvema F.....	196
Sollars, Linda Langenfeld .....	121	Stassen, Janet L .....	254
Solorio, Genevieve Ann .....	228	Stassinis, Martha George .....	235
Somerville, Amanda Leigh.....	172	Staszak, Sandy .....	124
Sommers, Elizabeth Irene.....	228	Staton, Katherine Ann .....	184
Sonnenschein, Angelika .....	87	Stauffer, Michele Sue.....	194
Sorem, Genra Abbey .....	203	Steadman, Bernice T .....	143
<b>South Central Section .....</b>	<b>170</b>	Stearns, Cheryl Ann.....	221
<b>South Dakota Chapter .....</b>	<b>167</b>	Stearns, Jessica Renee .....	225
<b>Southeast Section.....</b>	<b>204</b>	Stearns, Patricia M.....	184
<b>Southwest Section .....</b>	<b>226</b>	Steele, Amanda Christine .....	184
Spagnola, Sherri A.....	141	Steele, Maria G .....	174
Spahr, Kathleen .....	193	Steele, Sarah Elizabeth .....	212
Spangler, Kandi Marie .....	124	Steffen, Liselott K.....	200
Spaniol, Pamela Cecilia.....	130	Steffen, Patricia T.....	166
Sparks, Felicity R.....	185	Steffenson, Valarae.....	145
Sparks, Karen Michelle.....	177	Steger-Mock, Gail Lynne .....	182

Steier, Arlene V .....	193	Strickland, Corinne Sills .....	202
Steimle, Gail Theresa .....	103	Strickland, Janette L J .....	184
Stein, Laurie Ann .....	127	Strickland-Meads, Deirdre Noble .....	235
Steinberger, Joan .....	275	Strobel, Christina Tina .....	127
Steiner, Madeline .....	117	Strohufus, Elizabeth Bridget .....	146
Stella, Carolyn Rose .....	164	Strohmeier, Cheryl B .....	113
Stenbock, Natasha C .....	266	Stromenberg, Anna .....	82
Stenger, Louanne Purvine .....	176	Strubeck, Frances F .....	240
Stenning, Elizabeth J .....	174	Stucky-Risdon, Helen Ann .....	192
Stephens, Anne B .....	233	Stulik, Christine Marie .....	251
Stephens, Beverly Sue .....	187	Stull, Mary Elizabeth .....	149
Stephens, Jacklynn Michelle .....	82	Stumpf, Karen Linnea .....	114
Stephens, Wanda Louise .....	241	Sturgess, Jacqueline Anne .....	121
Sterling, Allison E .....	143	Sturgis, Briana Nicole .....	222
Stetz, Jeri Lynn .....	212	Sturman, Dorothy Crafts .....	141
Stetzko, Barbara Lynn .....	218	Subach, Marilyn Butler .....	254
Stevens, C I .....	260	Subedi, Kamana .....	81
Stevens, Christina .....	289	Suberg, Valerie Gayle .....	280
Stevens, Jennifer E .....	97	Suchodolski, Jeanne Constance .....	168
Stevens, Lee .....	81	Suffern, Dawn Marie .....	175
Stevens, Shara .....	182	<b>Sugarloaf Chapter</b> .....	102
Steward, Diana .....	240	Sugden, Nadine R .....	146
Stewart, Debbie .....	243	Sukumoljan, Naree C .....	290
Stewart, Isabelle P .....	197	Sullivan, Bridget B .....	112
Stewart, Robyn .....	75	Sullivan, Janice Allison .....	233
Stewart, Stephanie .....	254	Sullivan, Nicole .....	266
Stich, Bonnie S .....	150	Sullivan, Robin .....	290
Stiles, Judith L .....	115	Sullivan, Sandra E .....	158
Stiles, Maria Margaret .....	75	Sumersille, Dale .....	290
Stilwell, Frances Beverly .....	155	Summers, Pamela L .....	127
Stocker, Carol M .....	141	Sung-Spitzl, Hildegard .....	87
Stoikes, Amy .....	192	Sunkavalli, Satya M .....	136
Stokes, Sandra Marie .....	141	Supornpaibul, Nadege .....	85
Stonack, Geralyn .....	158	Sutherland, Karen Kay .....	256
Stone, Jeannie .....	175	Sutherland, Virginia Gini .....	143
Stone, Sharon D .....	262	<b>Sutter Buttes Chapter</b> .....	281
Stoneking, Linda .....	187	Sutter, Ann Marie .....	248
Stoner-Embery, Rachel .....	198	Sutter, Claudia K .....	177
Storhok, Sandra W .....	156	Sutton, Carole A .....	193
Storm, Patricia .....	174	Sutton, Kathleen M .....	81
Story, Irma .....	269	Sutton, Linda Ranae .....	193
Story, Mary Louise .....	131	Sutton, Pamela V .....	258
Stott, Barbara Anne .....	75	Suwall, Donna J .....	100
Stovall, Linda Joy .....	201	Sveinsson, Deena Robyn .....	182
Stover, Joanne .....	290	Swain Scott, Lisa .....	221
Strabala, Mackenzie .....	242	Swain, Chris .....	184
Strachan, Barbara A .....	97	Swain, Kathleen Lea .....	255
Strand, Deanna Rae .....	188	Swann, Tawni Kay .....	161
Strang, Marcia J B .....	293	Swanner, Nancy Gail .....	206
Stratford, Cecelia M .....	269	Swartz, Martha Maye .....	203
Stratford, Nancy J .....	266	Sweeney, Sharon Klino .....	278
Stratford, Sonia A .....	117	Sweet, Audrey M S .....	275
Strawn, C J .....	244	Sweet, Eula M Skippy .....	230
Strean, Gladys .....	193	Swensson, Nancee .....	251
Streeter, Megann .....	286	Swerdfeger, Kira .....	251
Streeter-Kempinski, Jan .....	248	Swim, Suzanne .....	230

Switzer-Warner, Alison .....	261	Thal-Slocum, Valerie Jean .....	222
Sworts, Virgilea Walden .....	222	Thapa, Yashodhara .....	106
Sykes, Lynn T .....	146	Thayer, Marjorie Jean .....	232
Syme, Jennifer Jewett .....	141	Theberge, Patricia M. ....	112
Synovitz, Vicki Ann .....	224	Theile, Heidi Lorraine .....	284
Syran Fox, Sidsel Syd .....	131	Theisen, Marie C .....	172
Szewczyk, Victoria Marie .....	131	Thelen, Cynthia DL .....	143
Sztukowski, Christine .....	290	Theurer, Dorothy Priscilla .....	278
		Theurkauf, Susan J .....	271
<b>T</b>		Thibault Meyers, Madeleine G .....	83
Taber, Lovina .....	215	Thibodeau, Brenda D .....	113
Tabor, Tobey Brandt .....	290	Thibodeaux, Sophia Rose .....	190
Tackett, Hadra Leigh .....	190	Thisted, Barbara W .....	162
Taft, Lauren .....	190	Thoben, Barbara .....	290
Taitt, Liz .....	294	Thom, Shirley R .....	258
Takacs, Christine Clair .....	141	Thoma, Natalie Lynn .....	108
Takacs, Laura Katalin .....	105	Thomas, Betty Kirk .....	187
Talbot, Sarah .....	240	Thomas, Carolyn .....	78
Talley, Mary E .....	210	Thomas, Jacqueline Carey .....	284
Talley-Sickles, Jacqueline M. ....	233	Thomas, Kristina Jo Tina .....	131
Tallman, Jill Wood .....	102	Thomas, Leota E .....	255
Talnack, Alice S .....	247	Thomas, Linda Z .....	280
Tam, Tiffany Tin-Yee .....	230	Thomas, Lynn A .....	153
Tanabe, Jamie P .....	239	Thomas, Margaret-Anne M .....	75
Tanton, Angela Marie .....	293	Thomas, Millie J .....	210
Tanton, Elaine .....	292	Thomas, Pat M .....	228
Tanzer, Rachel L .....	244	Thomas-Anderson, Scarlett F .....	209
Tarabetz, Kristen Lee .....	278	Thomason, Lori .....	187
Tarli, Rhonda .....	290	Thomasser, Susan M .....	218
Tatarinova, Irina .....	87	Thomer, Mary Ashley .....	245
Tate, Phyllis M .....	164	Thompson, Nancy .....	239
Tattersall, Elizabeth A R .....	258	Thompson, Britni .....	184
Tauber, Larissa .....	99	Thompson, Cheryl Louise .....	194
Tauscher, Rebekah .....	182	Thompson, Deborah Pellett .....	146
Taylor, Alyce Stuart .....	201	Thompson, Janice K .....	281
Taylor, Anna Loraine .....	172	Thompson, Jann W Miller .....	102
Taylor, Barbara .....	238	Thompson, Jessica Emma .....	121
Taylor, Bonnie Linda .....	112	Thompson, Peggy Lynn .....	280
Taylor, Donna Lou .....	249	Thompson, Rachel .....	219
Taylor, Nancy Elizabeth .....	73	Thompson, Virginia Louise .....	102
Taylor, Patricia Lee .....	202	Thornburg, Fidan S .....	170
Taylor, Priscilla J .....	242	Thorp, Gabrielle Anita .....	245
Taylor, Valerie .....	245	Thorpe, Brenda K .....	151
Teal, Juliana Rose .....	284	Thorsen, Ashley .....	221
Teel, Nancy Jean .....	284	Thran, Brandolyn .....	258
Teel, Ruth Woodruff .....	124	<b>Three Rivers Chapter</b> .....	147
Teiber, Antoinette Marie .....	131	Thurmond, Dee M .....	278
Teixeira, Rosemeri Trindade .....	76	Thurnauer, Marion Charlotte .....	182
Teixeira, Sammy K .....	230	Tibbs, Brenda .....	102
<b>Tennessee Chapter</b> .....	225	Tidmore, Martha R .....	101
Terese, Dia .....	161	Tidwell, Mary Alice .....	199
Terkelsen, Sandi .....	102	Tien, Cheng-Yu .....	291
Terrell, April Becker .....	185	Tierney, Carol Jean .....	251
<b>Texas Dogwood Chapter</b> .....	202	Tilley, Jane Ellen .....	78
Thalacker, Vicki Ann .....	158	Tilley, Susan .....	278
		Timberlake, Elicia M .....	184

Timmons, Carol A .....	174	Trull, Crystal .....	266
Tindle, Christina Louise .....	161	Trupin, Marilyn Elaine .....	124
Tinker, Adelaide .....	92	Trusty, Patricia A .....	171
Tinkler, Ashley Clarke .....	290	Tsang, Yvonne .....	81
Tinsley, Jean J K .....	235	Tschanz, Ute .....	72
<b>Tip of Texas Chapter</b> .....	202	Tsimbal, Anna Anatolievna .....	170
Tirro, Gilda .....	209	Tucci, Tamara Patrice .....	121
Titterington-Machado, Diane Marie .....	251	Tucker, Coralee .....	269
Titus, Patricia Joan .....	272	Tucker, Donna F .....	194
Titus, Robin L .....	258	Tucker, Karen P .....	177
Tobey, Carole Ann .....	255	Tucker, Peggy T .....	223
Tobias, Connie J .....	205	<b>Tucson Chapter</b> .....	282
Tobin, Dianne A .....	261	Tuley, Babs .....	133
Todd, Eleanor Lucille .....	251	<b>Tulsa Chapter</b> .....	203
Toelke, Ute .....	87	Tunnell, Lorrie Kay .....	230
Toland, Ada Rebecca .....	171	Turecek, Lisa R .....	108
Tolerton, Joyce .....	141	Turk, Bev I .....	146
Tolsma, Katherine Patricia .....	122	Turk, Christina .....	260
Tolton, Rani .....	78	Turken, Dian R .....	255
Tomich, Gloria A .....	153	Turner, Natalie A .....	137
Tomlinson, G Lola .....	97	Turner, Robin L .....	97
Tompkins, Madeline Mimi .....	230	Turney, Patricia Anne .....	290
Tompson, Sara Rosalie .....	290	Turrell, Jennifer .....	281
Tong, Leslie .....	278	Turrell-Pietrzak, Shana Sequoia .....	281
Tonsing, June .....	135	Tuttle, Candice Kay .....	278
Toon, Nancy Thompson .....	220	Tyler, Laura R .....	202
Topp, Janice Irene .....	137		
Torgerson, Delia-Marie .....	100	<b>U</b>	
Torgrimson, Randi Jo .....	293	Ueda-Heuer, Tamiko Terese .....	212
Torres, Debra A .....	185	Uhen, Rosie .....	149
Torres, Kim .....	158	Umba, Vanessa .....	73
Toruno, Nastassia .....	271	Umphrey, Anne R .....	112
Tosin, Vivian .....	76	Uncapher, Patti M .....	143
Toskes, Jane M .....	100	Unger, Virginia Elmgren .....	285
Touzell, Loretta Sharon .....	75	Upchurch, Susan Elizabeth .....	226
Towne, Diana Lynn .....	266	Upfield, Romona Rolfson .....	184
Towner, Marcy .....	161	Ursin, Virginia Marie .....	112
Townsend, Suanne R .....	182	<b>Utah Chapter</b> .....	285
Townsend, Virginia May .....	262	Uznys, Linda Joyce .....	131
Trachta, Pamela Hale .....	285		
Trapp, Barbara R .....	165	<b>V</b>	
Trask, Pamela Gue .....	146	Vacher, Polly M Anne .....	77
Traub, Nadine .....	87	Vail, Janna Downs .....	286
Trauth, Katherine Ann .....	224	Vajtay, Catherine .....	121
Travaille, Deb A .....	272	Valasco, Dawn .....	147
Traynelis, Mary Sue .....	121	Valdez, Rebecca A .....	251
Treese, Jennifer Marie .....	285	Vale, Marlene L Marty .....	158
Treister, Ethel .....	244	Valek, Joy Anna .....	137
Trent, Caroline .....	213	Vallarino, M Emily J .....	208
Tribley, Lori J .....	190	Van Arendonk, Caroline .....	82
Trip, Christy Jo .....	166	Van Etten, Lynn T .....	136
Trischler, Juliann .....	97	Van Howd, Nancy Earlene .....	256
Trombi, Phyllis Jane .....	266	Van Lehn, Sethany Ann .....	103
Troup, Mary Lorraine .....	290	Van Matre, Susan L .....	135
Trover, Janice Emily Ternes .....	146		
Trueman, Yvonne Margaret .....	73		

