

**THE NINETY-NINES, INC.**  
**INTERNATIONAL ORGANIZATION OF WOMEN PILOTS**  
**2021-2022**  
**ANNUAL DIRECTORY**



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*The Ninety-Nines, Inc.®  
International Organization  
of Women Pilots®*



*99s Headquarters and 99s Museum of Women Pilots.*

# **MEMBERSHIP DIRECTORY 2021-2022**

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*Private membership listing — not to be used for commercial or political purposes*

## Mission Statement



**The Ninety-Nines International Organization of Women Pilots® promotes advancement of aviation through education, scholarships and mutual support while honoring our unique history and sharing our passion for flight.**

Updates to information in this directory can be made on The Ninety-Nines website at [www.ninety-nines.org](http://www.ninety-nines.org) or via phone or email. All changes made by July 1 will be reflected in the next edition of the printed Membership Directory. Contact information will be listed in the Membership Directory unless written opt-out instructions are received by Headquarters.

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When referring to the organization name, *The* is always capitalized when it precedes the name, and there is no apostrophe unless 99s is possessive