Van Nest, Kay .....	290	Volpe, Megan .....	100
Van Newkirk, Carolyn Jane.....	91	Von Allworden, Veronica V .....	158
Van Nimwegen, Anne Victoria .....	285	von Isser, Aldine.....	285
Van Ovest, Jackie D .....	245	Von Ritter-Roehr, Dorothea .....	87
Van Reeth, Joan D.....	131	Von Thaden, Terry L .....	124
Van Valkenburg, Jacqueline A.....	122	vonTobel, Beatrice S.....	158
Van Velzer, Mary Louise.....	251	Vornweg, Petra .....	78
Van Vleet, Joy Ann.....	174	Voss, Amy.....	131
Van Vleet-Singer, Emily L .....	255	Voss, Carol A .....	149
Van Zandt, Sally L.....	193	Voss, Mary Jo .....	202
VanAmburg, Jana Marie .....	151	Vournas, Anastasia Stacie.....	269
Vancil, Krystal Claudie .....	271		
Vandelaar, Nicole Lee.....	230	<b>W</b>	
Vander Wall, Beverly J.....	232	Wackerman, Linda .....	99
VanderMeulen, Laura E .....	143	Wackernagel, Irene.....	198
Vanderpool, Celia C .....	251	Waddell, Alta Belle .....	291
Vandeweg, Linda Lee .....	162	Wade, S Blake .....	290
Vanecek, Barbara Joan .....	133	Wadsworth, Katherine Elizabeth.....	108
VanLent, Eileen M.....	193	Waehler, Christa Anna .....	197
Vansickle, Amanda L .....	161	Waggoner, Jane Ann .....	92
Varwig, Danielle .....	174	Wagner, Rachael Anne .....	116
Vasconcelos, Kathleen Marie .....	90	Wagner, Ruth Keller.....	262
Vasquez, Valerie M.....	255	Wagoner, Alexa L.....	77
Vaughan, Nancy Lee .....	266	Wagstaff, Patty R .....	153
Vaughn, Amanda Faith .....	171	Waldrop, Kym Ross .....	205
Vautin, Carol B.....	290	Walker, Leslie Ann .....	213
Vavra, Carol .....	112	Walker, Marcia S .....	177
Vawter, Petra .....	161	Walker, Mary M .....	285
Veatch, Kathleen M.....	230	Walker, Maude M .....	103
Veilleux, Marielle .....	174	Walker, Rebecca Zoann .....	245
Veilleux, Sophie .....	78	Walker, Shannon.....	171
Vempati, Lakshmi.....	273	Walker, Sherry D .....	202
<b>Ventura County Chapter</b> .....	286	Walkerden, Lesley Eileen .....	75
Ventura, Shelley Audette .....	127	Wallace Pellatt, Jaymi Lynn .....	228
Verbraeken, Natalie .....	87	Wallace, Sabrina Lee.....	215
Verstraete, Pat Ann.....	188	Wallis, Jamee .....	280
Viall, Patty .....	167	Wallis-Becker, Shirley P.....	158
Vickers, Barbara G.....	281	Walsh, Janelle .....	209
Viker, Patricia J .....	279	Walsh, Janet Mary.....	256
Vincent, Jamie K .....	238	Walsh, Mary Margaret.....	135
Vincent, Sharon.....	290	Walters, Nancy .....	143
Vinholes, Marcia Czermainski.....	76	Walters-Phillips, Barbara Ellen .....	215
Vinson, Elizabeth Betty .....	103	Walton, Jan .....	138
Vinson, Jessica Paige.....	174	Walton, Kathleen.....	258
Viola, Margaret A .....	149	Walton, Melinda A .....	113
Violette, Allison Noel .....	282	Walton, Teresa A Terry.....	174
<b>Virginia Chapter</b> .....	103	Walworth, Sandra Marie .....	146
Visco, Christine M .....	106	Wanamaker, Beverly.....	243
Visser, Jeneanne .....	138	Wang, Nora .....	232
Vitale, Kira Anne .....	174	Wappler, Catherine Garvey .....	190
Vitale-Geisz, Anita Susan .....	251	Ward, Ann Cordes.....	190
Vitullo, Dolores Ann.....	215	Ward, Barbara Goode.....	252
Vives, Teresa Quemada .....	73	Ward, Diana Madama .....	249
Vlieger, Faye A.....	164	Ward, Lisa Elaine .....	187
Voigts, Mary L .....	258	Ward, Lois Merritt .....	255
Voll, Dorothe Anne .....	240		

Ward, Marilyn Jo .....	168	Weldon, Karen M .....	224
Ward, Pat M .....	204	Wellar, Elizabeth J .....	114
Ward, Suzanne V .....	228	Wellbrock, Judy Kim .....	182
Warda, Jacqueline Diane .....	282	Wells, Audrey Morrison .....	158
Warford, Ellen Elizabeth .....	148	Wells, Joyce B .....	235
Warner, Emily J .....	182	Wells, Marjorie A .....	164
Warren, Dorothy J .....	184	Wells, Nancy .....	75
Warren, Lynette Erb .....	182	Wells, Nancy Elizabeth .....	205
Warren, Nancy Jane .....	136	Wells, Phyllis E .....	198
Warren, Yvonne Morris .....	131	Wells, Stephanie Ann .....	182
<b>Washington DC Chapter</b> .....	104	Welsh, Barbara F .....	285
Washington, Evie Lou .....	101	Welsh, Janice Marie .....	137
Waters, Denise A .....	114	Welsh, Olivia Wilma .....	161
Waters, Jacqueline .....	290	Wenk, Cindy Craig .....	131
Waters, Mary Martha .....	124	Wenk, Gail W .....	131
Waters, Vivian Burgess .....	135	Wenk, Jennifer McLoughlin .....	221
Watkins, Aileen M .....	190	Wentz-Richter, Cynthia .....	133
Watkins, Grace Virginia .....	205	Werly, Ann L .....	218
Watkins, Corey B .....	245	Werneck Pereira, Krishna Etla .....	84
Watkins, Lucille Frances .....	197	Werner, Barbara .....	230
Watson, Keely .....	266	Wertz-Thomas, Charity Marcy .....	104
Watson, Lois .....	212	Wesolowski, Linda S Lin .....	97
Watson, Rosemary .....	290	<b>West Canada Section</b> .....	291
Watson, Terri .....	162	<b>West Virginia Chapter</b> .....	105
Watson-Meinke, Peggy .....	290	West, Frances .....	75
Watt, Margaret Bumb .....	174	West, Verna Steele .....	278
Watters, Lorrene D .....	249	Westby, Dorothy Carlson .....	213
Wavle, Dawn S .....	192	Westcott, Phyllis M .....	240
Waylett, Nancy E .....	175	Westerlin, Eleanor J .....	239
Wayman, Judy L .....	226	<b>Western New York Chapter</b> .....	122
Weaver, Annette Lee .....	105	<b>Western Washington Chapter</b> .....	167
Weaver, Ludmyla Grace .....	291	Westervelt, Susan Conley .....	121
Weaver, Susan M .....	143	Westi, Lydia .....	88
Webb, Cleo Olive .....	155	Westmoreland, Mary Lou .....	212
Webb, Patricia Thaden .....	90	Weyhe, Joan Monica .....	156
Webb, Phyllis Marie .....	137	Wharton, Carol Jean .....	164
Weber, Cynthia Cindy .....	184	Wheatley, B Jeannine .....	203
Weber, Joyce A .....	131	Wheel, Betty Mae .....	92
Weber, Sandra L .....	91	Wheeler, Linda Susan .....	122
Weber, Teresa .....	182	Wheelock, Mary Imogene .....	187
Weber-Behringer, Monique .....	85	White, Carole A .....	266
Webster, Donna Marie .....	233	White, Ellen Jean .....	153
Weddle, Katelyn Danielle .....	266	White, Jacqueline Dianne .....	192
Weeks, Donna Tessandori .....	233	White, Karen Kay .....	124
Weeks, Nancy .....	117	White, Linda Carol .....	83
Wegner, Margaret Anne .....	171	White, Marilyn J .....	175
Weightman, Joan S .....	187	White, Sandra Smith .....	221
Weinbaum, Shirley Adell .....	282	White, Sara .....	282
Weiner, Susan Ambrus .....	278	White, Susan Louise .....	75
Weintraub, Beverly Lynn .....	121	White, Theresa J .....	158
Weiss, Margaret R .....	118	White, Traci Michelle .....	122
Weiss, Ronnie Lynne .....	109	Whiteford, Colleen .....	101
Weiss, Rosanne M .....	116	Whiteman, Margaret A .....	150
Weiss, Sharon .....	255	Whitfield, Candace I Candy .....	260
Welch, Barbara Gravely .....	92	Whitman, Jamie Lyn .....	290
Welch, Diane Marie .....	150	Whitmill, Amber Lee .....	235

Whitson, Judy.....	240	Wilson, Connie A.....	182
Whittle, Carolyn M.....	92	Wilson, Darlene Vilasini.....	256
Whitton-Bodman, Renee S.....	260	Wilson, Evelyn F.....	233
Whonic, Loretta Anne.....	198	Wilson, Heather Kathryn Marchese.....	99
<b>Wichita Falls Chapter.....</b>	<b>203</b>	Wilson, Heather Marie.....	154
Wickersham, Stacey D.....	140	Wilson, J Priscilla Pat.....	116
Wicks, Louise C.....	169	Wilson, Joyce L.....	175
Wieben, Elizabeth.....	84	Wilson, Judith Elaine.....	271
Wieman, Dianne L.....	202	Wilson, Marolyn Piersma.....	114
Wiemers, Karyn Danille.....	164	Wilson, Martha Hoke.....	255
Wieneke, Lori Malberg.....	155	Wilson, Patti Kay.....	124
Wiener, Louisa M.....	192	Wilson, Paula.....	237
Wiese, Lew Jane Lewie.....	145	Wilt, Donna Forsyth.....	215
Wilbur, Anne B.....	153	Wiltshire, Suzanne Jean.....	81
Wilcoxon, Dalhia May.....	167	Wiltzie, Victoria Cromwell.....	212
<b>Wildflower Chapter.....</b>	<b>204</b>	Winchester, Gwendolyn Jane.....	164
Wildman, Jeanne L.....	167	Windus, Susan Paige.....	278
Wilds, Constance.....	212	Winfield, Sandra Lee.....	177
Wileman, Patricia A.....	261	Winsor, Kimberley Dawn.....	81
Wilemon, Debra.....	203	Wint, Margaret H.....	137
Wilke, Helen Louise.....	171	Winter, Joan Eaker.....	271
Wilkerson, Lee.....	275	Winters, Jennifer.....	238
Wilkie, Emi Yoshida.....	230	Winters, Jennifer Jill.....	161
Wilkie, Shirley Webb.....	218	Winters, Marlene Kay.....	131
Wilkins, Sharon Kay.....	127	Wirth, Catherine S.....	158
Wilkinson, Beverly Jeanne.....	281	Wirth, Nadine.....	212
Wilks, Kim Lianne.....	242	<b>Wisconsin Chapter.....</b>	<b>148</b>
<b>Willamette Valley Chapter.....</b>	<b>168</b>	Wismer, Krisan.....	182
Wildeboer, Kathryn A.....	140	Witcher, Christina J.....	172
Willerth, Jeanne Given.....	133	Witmer, Naomi Ruth.....	233
Wilhelm, Jennifer.....	199	Woerdehoff, Isolde.....	87
Williams, Andrea Merrick.....	249	Wohlgemuth, Arlene R.....	187
Williams, Ardyth Martin.....	266	Wohlgemuth, Mary Esther.....	155
Williams, Carolyn Virginia.....	169	Wojcik, Catherine.....	169
Williams, Dianne E.....	291	Wolf, Cherry N.....	156
Williams, Doris Jeanne.....	235	Wolf, Darlene Evonne.....	92
Williams, Karen.....	190	Wolfe, Kimberly A.....	102
Williams, Lavina Smith.....	215	Wolfe, Nichole K.....	158
Williams, Nicole.....	225	Wolfe, Rebecca.....	185
Williams, Pamela Grace.....	281	Wolfe, Veronica.....	209
Williams, Scotty Harmon.....	131	Wolff, Marilyn R.....	191
Williams, Victoria.....	140	Wollein, Priska.....	87
Williamson, Carolyn P.....	206	Wolski, Teresa Lynn.....	146
Williamson, Karin.....	82	Wolter, Karina.....	238
Willis, Joyce.....	278	<b>Women With Wings Chapter.....</b>	<b>150</b>
Willmann, Janis Q.....	135	Wong, Connie.....	245
Willmore, Betty Fay.....	150	Wood, Dorothy E.....	266
Wills, Bonnie M.....	237	Wood, Jan Marie.....	269
Wills, Christine Margaret.....	75	Wood, Jane Parker.....	233
Wills, Glorice Pool.....	224	Wood, Kathleen.....	125
Wilper, Barbara.....	102	Wood, Nancy Eileen.....	141
Wilske, Arlene G.....	252	Woodall, Mary-Elizabeth Susan.....	81
Wilson, Barbara A.....	177	Woods, Catherine.....	77
Wilson, Betty P.....	104	Woods, Gabrielle C.....	175
Wilson, Christine L.....	266	Woods, Genevieve Diane.....	228
Wilson, Claire D.....	208	Woods, Marie L.....	240

Woods, Paula Jane.....	255	Yunger, Libby Marie.....	135
Woods, Penelope Dunn.....	260		
Wooley, Adrienne B.....	90	<b>Z</b>	
Woolley, Kendra.....	267	Zabala, Mini.....	291
Worden, Linda M.....	269	Zaitseva, Lydia Yakovlevna.....	170
Worel, Anita Conley.....	258	Zaleski-Johnson, Laurie.....	116
Workman, Karen L.....	146	Zapotok, Kirsten.....	92
Wormsbacher, Joanne Alice.....	198	Zdunczyk, Mary Ann.....	212
Worster, Susan Lodge.....	278	Zedeck, Tracy Ellen.....	236
Worthy, Starr Nicole.....	261	Zefram, Ena.....	236
Wrenn, Nancy Vestal.....	208	Zehm, Laura Lynn.....	247
Wrenn, Stephanie.....	221	Zehnacker, Gloria D.....	92
Wright, Alice M A.....	97	Zehnder, Krystene.....	267
Wright, Barbara Jean.....	92	Zeigler, Barbara Clarke.....	97
Wright, Bonnie Jeanne.....	267	Zeigler, Kristine.....	236
Wright, Edna Jeannette.....	228	Zenko, Kyla.....	84
Wright, Lisa.....	105	Zeppenfeld, Dagmar.....	76
Wright, Nancy Lucile.....	218	Ziadie-Haddad, Maria Theresa.....	205
Wuethrich, Elisabeth.....	212	Zimmerman, Donna.....	136
Wunder, Mary.....	97	Zoch, Syria Jane.....	267
Wyll, Marty.....	148	Zorn, Monique Merrill S.....	117
Wyandt, Esther A.....	136	Zsak, Marion.....	76
Wyatt, Penny Jo.....	205	Zurcher, Susan Rapp.....	131
Wyckoff, Eileen H.....	279	Zwego, Sabrina.....	194
Wyman, Carole M.....	97		
Wynja, Loreen Dee.....	271		
<b>Wyoming Chapter.....</b>	<b>169</b>		

**Y**

Yamada, Motoyo.....	175
Yamamoto, Sue S.....	291
Yammine, Simone.....	77
Yan, Li.....	73
Yancey, Carla Lea.....	156
Yarbrough, Michele Emma.....	236
Yates, Mary Jo.....	182
Yates, Michelle.....	212
Yates, Nina Burdg.....	269
<b>Yavapai Chapter.....</b>	<b>291</b>
Yeager, Lori Anne.....	218
Yeary, Elaine Carole.....	260
Yecny, Christine H.....	273
Yenchesky, Shannon L.....	245
Yeninas, Barbara M.....	218
Yerian, Judy Bovenkamp.....	255
Yersavich, Amy Crum.....	147
Yoder, Janet Sue.....	192
York, Patricia.....	247
Young, Audrey Willa.....	282
Young, Caitlin.....	198
Young, Elizabeth D.....	112
Young, Julie Wiklund.....	155
Young, Susan.....	184
Yowell, Lora E.....	81
Yuke-Miller, Beverly Jo.....	241

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**CERTIFICATE OF INCORPORATION  
OF THE NINETY-NINES, INC.**

The Certificate of Incorporation of The Ninety-Nines, Inc., shall hereinafter read as follows:

FIRST: The name of this corporation is "THE NINETY-NINES, INC." International Organization of Women Pilots, a corporation of the State of Delaware.

SECOND: The registered office of the corporation in the State of Delaware shall be located at Stonegate, Box 17 4031, Kennett Pike, Wilmington, New Castle County, Delaware 19807, and the resident agent in charge thereof will be Adelaide Tinker at that address.

THIRD: Purpose. The exclusive objects of purposes to be prosecuted or carried on by this corporation are:

(A) To engage in strictly educational, charitable, and/or scientific activities and purposes and particularly to promote aeronautical science by such means as is not inconsistent with the educational, charitable, and scientific purposes of the corporation.

(B) To receive, collect, solicit, and hold funds, gifts, and contributions of property and money; to take by bequest, devise, gift, contribution, donation, transfer, grant, assignment, purchase, lease or otherwise, for any of its purposes herein above described, real, personal and mixed property; to buy, sell, deal with, invest and reinvest, the principal and surplus income therefrom and to distribute any of the same for the purposes hereinabove set forth and generally to exercise all and every power for which a nonprofit corporation, organized under the laws of the State of Delaware, for education, charitable, and scientific institutions and organizations can be authorized to exercise, but not any other power.

The corporation shall have the power to receive endowment funds and to administer the same and to apply the principal and income thereof or either the principal or income, exclusively for the purpose hereinabove set forth.

In furtherance of its educational, charitable, and scientific purposes and not in limitation of its general powers conferred by the laws of the State of Delaware, the corporation shall have the power to do all things which for Delaware corporations are normally incident to the operation of an educational, charitable, and scientific organization and provided such powers that may be exercised only in furtherance of exempt purposes within the meaning of Section 501 of the Internal Revenue Code of the United State of America and provided such powers are not forbidden by the Bylaws of this corporation.

This corporation is organized exclusively for educational, charitable, and scientific purposes including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Law). All of the powers and rights above given may be exercised only in furtherance of exempt purposes within the meaning of Section 501 of the Internal Revenue code of the United States of America.

FOURTH: This corporation shall be a membership corporation without authority to issue stock capital and not organized for profit.

Notwithstanding anything else herein contained or any other law of the State of Delaware, the corporation shall not conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt under Section 501 (c) (3) of the Internal Revenue Code and its Regulations as they now exist or as they may hereafter be amended, or by an organization, contributions to which are deductible under Section 170 (c) (2) of such Code and Regulations as they now exist or as they may hereafter be amended.

No part of the net earnings of the corporation shall inure to the benefit of any officer of the corporation or any private individual (except that reasonable compensation may be paid for services rendered to or for the corporation effecting one or more of its purposes).

No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publication or distribution of statements) any political campaign on behalf of any candidate for public office.

FIFTH: The conditions and requirements for membership shall be determined by the Bylaws and any member of the corporation shall be subject to expulsion from membership as provided by the Bylaws. The membership of this corporation, after organization hereof, shall consist of the members of The Ninety-Nines, as appear on the books and records of said organization, to be in good standing, and shall hereafter consist of all the members of this corporation as the same shall at any time be constituted under the Bylaws of this corporation. The corporation is authorized to increase or limit the number of its members by

amendment of the Bylaws. "Voting by members shall be as set forth in the Bylaws.

SIXTH: The names and places of residence of each of the original incorporators of this corporation are as follows:

Name	Residence
Frances Grodzicka	525 South Harrison St. Wilmington, Delaware
David H. Coxe, Jr.	2100 Lancaster Avenue Wilmington, Delaware
Newton White	2614 Market Street Wilmington, Delaware

SEVENTH: This existence of this corporation is to be perpetual.

EIGHTH: The private property of the members shall not be subject to the payment of corporate debts to any extent whatsoever.

NINTH: The business and affairs of this corporation shall be governed and controlled by a Board of Directors of not less than seven (7) members. The number, manner of election, and power and authority of the Board of Directors shall be as provided in the Bylaws.

In furtherance and not in limitation of the powers conferred by the laws of the State of Delaware, the Board of Directors of this corporation is expressly authorized and empowered, if for an exempt purpose within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue law) to do the following:

To set apart out of any of the funds of the corporation lawfully available a reserve or reserves for any proper purposes and to alter or abolish such reserves; to authorize and cause to be executed notes, bonds, mortgages, contracts and liens upon or with respect to any property, real, personal, and/or mixed of this corporation..

This corporation may by its Bylaws confer such additional powers if for exempt purposes within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Code), upon the Board of Directors as the laws of the State of Delaware may permit.

The Bylaws may be amended at the Annual International Meeting, as provided in the Bylaws.

TENTH: In the event of the liquidation, dissolution or winding up of this corporation, whether voluntary, involuntary or by operation of law, except as may be provided by law, the Board of Directors of this corporation shall have the power to dispose of the total assets of the corporation in such manner as they, in the exercise of an absolute and uncontrolled discretion, may, by a majority vote, determine, provided, however, that such disposition shall be exclusively to charitable, educational, and/or scientific organizations as are then qualified under

the provisions of Section 501 (c) (3) of the Internal Revenue Code and its Regulations as they now exist or as they may hereafter be amended.

ELEVENTH: This corporation reserves the right, if for any exempt purpose within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue code), to amend, alter, change or repeal any provision contained in this Certificate of Incorporation in the manner now or hereafter prescribed by law and all rights conferred on the Board of Directors, officers or member hereof are granted subject to this reservation.

WE, THE UNDERSIGNED, being each of the original incorporators hereinabove named, for the purpose of forming a corporation under and in pursuance of the general corporation laws of Delaware and the acts mandatory thereof, and supplemental thereto, to make and file this Certificate of Incorporation, hereby declaring and certifying that the facts herein stated are true, and accordingly hereunto have set our respective hands and seals this 18th day of August A.D., 1950, and as amended, 1973, 1987, 1991, 1995.

The Ninety-Nines, Inc.

Bylaws 2012-2013  
The Ninety-Nines, Inc.

#### ARTICLE I: NAME

The name of this Corporation is The Ninety-Nines, Inc., International Organization of Women Pilots ("Corporation"), also known as The 99s, Inc., with permanent headquarters ("Headquarters") located at Will Rogers World Airport, Oklahoma City, Oklahoma, USA.

#### ARTICLE II: PURPOSE, POLICIES, AND DEFINITION

##### Section 1. Purpose

The purpose of the Corporation is stated in its entirety in the Certificate of Incorporation, as amended.

##### Section 2. Policy

- A. No substantial part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation. The Corporation shall not participate in or intervene in (including the publication or distribution of statements) any political campaign on behalf of any candidate for public office.
- B. Subject to the provisions of the Certificate of Incorporation, as amended, joint ventures of the Corporation with any duly constituted group for the purpose of promoting the interest of either group shall require a majority vote of all delegates at the annual meeting.

##### Section 3. Definitions

- A. Hereinafter, the words "...these bylaws..." include both the Corporation's bylaws and Certificate of Incorporation, as amended.
- B. "Board of Directors" refers to International Board of Directors only.
- C. "Candidate(s)" refers to any member running for an elective position, at any stage, and is used interchangeably with nominee.
- D. "delegate" is a member in good standing who is elected to represent the votes entrusted to her by any Chapter or Section at the Annual Meeting.
- E. "proxy" is a member appointed by a delegate to vote in her place.

#### ARTICLE III: CORPORATE STRUCTURE

##### Section 1. The structure of the Corporation shall be:

- A. International - the worldwide membership of the Corporation governed by an elected board of directors.
- B. Sections - geographical division of the membership.
- C. Chapters - subdivisions of the Section membership.
- D. Section and Chapter formation, division, or dissolution shall be in accordance with the Standing Rules.
- E. Bylaws of Sections and Chapters shall not be in conflict with the Bylaws and Standing Rules of the Corporation. Further details and/or guidelines, or administrative rules of a continuing nature for implementing and carrying out the Bylaws and Standing Rules may be found in the Standard Operating Procedures Manual at Headquarters.

#### ARTICLE IV: Affiliations

Section 1. Subject to the provision of the Certificate of Incorporation, as amended, and all other governing rules of the Corporation, affiliation of the Corporation with any other aviation organization, in compliance with the regulations of the Internal Revenue Code, USA, for Section 501(c)(3) organizations, or comparable regulations of another country, is permitted:

- A. by majority vote of the Board of Directors,
- B. with ratification by a majority vote of the delegates at the next annual meeting.

**Section 2.** Such affiliation does not confer membership in the Corporation and does not obligate the Corporation financially, but is for the purpose of promoting aviation and providing common forums for aviation organizations.

#### **ARTICLE V: MEMBERSHIP**

##### **Section 1. Membership Requirements**

- A. Any woman shall be eligible for membership in the Corporation if she can show satisfactory evidence that she meets the following qualifications:
  - 1) Holds a Recreational, Sport or higher-grade pilot certificate or is a rated military pilot in similar aircraft or holds equivalent pilot certificates and ratings issued by the appropriate government authority.
  - 2) Agrees to abide by the Bylaws and Standing Rules of the Corporation with no recourse against the Corporation, officers or members thereof.
  - 3) Pays initiation fee, International dues, applicable Section dues, and renews by two (2) full calendar months after the last day of the member's anniversary month.

**Section 2.** Approval of the membership application entitles the applicant to become a Chapter member, a Section member, or Member-at-Large.

**Section 3.** A former member may be reinstated as a Chapter member, a Section member, or Member-at-Large upon submission of the membership form.

##### **Section 4. Classes of Membership**

- A. Active Member - A member of a Chapter or of a Section in which there are no Chapters. Such member may vote, and if eligible, hold office at any level.
- B. Section Member - A member who resides within the boundaries of a Section in which there are Chapters but does not belong to a Chapter. Such member may vote for Section and International candidates, and as a delegate, but may not hold office at any level.
- C. Member-at-Large - A member who resides in a country in which no Section exists. Such member may vote only for International candidates, and as a delegate, but may not hold office at any level.
- D. Associate Member - A woman meeting the requirements of Section 1 of this Article, except that she holds a current Student pilot certificate, or equivalent pilot certificate issued by appropriate government authority, shall be eligible to become an Associate Member of the Corporation.
  - 1) Associate Members shall pay reduced annual dues for the first two years of their membership after which they shall pay dues at the full active member rate.
  - 2) Associate Members shall not vote, be a delegate, give a proxy as a delegate, or hold office at the International level.
  - 3) Membership time accrued as an Associate Member shall not be credited towards meeting the eligibility requirements of ARTICLE V: MEMBERSHIP, Section 5. Paragraph B. Life Member, and ARTICLE X: ELIGIBILITY TO HOLD OFFICE.
  - 4) In Sections where there are Chapters, these Associate Members must be affiliated with a Chapter.
  - 5) Associate Members shall convert to full Corporate membership when a Recreational, Sport, Private, or higher grade pilot certificate is earned.

**Section 5. Membership Status**

- A. Charter Member - Any member whose name appears on the 1929 Charter document. Charter members retain all benefits of membership and are exempt from annual membership fees and dues.
- B. Life Member - An Active member may become a Life Member upon making the requisite life member payment as determined by the Finance Committee and International Board of Directors. Life members retain all benefits of membership and are exempt from annual membership fees and dues.
- C. President Emeritus - Any member who has served as an International President. President Emeritus members retain all benefits of membership and are exempt from annual membership fees and dues after serving their term as President.

**Section 6. Transfer of Membership**

- A. A member may change classification to that of a Section member or Member-at- Large by notifying Headquarters.
- B. A member may transfer to another Chapter by notifying Headquarters.

**Section 7. Termination, Suspension or Expulsion**

- A. Membership shall be terminated by the Board of Directors for non-payment of Corporation dues two (2) full calendar months after the last day of the member's anniversary month.
- B. A member shall be suspended or expelled only after an investigation into facts alleging conduct tending to injure the good name of the Corporation, disturb its well-being, hamper it in its work, or for specific verified acts of misappropriation of organization funds, intentional violation of the Certificate of Incorporation or Bylaws, or a criminal act. A personal dispute between members shall not be cause for administrative disciplinary proceedings.
  - 1) The Governor of the member's Section shall appoint an Investigatory Committee and a Formal Hearing Committee to investigate and hear a complaint against a member.
    - a) The Investigatory and Formal Hearing Committees are authorized to use electronic mail and teleconferencing, as needed, in furthering their work.
    - b) The final vote on the Investigatory Committee Report will be by teleconference or in person, followed by a written ballot. Dissenting members can write their report which will be submitted with the committee report.
    - c) The Formal Hearing shall be held in Executive Session with Committee members and other invited attendees, such as attorneys or witnesses, on an as needed basis.
    - d) The rules governing the activities of these committees are set forth in the "Disciplinary Procedures Standing Rule" and in the current edition of *Robert's Rules of Order Newly Revised*.
  - 2) The member shall be afforded a formal hearing during which evidence is presented and during which she will be provided an opportunity to present evidence on her own behalf.
    - a) The Formal Hearing Committee shall issue a decision finding the member not guilty or guilty of the charges with a two-thirds (2/3) written vote of the Committee's members voting, and,
    - b) If a guilty verdict is rendered, the Formal Hearing Committee will impose an appropriate sanction of suspension (30 days to one (1) year) or expulsion from membership in the Corporation.

- 3) The International Board of Directors hears appeals of Formal Hearing Committee decisions.
- 4) If, upon appeal, the decision of the Formal Hearing Committee to suspend or expel a member is upheld, modified, or overturned, the decision shall be affirmed by a two-thirds (2/3) vote of the International Board of Directors voting.
- 5) The decision of the International Board of Directors is final and is effective immediately.

#### **ARTICLE VI: FISCAL AND DUES**

- Section 1.** The revenue of the Corporation shall be derived from annual membership dues, investments, contributions, bequests and such other means as may be approved by the Board of Directors, none of which sources may be inconsistent with the provisions of Section 501(c)(3) of the Internal Revenue Code (USA) or with its successor statutes or the Certificate of Incorporation, as amended.
- Section 2.** The fiscal year shall begin June 1 and end May 31 of the following year.
- Section 3.** Any changes in dues shall be determined by the delegates at the Annual Meeting and are payable to the Corporation at Headquarters. Current dues information shall be in the Standing Rules.
- Section 4.** Fund-raising outside the Corporation involving the solicitation of substantial contributions from other corporations, organizations, or individual supporters shall be done according to the Standing Rules.

#### **ARTICLE VII: ANNUAL MEETING**

- Section 1.** The Corporation shall meet annually at a time and place approved by the Board of Directors. Official notice of the annual meeting shall be published in The 99 News.
- Section 2.** Voting
- A. The voting body of the annual meeting shall consist of the following delegates:
    - 1) Governor, duly elected by the members of each Section,
    - 2) One (1) delegate for every five (5) members or major fraction thereof, from each Chapter or Section where no Chapter exists.
    - 3) One (1) delegate for every five (5) Section members or major fraction thereof, from each Section.
    - 4) One (1) delegate from the Members-at-Large for every five (5) members or major fraction thereof.
  - B. A delegate unable to attend the Annual Meeting may entrust her vote to another member by a written proxy, unless her vote has been designated by her Chapter or Section.
  - C. A delegate may hold no more than ten (10) proxy votes from Chapters other than her own.
  - D. Every member may attend the Annual Meeting and take part in the discussion, but only delegate and proxy votes will be counted.
  - E. A quorum shall be sixty (60) percent of the delegates credentialed by the Credentials Committee and the presence of credentialed delegates representing at least four (4) Sections.

#### **ARTICLE VIII: ELECTIVE POSITIONS**

- Section 1.** Board of Directors - The elected officers shall be a President, Vice-President, Secretary, and Treasurer and four (4) additional directors.

- Section 2.** Nominating Committee - The Nominating Committee shall consist of five (5) members, each from a different Section.
- Section 3.** Amelia Earhart Memorial Scholarship Fund (AEMSF)
- A. Trustees shall consist of at least five (5) elected members of The Ninety-Nines, Inc.
  - B. The AEMSF Trustees may elect up to but no more than three (3) Permanent Trustees as per the Trust resolution. A Permanent Trustee must have served at least one (1) full term as an elected AEMSF Trustee and be presently serving at the time of election. The election of a Permanent Trustee is by a majority vote of the AEMSF Trustees not being considered for the Permanent Trustee position and subject to the approval of the International Board of Directors.
- Section 4.** Amelia Earhart Birthplace Museum (AEBM)
- A. Trustees shall consist of five (5) elected members of The Ninety-Nines, Inc. Outside of the elective positions, the Board of Trustees for the AEBM shall appoint three (3) interested citizens of Atchison, Kansas, and a non-99 member at large in accordance with the AEBM Resolution and subject to the approval of the International Board of Directors. All appointed Trustees are subject to the approval of the International Board of Directors.
  - B. The AEBM Trustees may elect up to but no more than two (2) Permanent Trustees as per the Trust resolution. A Permanent Trustee must have served at least one (1) full term as an elected AEBM Trustee and be presently serving at the time of election. The election of a Permanent Trustee is by a majority vote of the elected AEBM Trustees not being considered for the Permanent Trustee position and subject to the approval of the International Board of Directors.
- Section 5.** Ninety-Nines Endowment Fund (EF)
- A. Trustees shall be five (5) elected members of The Ninety-Nines, Inc.
  - B. The Endowment Fund Trustees may elect up to but no more than two (2) Permanent Trustees as per the Trust resolution. A Permanent Trustee must have served at least one (1) full term as an elected EF Trustee and be presently serving at the time of election. The election of a Permanent Trustee is by a majority vote of the EF Trustees not being considered for the Permanent Trustee position and subject to the approval of the International Board of Directors.
- Section 6.** The 99s Museum of Women Pilots (MWP)
- A. Trustees shall consist of six (6) elected members of The Ninety-Nines, Inc. and up to three (3) interested citizens of the Oklahoma City area appointed by the Trustees. All appointed Trustees are subject to the approval of the International Board of Directors.
  - B. The MWP Trustees may elect up to but no more than two (2) Permanent Trustees as per the Trust resolution. A Permanent Trustee must have served at least one (1) full term as an elected MWP Trustee and be presently serving at the time of election. The election of a Permanent Trustee is by a majority vote of the elected MWP Trustees not being considered for the Permanent Trustee position and subject to the approval of the International Board of Directors.

#### ARTICLE IX: TERMS OF OFFICE

- Section 1.** Board of Directors
- A. A term shall be two years or until her successor is declared elected or appointed.
  - B. All officers and directors shall serve no more than two (2) consecutive terms in that office.
  - C. The immediate Past President shall be a member of the Board of Directors and serve one (1) term.

**Section 2.** Nominating Committee

- A. A term shall be two (2) years or until her successor is declared elected or appointed.

**Section 3.** Amelia Earhart Memorial Scholarship Fund (AEMSF)

- A. The elected Trustees shall serve a term of three (3) years each as set forth in the AEMSF Resolution.
- B. Permanent Trustees shall serve until they resign and/or their successors are appointed.

**Section 4.** Amelia Earhart Birthplace Museum

- A. The Trustees shall serve a term of three (3) years each and may serve no more than two (2) consecutive terms. Officers shall be elected by the Trustees as provided in the 99s AEBM Resolution.
- B. Permanent Trustees shall serve until they resign and/or their successors are appointed.

**Section 5.** Ninety-Nines Endowment Fund (EF)

- A. The Trustees shall serve a term of three (3) years or until a successor is elected or appointed. Elected Trustees may serve up to two (2) consecutive terms as set forth in The Ninety-Nines Endowment Fund Resolution.
- B. Permanent Trustees shall serve until they resign and/or their successors are appointed.

Proviso: The Trustees will determine which of the 2012 elected Trustees shall serve a two-year term and a three-year term. The goal is to have Trustee(s) with staggered terms. This proviso shall expire on December 31, 2012.

**Section 6.** 99s Museum of Women Pilots (MWP)

- A. The Trustees shall serve a term of three (3) years each, and may serve no more than two (2) consecutive terms. Officers shall be elected by the Trustees as provided in The 99s MWP Resolution.
- B. No more than two (2) Permanent Trustees shall serve until they resign and/or their successors are appointed.

Proviso: If the AEBM, EF or MWP Trustees elect Permanent Trustees in 2012 or 2013, the respective Trustees will determine which of the 2013, 2014 or 2015 elected Trustees shall serve a one-, two- or three-year term to reestablish the Trustee staggered terms. A term of one-year to meet the requirements of this proviso, will not count as a full term toward the two consecutive term limit. This proviso shall expire on December 31, 2015.

**Section 7.** Assumption of Duties

- A. Officers, Directors, Nominating Committee members, AEMSF Trustees, elected AEBM Trustees, The Ninety-Nines Endowment Fund Trustees, and The 99s Museum of Women Pilots Trustees shall assume their duties at the close of the Annual meeting at which they are declared elected.

**Section 8.** Vacancies

- A. The Vice-President becomes President in the event of a vacancy in the office of President.
- B. A vacancy in any elective position other than that of President, AEMSF Trustee, elected AEBM Trustee, The 99s Endowment Fund Trustee, or The 99s Museum of Women Pilots Trustee shall be filled by action of the majority of the Board of Directors then in office, though less than a quorum, from a list of candidates submitted to the Board by the Nominating Committee.
- C. A vacancy in the immediate Past President's position shall remain vacant until she is succeeded by the current President.
- D. A vacancy in any of the elected Trustee positions shall be filled by action of the remaining respective Trustees subject to the approval of the International Board of Directors.

**Section 9. Removal from Office**

- A. An elected Officer, Director or Trustee shall be removed from office by a two-thirds (2/3) vote of the Board of Directors for specific verified acts of misappropriation of corporate funds or intentional violation of the Certificate of Incorporation or the Bylaws, only after a hearing and an appeal in accordance with procedures as designated in the parliamentary authority. Removal from office shall be requested by:
  - 1) a two-thirds (2/3) vote of the Chapter in which she holds office, or
  - 2) a two thirds (2/3) vote of the Section in which she holds office, or
  - 3) if an International Officer, a two-thirds (2/3) vote of the Board of Directors in attendance at a regularly scheduled meeting.
  - 4) if a Trustee, a two-thirds (2/3) vote of the remaining Trustees in her respective Trust.
- B. The Trustees of a Trust may assume a motion to accept the resignation of a Permanent Trustee of her respective Trust who demonstrates an unwillingness to fulfill her fiduciary duties as a Trustee or becomes sufficiently incapacitated to be unable to fulfill her fiduciary duties. This motion requires a 2/3 vote of the remaining Trustees.

**ARTICLE X: ELIGIBILITY TO HOLD OFFICE****Section 1. International Board of Directors**

- A. Members of the Board of Directors shall at the time they become a candidate:
  - 1) have been a member for the previous five (5) consecutive years.
  - 2) hold at least a Recreational, Sport, or higher grade pilot certificate or is a rated military pilot as defined by the member's resident country.
  - 3) have held office in a Chapter or Section.
- B. The President and Vice-President shall have served one term on the Board of Directors at the time they assume office.
- C. No two (2) members of the Board of Directors may be from the same Chapter.

**Section 2. Nominating Committee**

- A. Members of the Nominating Committee shall at the time they become a candidate:
  - 1) have been a member for the previous five (5) consecutive years.
  - 2) have held office in a Chapter or Section.
- B. No two (2) members of the Nominating Committee may be from the same Section.

**Section 3. Elected Trustees**

- A. Before selection as a candidate, a Trustee shall be screened by the current Trustees of the respective Board and approved by the BOD in accordance with the current governing documents of the respective fund or museum.
- B. A member of The 99s may not serve concurrently as an International Officer, International Director, or Trustee.

**ARTICLE XI: NOMINATIONS AND ELECTIONS****Section 1. Nominations**

- A. All candidates shall file the Intent to Seek Election Form with the Nominating Committee and meet applicable eligibility requirements.
- B. The deadline for submission of the Intent to Seek Election form shall be publicized to all members. After the deadline, the Nominating Committee is authorized to seek additional candidates for elective positions for which there are an insufficient number of candidates. The committee must obtain Intent to Seek Election forms from these candidates.
- C. The Nominating Committee shall select all eligible candidates for each elective position.

**Section 2. Elections**

- A. In even-numbered years, the President, Vice-President, Secretary, Treasurer, and two (2) Directors, five (5) members of the Nominating Committee, the AEMSF Trustee(s), the requisite number of AEBM Trustees, the requisite number of members of The Ninety-Nines Endowment Fund Trustees, and the requisite number of The 99s Museum of Women Pilots Trustees shall be elected by the ballot mailed to every member and received by the published deadline in accordance with the Standing Rules.
- B. In odd-numbered years in which there is no mailed ballot, the other two (2) Directors, AEMSF Trustee(s), two (2) Ninety-Nines Endowment Fund Trustees, and the requisite number of The 99s Museum of Women Pilots Trustees and AEBM Trustees shall be elected at the Annual Meeting by ballot vote.
- C. A Plurality vote is required to elect Officers, Directors, Nominating Committee, AEMSF Trustees, AEBM Trustees, Ninety-Nines Endowment Fund Trustees, and The 99s Museum of Women Pilots Trustees. The Nominating Committee shall elect its own chairman.
- D. In the event of a tie vote for any position on the mailed ballot, a run-off election will be held at the Annual Meeting.
- E. Ballots shall be processed in accordance with the Standing Rules.

**ARTICLE XII: BOARD OF DIRECTORS**

**Section 1.** The Board of Directors shall be composed of the elected Officers, Directors, and immediate Past President.

**Section 2.** The management of the Corporation and its property is vested in the Board of Directors as stated in the Certificate of Incorporation, as amended.

**Section 3. Meetings**

- A. The Board of Directors shall meet at the Annual Meeting and in the Spring and Fall at Corporate Headquarters.
- B. Special meetings of the Directors may be called by notice in writing or by facsimile communication to each Director.
  - 1) Such meeting may be by telephone conference call to which at least five (5) members of the Board consent.
  - 2) A telephone conference call meeting must be conducted by such means that all persons participating in the meeting can hear each other, and participation shall constitute presence in person at the meeting.
- C. A quorum shall be five (5) members.

**Section 4.** Among its other duties the Board shall authorize the expenditure of funds not budgeted, select an independent auditor, present a financial report at the Annual Meeting, and designate a depository for Corporate funds.

**Section 5.** The Board of Directors may adopt its own procedural rules and may amend them by a majority vote.

**Section 6.** Employees - The Board of Directors may employ persons at a salary approved by the Board and included in the annual budget for Headquarters staff.

- A. Executive Director - The responsibility, authority and such other duties as the Board may delegate to the Executive Director shall be detailed, reviewed, and set forth in an employment description approved for renewal by the Board annually.
  - 1) The Executive Director shall report to and consult with the President for approval of all policies and procedures of the Headquarters operation between meetings of the Board.

- B. Dismissal of an employee - Any employee of the Corporation may be dismissed for improper conduct according to the terms of his/her employment, misappropriation of corporate funds, or failure to carry out the agreed responsibilities for which he/she is hired. Such action may be executed by a two-thirds (2/3) vote of the Board of Directors.

### ARTICLE XIII: DUTIES OF OFFICERS AND DIRECTORS

- Section 1.** The President shall be the Chief Executive Officer of the Corporation, and an ex-officio member of all committees, except the Nominating Committee. She shall, along with one of the other duly elected officers, execute all contracts, agreements, deeds, bonds, mortgages and all documents and instruments as may be required by law in the name of the Corporation, and affix the corporate seal thereto when authorized by the Board of Directors. The President shall, when authorized by the Board of Directors, carry out the collective wishes of the members and she shall be the corporation spokesman on matters of International Policy.
- Section 2.** The Vice-President shall assist the President.
- Section 3.** The Secretary shall be responsible for accurate records of the Annual Meeting and meetings of the Board of Directors.
- Section 4.** The Treasurer shall be responsible for monitoring the financial affairs of the Corporation.
- Section 5.** Officers and Directors shall perform the duties provided in this Article and such other duties as are prescribed for them in these Bylaws and Standing Rules, and in the adopted parliamentary authority.

### ARTICLE XIV: COUNCIL OF GOVERNORS

- Section 1.** The Council of Governors is composed of the Governor from each Section who shall represent their Sections at meetings of the International Board of Directors. The Vice-Governor or a duly elected Section Officer may represent the Section in the absence of the Governor.

### ARTICLE XV: TRUSTS

- Section 1.** Trusts shall be established to manage selected assets of the corporation. The actual operation of the Trusts shall be governed by their individual Trust Resolutions. These resolutions shall not be in conflict with the Bylaws and Standing Rules of the Corporation. These Trusts are:
- A. The Amelia Earhart Memorial Scholarship Fund - Trustees shall obtain and manage the funds that comprise the Amelia Earhart Memorial Scholarship Fund.
  - B. The Amelia Earhart Birthplace Museum - Trustees shall obtain, collect, maintain and manage funds, memorabilia, artifacts and exhibits associated with the Amelia Earhart Birthplace Museum.
  - C. The Ninety-Nines Endowment Fund - Trustees shall obtain and manage funds in permanent accounts. The principal shall be retained and only the revenue earned shall be allocated.
  - D. The 99s Museum of Women Pilots - Trustees shall obtain, collect, maintain and manage funds, memorabilia, artifacts and exhibits associated with the 99s Museum of Women Pilots.
- Section 2.** The Trust Resolutions shall be prepared and maintained by the respective Trust. Trust Resolutions and any revisions shall be subject to the approval of the International Board of Directors. Notice of Board approval or action shall be sent to the appropriate Trust within 30 days of Board action.

**ARTICLE XVI: COMMITTEES**

- Section 1.** All committees shall submit an Annual Report and operate in accordance with the Standing Rules and their Standard Operating Procedures.
- Section 2.** Standing committees are Bylaws/Standing Rules, Finance, Election Procedures, Long Range Planning, Investment Fund Advisory, and such other standing committees as are deemed necessary to carry on the work of the Corporation.
- Section 3.** Committee Chairmen shall be appointed by the President with Board of Directors' approval except Nominating, which is elected.

**ARTICLE XVII: INSIGNIA AND OFFICIAL PIN**

- Section 1.** Insignia
- A. There shall be an official insignia in the form and color as registered with the U.S. Patent Office under S.N. 260676. The Ninety-Nines, Inc., Oklahoma City, Oklahoma, USA, filed on December 13, 1966, and renewed as necessary. The drawing is lined for the color blue. The mark is comprised of the face of a compass with the number "99" disposed in the center thereof. The insignia was first used January 1940 for indicating membership in the Association.
  - B. The numbers 99 and 99s as well as their interlocking 9s as used in the official pin, are also recognized as official insignia.
  - C. Merchandise which bears the official insignia shall not be sold without prior approval of the Board of Directors or its designee(s).
- Section 2.** Official Pin
- A. The official pin shall be the small square-cut super-imposed block nines with a center-mounted propeller.
  - B. Members may wear attachments to the official pin with approval of the Board of Directors.
  - C. The International President may wear a gavel with her pin.
- Section 3.** The use and sale of items bearing the Registered Trademark shall be as stated in the Standing Rules.

**ARTICLE XVIII: PUBLICATIONS**

- Section 1.** Acceptable Use of Publications
- A. No member shall permit the publications to be used for commercial purposes contrary to the Certificate of Incorporation, Bylaws, or Standing Rules, such as for direct personal economic gain or direct benefit to a business for profit. This does not preclude the Corporation from seeking paid advertisements, subsidies, or sponsorship for its publications.
  - B. No member shall permit the publications to be used for political purposes or political activities contrary to the Certificate of Incorporation, Bylaws, or Standing Rules.
  - C. No member shall permit the publications to be used to circumvent established policies and procedures in the Certificate of Incorporation, Bylaws, Standing Rules, or Standard Operating Procedures (SOP).
- Section 2.** Membership Directory
- A. The contents of the Membership Directory are approved by the International Board of Directors.
  - B. The Membership Directory shall be distributed according to the Standing Rules.
- Section 3.** Magazine
- A. The 99 NEWS magazine is the official publication of the Corporation.

- B. The 99 NEWS shall be distributed to all members according to the Standing Rules.

**Section 4.** Website

- A. The Website is the official Internet information source of the Corporation.
- B. The public section of the Website has open access. The Members Only section of the Website shall be accessible to all members according to the Standing Rules.

**Section 5.** Interactive Internet Resources

- A. The e-mail networking forums are the official interactive internet resources of the Corporation.
- B. The e-mail networking forums shall be accessible to all members according to the Standard Operating Procedures (SOP) and the Code of Conduct.

**ARTICLE XIX: RULES AND PARLIAMENTARY AUTHORITY**

**Section 1.** The order of precedence of the Corporation's governing documents is: Certificate of Incorporation, Bylaws, Standing Rules, and Standard Operating Procedures.

**Section 2.** The most recent edition of Robert's Rules of Order Newly Revised shall govern the conduct of all meetings of the membership and the Board of Directors, in all cases where it is applicable, and in which it is not inconsistent with these Bylaws, other Corporate governing documents and/or any special rules this Corporation may adopt.

**ARTICLE XX: AMENDMENTS**

**Section 1.** These Bylaws may be amended provided that the amendments:

- A. have been submitted by a Chapter, Section or International Bylaws Committee, Council of Governors or the International Board of Directors to the International Bylaws Committee by the published deadline.
- B. have been submitted to all Sections, Chapters, and Members-at- Large at least sixty (60) days prior to the Annual Meeting from International Headquarters.
- C. have received a two-thirds (2/3) vote at the Annual Meeting.

**Section 2.** The Bylaws become effective at the close of the Annual Meeting at which they are adopted.

**Section 3.** Amendments which change terminology shall be reflected automatically throughout these Bylaws for the purpose of maintaining consistency in language and meaning.

**Section 4.** Authority of the Bylaws Committee:

- A. The Bylaws Committee shall be charged with reviewing, consolidating, and/or developing alternative Bylaw amendments.
- B. The Bylaws Committee shall have the authority to return a proposed amendment to the originator with a written explanation of the reason for its return.

**Section 5.** Standing Rules

- A. Standing Rules may be amended by the delegates at the Annual Meeting by a majority vote with previous notice, or by two-thirds (2/3) vote without notice.
- B. The Board of Directors may amend the Standing Rules between Annual Meetings. Such amendments to become permanent must be ratified by the delegates at the next Annual Meeting with previous notice and majority vote.

Note: Bylaws presented are inclusive of all amendments. The history of amendments can be accessed through the Bylaws/Standing Rules Committee.

**STANDING RULES 2012 – 2013**  
**The Ninety-Nines, Inc.**

Standing Rules may be amended by the delegates at the Annual Meeting by majority vote with previous notice, or by two-thirds (2/3) vote without previous notice.

The International Board of Directors may amend the Standing Rules between meetings. Such amendments to become permanent must be ratified by the delegates at the next Annual Meeting, with previous notice and majority vote.

**SECTIONS**

**I. SECTION FORMATION OR DIVISION**

- A. Five (5) women pilots of any country, where no Section exists, who meet all requirements for membership as set forth in Article V, Section 1 of the Bylaws, may apply for a Section Charter.
- B. The officers of each Section shall consist of at least a Governor, Vice-Governor, Secretary, and Treasurer.
- C. A Section may be divided to form two (2) Sections provided that each Section contains at least three (3) Chapters after the division and provided that approval is obtained as follows:
  - 1) a two thirds (2/3) vote of the membership present and voting at the existing Section's meeting, or
  - 2) a unanimous vote of the officers of the Section and the International Board of Directors.
- D. Six (6) months after being notified of non-conformance with The Ninety-Nines, Inc. Certificate of Incorporation, as amended, or the Bylaws, and a review by the International Board of Directors with negative results, the International Board of Directors shall have the right to revoke the Charter of the Section.

**CHAPTERS**

**I. CHAPTER FORMATION**

- A. A Chapter may be formed within a Section by application of seven (7) women pilots who must be 99 members or applicants for membership as set forth under Article V of the Bylaws with approval of the Section officers and the International Board of Directors.
- B. The officers of each Chapter shall consist of at least a Chairman, Vice-Chairman, Secretary, and Treasurer.
- C. Six (6) months after being notified of non-conformance with The Ninety-Nines, Inc. Certificate of Incorporation, as amended, or the International or Section Bylaws, and a review by the International Board of Directors with negative results, the International Board of Directors shall have the right to revoke the Charter of the Chapter.

**II. CHAPTER OPERATION**

- A. Member Notification of Meetings: Each Chapter member must be notified in writing of the time, place and agenda of all Chapter meetings, at least five (5) days before each meeting.
- B. Dues: Chapter dues may be collected at the discretion of a Chapter by a majority vote of its members. However, such dues are considered a voluntary donation only and lack of payment thereof may not cause membership in The Ninety-Nines, Inc., or in the Chapter to be terminated or required notices to be withheld.
- C. Transfer of Members: A Chapter may not transfer a member out of the Chapter.

**III. CHAPTER PROBATION AND DISSOLUTION**

- A. A Chapter shall be placed on one (1) year probationary status if its membership falls below five (5).
- B. The Governor shall present status reports on the probationary Chapter at each Board meeting.
- C. A Chapter may be dissolved by notifying Headquarters and the Section Governor.
- D. When a Chapter is dissolved, its members become Section members unless they transfer to another Chapter as provided in the Bylaws. The Chapter Charter shall be revoked, and all Chapter funds shall be sent to Headquarters with copies of the transmittal document sent to the Section Governor, the International 501(c)(3) Chairman and the President. Property and documents belonging to the Chapter, including minutes, bylaws, scrapbooks, photographs, and other memorabilia, shall be sent to Headquarters for placement in the Resource Center archives. Funds shall remain in escrow for two (2) years. If the Chapter is not reactivated, funds shall become part of the Corporate general operating fund.

**IV. CHAPTER REACTIVATION**

A written request for reactivating a Chapter may be submitted when there are at least five (5) members who meet the eligibility requirement in Article V of the Bylaws.

**V. CHAPTER MERGERS**

- A. The chair of each chapter involved will notify her members by mail of the intent to merge.
- B. A majority vote in favor of the merger by the membership of each chapter is required to proceed with the merger.
- C. A majority vote of the officers of the Section and the International Board of Directors is required.
- D. The merger shall comply with the laws of each state or country in which it occurs.
- E. The members involved shall name the merged chapter but the charter date shall be the older date of the two chapters.
- F. Financial considerations shall be in accordance with the standard operating procedures for chapter mergers that are available at Headquarters.

**GENERAL OPERATIONS FOR SECTIONS AND CHAPTERS**

- I. **CONTRACTS:** Sections and Chapters may not enter into contracts obligating The Ninety-Nines, Inc., without prior approval of the Board of Directors.
- II. **BUSINESS:** Sections and Chapters may not operate businesses for profit.
- III. **GRANTS:** Sections and Chapters may not submit proposals for funding to foundations or government entities. Proposals to major corporations for funding may be made only upon prior approval of the International Board of Directors.
- IV. **POLITICAL ACTIVITIES:** Sections and Chapters are prohibited from participating as a group in political activities, except for legislation specifically affecting scientific, charitable, or educational issues concerning aviation. Any political actions by Sections and Chapters, through their publications or meetings, must specifically list the issues affecting the exempt purposes of the Corporation, and must emphasize those issues only (such as legislation affecting safety). This applies to U.S. Sections and Chapters only. Sections/Chapters in other countries should follow local laws.
- V. **MUSEUMS:**
  - A. Sections and Chapters are encouraged to contribute their memorabilia, scrapbooks, etc., to The 99s Museum of Women Pilots at Headquarters in Oklahoma City, continuing the efforts of The Ninety-Nines, Inc., to gather and preserve the history of women in aviation.

- B. Sections and Chapters may not solicit items for a local museum in the name of The Ninety-Nines, Inc., or in the name of the Section or Chapter unless the donated items are intended to permanently belong to the Corporation and the donor(s) signs a standard Donor Agreement and Receipt available from Headquarters. When such donations are made to The Ninety-Nines, Inc., or any Section or Chapter thereof, said items may only be placed in a local museum on loan and under a written agreement with the museum. Failure to adhere to this policy could result in lawsuits against the Corporation by donors who intended their donations to belong to The Ninety-Nines, Inc., rather than a local museum.
- VI. **AIR SHOWS, TRADE SHOWS AND EXHIBITS:** Items for sale at trade show booths where Headquarters has paid for the space are limited only to those items available through Headquarters or approved by the International Board of Directors. When a Section or Chapter, individual member, or member-owned business wishes to sell products at such a booth at an air show or trade show, the seller must have approval of the International Board of Directors in advance for use of the exhibit space, and will give 35 percent of the selling price of the items to the Corporation.
- VII. **OTHER:** Sections or Chapters may sponsor or give flight instruction to non-licensed individuals as a 99 project in SEL aircraft only, provided they purchase 99 insurance and conform to all requirements specified in the insurance coverage for the specific event.

#### MEMBERSHIP

- I. **MISCELLANEOUS:** Requirements for membership cannot be made by either a Section or a Chapter other than those required by International Bylaws. Chapter members must be members of the International Organization.
- A. A rated military pilot shall present certified copies of one of the following documents as evidence of meeting the requirements for membership in the Corporation.

Acceptable Records for Various Armed Services	
SERVICE	ACCEPTABLE RECORDS
U.S. Air Force	Individual flightcrew record (computer printout) AF Form 8, Certificate of Aircrew Qualification
Acceptable Records for Various Armed Services (con't)	
U.S. Army	ARMY Form DA-759, Individual Flight Record and Flight Certificate Army
U.S. Coast Guard	OPNAVFORM 3710-31, Aviators Flight Log Book; verification of Instrument qualification is located in the section designated "Qualification and Achievements"
U.S. Marines and U.S. Navy	OPNAVFORM 3760-31, Aviators Flight Logbook OPNAV 3710/2, NATOPS Instrument Rating Request or OPNAV 3760/32 (REV 4-81), NATOPS Flight Personnel Training and Qualification Jacket

Similar records from other military authorities are acceptable for non-U.S. military pilots.

**II. PUBLICATIONS:**

- A. The Membership Directory and/or updates shall be mailed to each member annually, and shall at least contain the Certificate of Incorporation, Bylaws, and Standing Rules. (Note: Commercial or political use of the Membership Directory is prohibited by the Bylaws and Certificate of Incorporation.)
- B. *The 99 NEWS* magazine will be mailed to all members at their mailing address on file.
- C. Members with Internet access will be given access to the Members Only section of the Website upon request. Such access shall be in compliance with the Standard Operating Procedures (SOP).
- D. Members with a valid email address will be given access to the e-mail networking forums upon request. Such access shall be in compliance with the Standard Operating Policies and Procedures (SOPP).

**FISCAL AND DUES**

- I. **DUES SCHEDULE:** Annual dues for all members of The Ninety-Nines, Inc., payable to The Ninety-Nines, Inc., at the International Headquarters is as follows:

<b>A. NEW MEMBERS</b>	<b>US</b>	<b>CANADIAN CARIBBEAN</b>	<b>ALL OTHERS</b>
Membership Dues	\$60.00	\$52.00	\$44.00
Initiation Fee	10.00	10.00	10.00
Section Dues	5.00	5.00	0.00
	<b>\$75.00</b>	<b>\$67.00</b>	<b>\$54.00</b>

**B. ASSOCIATE MEMBERS**

First 2 years:			
Membership Dues	\$30.00	\$30.00	\$30.00
Initiation Fee (1st year)	10.00	10.00	10.00
Section Dues	5.00	5.00	0.00
Total	<b>\$45.00</b>	<b>\$45.00</b>	<b>\$40.00</b>
Renewals after 2 years:			
Membership Dues	\$60.00	\$52.00	\$44.00
Section Dues	5.00	5.00	0.00
Total	<b>\$65.00</b>	<b>\$57.00</b>	<b>\$44.00</b>

**C. RENEWALS**

- |                           |                |                |                |
|---------------------------|----------------|----------------|----------------|
| 1. Active Membership Dues | \$60.00        | \$52.00        | \$44.00        |
| Section Dues              | 5.00           | 5.00           | 0.00           |
| Total Active Member       | <b>\$65.00</b> | <b>\$57.00</b> | <b>\$44.00</b> |
- a. A member may authorize automatic annual dues renewal by credit card.

- D. **REINSTATEMENTS:** Membership application is considered a reinstatement for former members.

**E. MISCELLANEOUS:**

- 1) ALL FUNDS MUST BE REMITTED IN U.S. DOLLARS by International Money Order. Master Card, Visa or American Express cards may be used.
- 2) The initiation fee shall entitle the new member to receive the official 99 pin. Associate Members will receive the official 99 pin upon becoming Active Members. All members receive the International magazine, the Membership Directory, a membership card and access to the members-only portion of the official Website and Internet Resources.

- 3) The membership receives no tangible monetary benefits as the result of payment of dues. Dues are considered a donation to the Corporation for the purposes of supporting The Ninety-Nines, Inc., and its scientific, educational, and charitable activities.
- 4) Members may renew membership for three or five years at current rates (non-refundable). Associate Members are not eligible for multiple-year renewals. Funds will be retained in the appropriate financial accounts and dispensed to Headquarters and Sections in the appropriate year. Membership cards will be issued for the full length of the renewal.
- 5) The increase in dues, if any, for Associate Members transitioning to Active Member will not be implemented until their next renewal date.

## II. LIFE MEMBERSHIP

- A. Proceeds of Life Membership payments shall be deposited into a restricted fund.
- B. The Life Member Fund investments and payouts shall follow the Investment Policy Statement for the Investment Fund Advisory Committee approved by the International Board of Directors.
- C. If an Active member pays for a single year's dues, then pays for a life membership during the year for which she has paid the single year's dues, the fee for life membership will be based on the member's age at her next anniversary date and her life membership becomes effective on her next anniversary date.

## III. FUND-RAISING

- A. Mutual exchanges for booths, web links, etc. with other aviation and non-profit organizations are negotiable.
- B. Friends of The 99s:
  - 1) Any organizations, individuals, and corporations wishing to show their support of The 99s with an annual donation will be called "Friends of The 99s."
  - 2) This status does not entitle the holder to 99s Membership Directory access or access to the members-only portion of the 99s website.
  - 3) Donors of at least \$5,000 may have their corporate logo but not a link to their site included on the website and/or in the Annual Conference Program.
  - 4) A minimum donation of one hundred dollars (\$100) will qualify the Friend for:
    - a. A copy of The 99 News listing their status as a Friend of The 99s.
    - b. Listing of their name in a special section on the official organization website.
  - 5) Funds not designated for a 99s entity will be retained in a designated account and at the Spring Board Meeting, allocation of funds to specific entities will be determined.
  - 6) Contribution levels will be as detailed in the Board Operating Procedures available at 99s Headquarters.

## DISCIPLINARY PROCEDURES

## I. Suspension or Expulsion:

- A. Complaints related to a member's conduct in violation of Bylaw Article V, Section 7, Paragraph B, must be submitted in writing to the member's Section Governor by a minimum of five (5) members. If the complaints are against the Governor, the Immediate Past Governor assumes the duties of the Governor for the purposes of these disciplinary procedures. Members submitting complaints to the Governor will recuse themselves from further deliberations concerning their complaints against a particular member while the complaints are investigated and a decision on their merit is implemented. Complaints against Members-at-Large shall be submitted to the Governor of the South Central Section who shall process complaints against this class of members as though they are members of that Section.
- B. The investigation of the complaint(s) and subsequent actions of the appointed committees and the International Board of Directors (IBOD) shall be conducted in accordance with the procedures outlined in *Roberts Rules of Order Newly Revised (RONR)* and as provided in this Standing Rule. All committees and the IBOD will be briefed on the procedures related to their duties by the Parliamentarian and General Counsel. Since confidentiality is of the essence during the proceedings, all meetings and hearings of committees and the IBOD will be in "executive session".
- C. Within 30 days of receiving the complaints listed in Paragraph A., the Governor shall appoint an Investigatory Committee of five (5) members from her Section comprised of one (1) Past Governor, one (1) Past Section Officer, one (1) Past Chapter Chair, and two (2) members from the general Section membership, having a good working knowledge of the corporation, to conduct a confidential investigation of the complaints. Members of this committee shall be from different chapters and shall not be members of the same chapter as the member being investigated. For Sections with no chapters, the Governor shall appoint an Investigatory Committee of three (3) members comprised of one (1) Past Governor, one (1) Past Section Officer, and one (1) member from the general Section membership, having a good working knowledge of the corporation, to conduct a confidential investigation of the complaints.
  - 1) The Governor shall notify the member in writing by certified mail return receipt requested, in addition to written notification by regular postal mail and electronic mail (email), if available, that an Investigatory Committee has been formed to investigate complaints against her.
  - 2) The Committee will be tasked with investigating the complaints brought forth under Paragraph A and
  - 3) The Committee will send a written report of the results of its investigation to the Governor not later than forty-five (45) days after being constituted, unless an extension of time is granted by the Governor.
    - a) In the event the Committee's report finds the complaint is not substantiated, the committee report to the Governor will indicate that the complaint is not justified.
    - b) If the investigation reveals the complaints have merit, the committee report to the Governor will outline the course of the investigation and will prefer specific charges and specifications. The report shall be signed by all Committee Members that agree with the report contents. Dissenting members can write their report which will be submitted with the committee report.

- D. Upon receipt of the Investigatory Committee's report, the Governor shall either find the charges against the member "not justified" or convene a Formal Hearing Committee. In the event the charges have been found to be not justified, the Governor shall send written notice of the findings to the member.
- 1) The Governor shall appoint four (4) section members and request a Past President of the Corporation to serve on a Formal Hearing Committee. For Sections with no chapters, the Governor shall appoint a Formal Hearing Committee of three (3) members. Within fifteen (15) days of receipt of the Investigatory Committee's report preferring charges, she shall set the date for the Formal Hearing.
  - 2) The Formal Hearing Committee shall be comprised of five (5) members including one (1) Past Governor, not currently serving on the Section Board, one (1) Past President not serving on the International Board of Directors, one (1) present or Past Chapter Chair, and two (2) members from the general section membership, having a good working knowledge of the corporation. Members of the committee shall be from different chapters and shall not be members of the same chapter as the member being investigated. For Sections with no chapters, the Formal Hearing Committee shall be comprised of three (3) members including one (1) Past Governor, one (1) Past Section Officer, and one (1) member from the general Section membership, having a good working knowledge of the corporation. Members of the Investigatory Committee shall not serve on the Formal Hearing Committee.
  - 3) The Governor shall notify the accused member in writing by certified mail return receipt requested, in addition to written notification by regular postal mail and electronic mail (email), if available, of the date, time, and place of the Formal Hearing.
    - a) The notification shall be made within fifteen (15) days of receipt of the Investigatory Committee's report.
    - b) The Formal Hearing date shall be set for on or about thirty (30) days after the anticipated notice mailing date.
    - c) The letter shall be drafted in accordance with guidance contained in *RONR* to include an exact copy of the charge(s) and specifications with the exact date of their adoption.
    - d) The letter shall direct the member to appear as cited.
    - e) The letter shall advise the member that her rights as a member of The Ninety-Nines, Inc., (except as related to the Formal Hearing) are suspended pending disposition of the case.
  - 4) The Formal Hearing shall convene on or about thirty (30) days after notification to the accused member is mailed and shall only be postponed for reasons of national security considerations, serious illness, or the death of a close family member. If the accused is unable to appear as scheduled, she may have one extension of the hearing date. If the accused fails to appear without explanation for the Formal Hearing at the appointed time as directed, the Formal Hearing shall proceed without her.
  - 5) The Formal Hearing Committee shall forward its written report, including its written decision, to the Governor within fifteen (15) days of the conclusion of the Formal Hearing. The decision of the Formal Hearing Committee is then mailed as in D. 3) above to the accused.

- 6) The International Board of Directors shall review and implement the Formal Hearing Committee decision after the appeal deadline has passed and no appeal has been filed.
- E. The accused may file a written appeal of a decision to suspend or expel from membership with the Corporation President. The appeal must be postmarked not later than thirty (30) days after the notification in Paragraph D. 5) is sent to her by mail.
  - 1) The President shall convene the International Board of Directors to hear the member's appeal within forty-five (45) days of receiving written notice appealing the Formal Hearing Committee's decision.
  - 2) The accused will have the opportunity to make an oral statement of her case which will be followed by a rebuttal statement by a member of the Formal Hearing Committee. No statement shall exceed one (1) hour. If the accused chooses to submit a written statement, it must be received by the IBOD at least 15 days before the hearing. A copy of the statement shall be forwarded expeditiously to the Formal Hearing Committee representative upon receipt by the IBOD.
  - 3) Both parties will be dismissed at the conclusion of presenting their statements and prior to the IBOD deliberations.
- F. The decision of the International Board of Directors is final and shall take effect immediately. The decision of the International Board of Directors is then mailed as in D. 3) above to the accused.
- G. Committees convened to participate in the investigation and adjudication of the case will be dismissed from service by the Section Governor after the appeal, if any, has been decided.
- H. At the conclusion of these proceedings, all documents related to the proceedings shall be sealed and secured at Headquarters. Written notification of the sanction, if any, imposed on the accused shall be sent to IBOD members recused from the proceedings, the accused's chapter Chairman and section Governor (Vice Chairman/Vice Governor if the accused is the Chairman/Governor) and the Headquarters Office Manager. Headquarters shall only state whether or not an accused member is a member of the organization in response to inquiries about the member's status.

### ANNUAL MEETING

- I. The President shall appoint a Marshal and a Sentinel to assist at the Annual Meeting and Tellers to count the votes cast. She shall also appoint a Reference Committee to expedite the order and conduct of business at the Annual Meeting.
- II. Delegate eligibility and registration shall be as follows:
  - A. Members must present the following items to the Credentials Committee in order to be voting delegates:
    - 1) Evidence of being a member of The Ninety-Nines, Inc. (Membership card)
    - 2) Delegate and/or proxy, properly made out and signed. Voting cards will be issued to designated Delegates upon registration at the Credentials desk. If no Delegate or no alternate is able to attend, the elected Delegate may designate a proxy to vote in her place by a letter of authorization.
  - B. Registration with the Credentials Committee shall be accomplished prior to the opening of Annual Meetings.
- III. Delegates at the Annual Meeting shall be encouraged to attend the pre-business communication session, if scheduled.

## NOMINATIONS, ELECTIONS & PROCEDURES

### I. CANDIDATE INFORMATION

- A. The candidate's "Intent to Seek Election" form must be accompanied by a resume, no more than a 250-word position statement, the name of the Chapter or Section in which she is an active member, and two recent photographs.
- B. The candidates' position statements shall at least contain the following items:
  - 1) personal and professional qualifications for the office sought.
  - 2) history of participation in the organization.
  - 3) philosophy of and goals for the organization.
  - 4) goals for contribution to be made to the office sought.
- C. In odd-numbered years, candidates may make a 2-minute speech at the International Conference.
- D. Candidates may be supported through personal correspondence by individual members of The Ninety-Nines. Official Ninety-Nines stationery or titles within the organization shall not be used.
- E. Candidates may not, during the campaign period which is from the close of the "Intent to Seek Election" deadline, distribute or cause to be distributed:
  - 1) Any type of campaign communications, including electronic media.
  - 2) Campaign souvenirs.
  - 3) Any ads containing personal information, name or picture of a candidate.
- F. Violations of any of the above may result in removal from the ballot or disqualification from office.
- G. At the discretion of the individual candidate, once the ballot has been declared, the candidate may authorize the publication of her Intent to Seek Election form and her resume in the Members Only section of the 99s website. Such publication will be removed at the conclusion of the election.

### II. SCHEDULES

#### A. ELECTION DEADLINES

OCTOBER 31: Deadline for filing "Intent to Seek Election" forms for all International elected positions.

DECEMBER 1: Candidates declared by Nominating Committee.

MARCH 1: All ballots mailed: ballots mailed air mail/first class.

MAY 1: Deadline for postmark for mailed ballots to be returned for tabulation.

MAY 10: Tabulation of all ballots postmarked by May 1.

JUNE 1: Election results sent to Election Procedures Chairman

#### B. PUBLISHING DEADLINES

- 1) JANUARY/MARCH issue of *The 99 NEWS* magazine and concurrently in the Members Only section of the Website:
  - a. Candidates' position statements and photographs.
  - b. Announce deadline for casting ballots and procedure for notifying Headquarters of not receiving ballot (even-numbered years) or
  - c. Announce method of delegate voting (odd-numbered years at Annual Meeting.)
- 2) APRIL/JUNE issue of *The 99 NEWS* magazine and concurrently in the Members Only section of the Website: Reminder of method of voting.
- 3) JULY/SEPTEMBER issue of *The 99 NEWS* magazine and concurrently in the Members Only section of the Website:
  - a. Election results.
  - b. Announce nominations open for next election, deadline for filing Intent and how to obtain Intent form.

**III. ELECTIONS - MAILED BALLOTS****A. PREPARATION OF THE BALLOT**

- 1) Ballot format is produced by the Election Procedures Committee.
  - a. Candidates shall be listed in the order in which their "Intent to Seek Election" forms are postmarked, time stamped, or dated by the mailing agency.
  - b. A line shall be provided for a write-in vote for each position.
  - c. The Election Procedures Committee will forward the ballot to the printer.

**B. TABULATING**

The President shall appoint, with Board approval, tellers, or an independent agency.

**C. NOTIFICATION OF ELECTION RESULTS**

- 1) The Election Procedures Chairman notifies the President of the results of the election.
- 2) The President immediately contacts all candidates giving them the complete election results, including vote count.
- 3) Headquarters informs the international magazine editor of names, but not count, for publication in the next magazine.
- 4) The Tellers Report, or report of the independent agency handling the election, is announced and entered in full into the Minutes of the Annual Meeting, becoming a permanent part of the official records of the Corporation. The election results, but not count, will also be sent to the Chapter Chairmen in the next mailing after the election.
- 5) Ballots are retained in a locked area until after the Annual Meeting and are destroyed after authorization of the General Membership.

**INTERNATIONAL BOARD OF DIRECTORS**

- I. **BOARD VACANCIES:** Upon notification from the President, the Nominating Committee shall, within thirty (30) days, provide a list of eligible candidates to the Board of Directors from which they may select a replacement. If no suitable candidates can be agreed upon by the Board, the vacancy will be filled through an election by the delegates at the next Annual Meeting.
- II. **EMPLOYEES:** The International Board of Directors shall be responsible for the recruitment, oversight and dismissal of the employees of Headquarters. Individual Trusts shall recruit, oversee, and dismiss employees of that trust, with approval of the International Board of Directors.

**TRUSTS**

- I. **MEMBERSHIP:** Trustees are elected as described in Article 8, Sections 3, 4, 5, and 6 of the Bylaws.
- II. **RESPONSIBILITIES:** Trusts are an arm of the Corporation. All Trusts are required to submit copies of minutes, summary of financial transactions, or changes in staff to the International Board of Directors.

**COUNCIL OF GOVERNORS**

- I. **MEMBERSHIP:** The Council of Governors is composed of the Governor from each Section. The Vice Governor or a duly elected Section officer may represent the Section in the absence of the Governor.
- II. **RESPONSIBILITIES:** The Council of Governors shall represent their Sections at meetings of the International Board of Directors. They shall enhance participation and communication throughout the Corporation and advise the Board of Directors as to the wishes and needs of the members.

**STANDING COMMITTEES****I. BYLAWS/STANDING RULES**

- A. Membership: The Chairman is appointed by the President with approval of the International Board of Directors; committee members are appointed by the Chairman.
- B. Responsibilities:
  - 1. To review, consolidate, and/or develop Bylaws and Standing Rules amendments as provided in the Bylaws. Additional responsibilities and other details are defined in Standard Operating Procedures on file at Headquarters.
  - 2. Present proposed amendments to the Bylaws and Standing Rules to the membership for approval at the next Annual business meeting.
  - 3. Provide accurate Bylaws and Standing Rules to Headquarters within 45 days after the annual business meeting.

**II. NOMINATING**

- A. Membership: Elected by the membership as specified in the Bylaws.
- B. Responsibilities: To seek qualified candidates for all elective positions, except Trustees, as provided in the Bylaws.

**III. FINANCE**

- A. Membership: Members of the Finance Committee shall include, but not be limited to, the Treasurer - who shall chair the committee - the Vice President and a representative from the Council of Governors.
- B. Responsibilities: The Finance Committee shall assist the Treasurer.
- C. The Finance Committee shall review the calculations used for setting the Life Member payment at least every five (5) years. Any recommended changes shall be submitted to the International Board of Directors for their review and are subject to their approval.

**IV. ELECTION PROCEDURES**

- A. Membership: The Chairman is appointed by the President with approval of the International Board of Directors; committee members are appointed by the Chairman.
- B. Responsibilities: The Election Procedures Committee shall propose and review Bylaws and Standing Rules as they pertain to election procedures. All such proposals shall be sent to the International Board of Directors for approval and submission to the membership. In addition, the committee shall investigate and validate complaints of campaign practice violations and refer valid complaints to the International Board of Directors.

**V. LONG RANGE PLANNING**

- A. Membership: The Long Range Planning Committee is composed of the four elected Directors.
- B. Responsibilities: The Long Range Planning Committee provides ongoing planning in accordance with the Mission Statement.

**VI. INVESTMENT FUND ADVISORY**

- A. Membership: The advisors shall be composed of the Investment Fund Chair, International Treasurer or a past International Treasurer, and a current member of the International Board of Directors or anyone who has served on the International Board of Directors in the previous five years. The advisors shall be appointed by the International President on staggered three (3) year terms. Each advisor may serve up to two (2) consecutive terms.
- B. Responsibilities: The Investment Fund Advisory Committee shall provide investment management oversight of any restricted investment fund(s). This Committee's duties specifically exclude funds that are managed by Trusts.

## TRADEMARKS

## I. USE OF REGISTERED TRADEMARK

- A. The Compass Rose logo is the official insignia described in the Bylaws.
- 1) Sections and Chapters are authorized to use the logo on items to be sold for the benefit of the Section or Chapter.
  - 2) The requirements for use of the logo apply to the various commonly used derivatives of the logo.
  - 3) The name **The Ninety-Nines, Inc.** also carries a registered trademark.
  - 4) All items for sale by Sections or Chapters bearing The 99s logo or name must be approved by the Trademark Committee, appointed by the President with notification to the International Board of Directors, and will be for a two (2) year limit only, until further notice. Requests for an extension may be considered.
  - 5) The annual convention logo is reserved exclusively for international use.
- B. EXAMPLES OF OFFICIAL TRADEMARKS:

## The Ninety-Nines, Inc.



Note: Standing Rules presented are inclusive of all amendments. The history of amendments can be accessed through the Bylaws/Standing Rules Committee.

## List of Amendments

*(BL = Bylaw, SR = Standing Rule)*

<u>Keyword</u>	<u>Location</u>	<u>Updated</u>
99 News	SR Nominations, Elections & Procedures: II. B	07/24/09
Academic Member	BL V: 4.D	07/07/10 Deleted
Academic Member	SR Fiscal and Dues: I.B, D.1.b.,D.2.,F.4)	07/07/10 Deleted
Academic Member	SR Fiscal and Dues: I. Proviso	07/07/10 Deleted
AEBM	BL VIII: 4.A & B; BL IX: 4.B; BL XV: 1.B	07/13/12
AEMSF	BL XV: 1.A; BL IX: 3.B; 8.D, BL VIII 3.B; BL VIII: 3; IX: 3, X:3	07/13/12, 08/25/05
Associate Member	BL V: 4.D	07/07/10, 07/24/09
Associate Member	SR Fiscal and Dues: I.B.; I.E.	07/07/10, 07/24/09
Bylaws/Standing Rules Committee	SR Standing Committees: I	Added Standing Rules 07/16/11
Candidate	SR Nominations, Elections & Procedures	07/24/09
Charter Member	BL V: 5.A	07/18/02
Dates of revision	SR Preamble	07/16/11
Disciplinary Procedures	SR Disciplinary Procedures SR I.A.	07/07/10, 07/24/09
Dismissal, Employees	SR International Board of Directors: II	07/24/09
Dues	SR Chapters II.B	07/07/06
Dues	SR Fiscal and Dues	07/07/10, 07/24/09
Election Procedures	SR Nominations, Elections & Procedures: II & III	09/14/07
Election Procedures	SR Standing Committees: IV	Renumbered 7/16/11
Elective Positions	BL VIII: 4, 5 & 6	07/13/12, 07/07/06
Eligibility, Office	BL X	07/24/09
Employees	SR Board of Directors: II	07/24/09
Endowment Fund	BL VIII: 5.A & B; BL IX: 5.B; BL XV: 1.C	07/13/12
Fiscal	BL VI	07/07/06
Fiscal	SR Fiscal & Dues	07/07/10, 07/24/09, 08/08/08
Forms	SR Nominations, Elections & Procedures	07/09/04
Fundraising	BL VI: 4	07/09/04
Future Women Pilot (see Associate Member)		07/24/09 Deleted

<u>Keyword</u>	<u>Location</u>	<u>Updated</u>
Initiation Fee	SR Fiscal and Dues: I.F.2)	07/24/09, 07/18/02
Internet Access	BL XVII	08/08/08
Life Member	BL V: 5.B; SR Fiscal and Dues: II.A, B, C	07/13/12, 07/18/02
Long Range Planning	SR Standing Committees: V	Renumbered 7/16/11
Member, Academic	BL V: 4.D	07/07/10 Deleted
Member, Academic	SR Fiscal and Dues: I: B, D, F.4)	07/07/10 Deleted
Member, Academic	SR Fiscal and Dues: I: Proviso	07/07/10 Deleted
Member, Associate	BL V: 4.D	07/07/10, 07/24/09
Member, Associate	SR Fiscal and Dues: I.B.; I.F.2); I.F.4); I.F.5)	07/07/10, 07/24/09
Member, At Large	SR Disciplinary Procedures SR I.A.	07/07/10
Member, Charter	BL V: 5.A	07/18/02
Member, Life	SR Fiscal and Dues: II	07/18/02
Member, President Emeritus	BL V: 5.C	07/18/02
Member, Renewal	SR Fiscal and Dues: I.C, E	07/07/10, 07/24/09
Membership	BL V	07/24/09
Membership	SR Membership	07/24/09
Membership Directory	SR Membership: II; Fiscal and Dues: I.F.2	08/08/08
Membership, Expulsion	BL V: 7	07/24/09
Membership, Expulsion	SR Disciplinary Procedures	07/24/09
Membership, Expulsion	SR Disciplinary Procedures: 1. A.	07/07/10
Membership, Suspension	BL V: 7	07/24/09
Membership, Suspension	SR Disciplinary Procedures	07/24/09
Membership, Suspension	SR Disciplinary Procedures: 1. A.	07/07/10
Membership, Termination	BL V: 7	07/24/09
Membership, Termination	SR Disciplinary Procedures	07/24/09
Membership, Termination	SR Disciplinary Procedures: 1. A.	07/07/10
Military Certificate	BL V: 1.A.1); BL X: 1.A.2)	07/24/09
Military Certificate	SR Membership: Miscellaneous	07/24/09
Museum of Women Pilots	BL VIII: 6.A & B; BL IX: 6.B; BL XV: 1.D	07/13/12
Nominations	BL XI	07/07/06
Nominations	SR Nominations, Elections & Procedures	07/24/09
Nominating Committee	SR Standing Committees: II	08/08/08
Office Eligibility	BL X	07/09/04
President	BL VIII: 1; IX: 1.B; X: 1.B	08/08/08
President Emeritus	BL V: 5.C	07/18/02
Publications	BL XVII	08/08/08

<u>Keyword</u>	<u>Location</u>	<u>Updated</u>
Reinstatements	SR Fiscal and Dues: D	07/07/10
Removal from Office	BL IX: 9.A & B	
Revision Dates	SR Preamble	07/16/11
Schedules	SR Nominations, Elections & Procedures	07/24/09
Section Dues	SR Fiscal and Dues: I	07/24/09
Standing Committees	BL XV: 2; SR Standing Committees: III.C and VI.A and B	07/13/12
Standing Rules	SR Standing Committees: IV	Deleted & Combined with Bylaws 7/16/11
Termination/Suspension/Expulsion	BL V: 7	07/24/09
Termination/Suspension/Expulsion	SR Disciplinary Procedure	07/24/09
Termination/Suspension/Expulsion	SR Disciplinary Procedure: 1.A.	07/07/10
Terms of Office	BL IX: 5.A & Proviso (expires 12/31/12); BL IX: 3.B, 4.B, 5.B, 6,B; Proviso expiring 12/31/15; BL IX: 8.D & deleted E, F & G; BL IX: 9	07/13/12, 08/08/08
Trademark	SR Trademarks	08/08/08
Trustees	BL VIII; IX	08/08/08
Trusts	BL XV new article, SR Trusts	07/13/12, 08/08/08
Trusts	SR International Board of Directors: II	07/24/09
Vacancies	BL IX 8.D, deleted E, F & G	07/13/12
Vice President	BL VIII 1; IX: 1.B; X:1.B; XIII:2	08/08/08

## CHARITABLE GIVING INFORMATION

The Ninety-Nines offers a number of opportunities for tax deductible giving. Contributions may be designated for any of the major projects, for the permanent endowment fund, or for the general support of the organization's operations.

Members are reminded that donations of appreciated assets, such as stock, mutual fund shares, or real estate, may avoid the payment of capital gains taxes by the individual donor. The tax deduction for such contributions is generally the fair market value of the asset as of the date of the donation.

Commemoration gifts may be made to recognize an important event, such as a graduation, anniversary, or other achievement (perhaps the attainment of a goal such as a license or rating). Memorial gifts may honor friends or family members. Gifts may be made for any specific reason or purpose, or for no other reason than to support and honor the gift of flight and the organization which supports us all.

People wishing to include more complex gifts in their retirement or estate plan should discuss their desires with the trustees of the Fund to which they want to donate. Gifts may be structured to provide tax-advantaged retirement income, to provide income for heirs, to provide income to the organization for a period of years with the principal eventually going to other beneficiaries, or to meet just about any other need. The tax advantages of using a charitable organization such as The Ninety-Nines, Inc., in your retirement and estate planning can be substantial. Talk to us.

There are many ways to include charitable gifts in your will or trust, including specific dollar amount or percentage bequests, contingency or residual bequests, or testamentary gifts. If you want your gift to be used for a specific purpose or program, it is important to mention that in the bequest or gift documentation. Such donor intentions will always be honored when they have been specifically stated.

### SUGGESTED BEQUEST LANGUAGE

***"I give (devise) and bequeath to The Ninety-Nines, Inc., a corporation chartered in Delaware, having its principal office at Will Rogers World Airport in Oklahoma City, Oklahoma, the sum of \$\_\_\_\_\_ (amount) (or \_\_\_\_\_ percent of my residual estate), to be used for \_\_\_\_\_ (purpose\*). If I have not specified a purpose for these funds, or if the specified purpose is no longer associated with The Ninety-Nines, Inc., then these funds will be added to the principal of The Ninety-Nines Endowment Fund."***

For additional information, contact any of the trustees of The Ninety-Nines Endowment Fund, the Amelia Earhart Memorial Scholarship, the Amelia Earhart Birthplace Museum, the Museum of Women Pilots listed in The Ninety-Nines Directory or International Headquarters, 4300 Amelia Earhart Road Ste A, Oklahoma City, OK 73159-1140, phone 1-800-994-1929 or 405-685-7969 or fax 405-685-7985. All requests for information will be treated confidentially.

\*Purpose: The Ninety-Nines Endowment Fund, the Amelia Earhart Memorial Scholarship Fund, the Amelia Earhart Birthplace Museum, The 99s Museum of Women Pilots or The Ninety-Nines International Headquarters.

## INFORMATION FOR POTENTIAL DONORS OF HISTORIC OBJECTS AND MATERIALS TO THE NINETY-NINES, INC.

The Ninety-Nines, Inc. collects historic materials that support its purpose of preserving and interpreting the history of women pilots. The artifacts collected to tell this story come in many forms, including photographs, manuscripts, documents, and three-dimensional objects and are located at the organization Headquarters (Oklahoma City, OK), in the Amelia Earhart Birthplace Museum (Atchison, KS), or The 99s Museum of Women Pilots (Oklahoma City, OK).

The Ninety-Nines appreciates the potential donation of any of these items, but must be selective in the acceptance of materials. Limitations on space and other resources must be considered when looking at possible donations. The decision whether or not to accept a donation is based on several factors, including the item's condition, history, uniqueness, and relevance to the organization's mission, as well as the organization's capability to properly care for, preserve, store and exhibit the object.

### FREQUENTLY ASKED QUESTIONS

#### How do I donate an item to The Ninety-Nines?

Anyone considering making a donation should first call Ninety-Nines Headquarters to be sure the items are appropriate for the collection. Upon acceptance, you will receive a Deed of Gift form to sign and return, with a copy provided for your records. The objects should then be delivered to Headquarters.

#### May I specify how the object I donate may be used or displayed?

Exhibit topics, space and preservation concerns determine which artifacts are displayed and for what length of time. All artifact donations are considered outright and unconditional gifts to The Ninety-Nines and must be free of any legally binding restrictions contained in the terms of the gift. The organization cannot display every artifact it holds, yet these objects are of extreme importance for research, education, and preserving the heritage of women aviators.

#### Is my donation tax-deductible?

The Ninety-Nines recommends that you speak to your tax attorney concerning the deductibility of any donation. In many cases, donations are considered tax-deductible. The Ninety-Nines will not provide an appraisal of your donated item.

#### How do I deliver my donation to Headquarters?

Care should be taken in packaging your donated object for shipment. Wrap objects carefully and ship in a sturdy box. Documents and photographs should be removed from frames prior to shipment to Headquarters, unless the frame is of unusual value or relevance to the object itself. If you have any specific questions about shipment of objects, call Headquarters for more information, and they will have a person with museum expertise get back to you.

#### Contact information and to request nine-page detailed document:

The Ninety-Nines, Inc.  
4300 Amelia Earhart Road, Ste A  
Oklahoma City, OK 73159-1140 USA  
Phone: 405-685-7969  
Fax: 405-685-7985  
Email: [99s@ninety-nines.org](mailto:99s@ninety-nines.org)  
Web: [www.ninety-nines.org](http://www.ninety-nines.org)

### Code of Conduct

Approved by The 99s International Board of Directors July 25, 2007

1. The 99s eNetworking resources are email-based communication forums and other internet technologies whose purpose is to provide a forum for the educational discussion and productive exchange of information on topics pertinent to The Ninety-Nines and 99s Members. The 99s eNetworking Forums include The 99s Email Network, primarily to discuss 99s topics; The 99s Flight Training Forum, primarily for flight training, flight safety, and aviation education topics; and the Pro 99s Network, primarily for pilot career topics. All Members are encouraged to participate.
2. The 99s eNetworking Forums, message archives, subscriber lists, and related resources are © Copyright The Ninety-Nines, Inc. All rights reserved.
3. **HOLD HARMLESS NOTICE:** The opinions, advice, or instructions expressed in The 99s Website, 99s eNetworking Forums, and message archives are those of the authors and shall not be construed to represent the policies or opinions of The Ninety-Nines, Inc. Neither The Ninety-Nines, Inc., nor their members, agents, or representatives are responsible for the opinions, advice, or instructions given on The 99s Website or any 99s eNetworking Forum or message archive, or for damages that may result from any accident, incident, injury to persons or property, or any other event as a result of opinions, advice, or instruction given on The 99s Website or any 99s eNetworking Forum or message archive.
4. **PRIVACY NOTICE:** The Ninety-Nines, Inc. will not sell, lease, rent, disseminate, or give away personal information or posted messages or archived messages, but is not responsible for unauthorized use or dissemination of this information by others or for damages that might occur from such misuse. Posted messages are at your own risk.
5. Members and approved Guests may access The 99s eNetworking Forums and message archives in accordance with The Ninety-Nines, Inc. Bylaws, Standing Rules, and eNetworking Standard Operating Policies and Procedures, which include this Code of Conduct. The Ninety-Nines, Inc. reserves the right to restrict access to Guests at any time and to anyone who does not meet or maintain participation requirements or does not conform to this Code of Conduct or to The Ninety-Nines, Inc. Bylaws, Standing Rules, or eNetworking Standard Operating Policies and Procedures.
6. In any eNetworking Forum discussion, agreement on a viewpoint is optional, but respectful discourse is mandatory. As a courtesy to everyone using the forums, please read and follow the "Netiquette" (guidelines for use). To ensure that The 99s eNetworking Forums and resources are of the greatest benefit to the greatest number of 99s members, and are in conformance with U.S. law, the following are NOT allowed at any time and may be cause for loss of access privileges and removal of posted messages:
  - a. Violation of 99s Bylaws or Standing Rules.
  - b. Use for commercial or political purposes.
  - c. Posted messages that foster personal disputes or are potentially libelous.
  - d. Posted messages that represent a potential liability to The Ninety-Nines, Inc.
  - e. Any activity that interferes with the purpose or function of The 99s eNetworking Forums, with our 99s online community, or with another Member's participation, such as off-topic discussions or excessive posted messages, in length and/or number.
7. The 99s eNetworking Committee is responsible for the administration and oversight of The 99s eNetworking Forums and similar internet networking resources on The 99s Website. For any questions regarding The 99s eNetworking Forums and archives, how to use them, the Code of Conduct or "Netiquette," or to appeal the loss of access privileges, please contact The 99s eNetworking Committee as listed in The 99s Directory or at the eNetworking email.
8. Participation and/or use of The 99s eNetworking Forums, archives, and related resources implies an understanding of and agreement with these terms.

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2013 Ninety-Nines International Conference: July 10-13, 2013

Holiday Inn, Bozeman, Montana

5 East Baxter Lane, Bozeman, MT 59715

406-587-4561



Conference Registration:

[www.montana99s.org](http://www.montana99s.org)

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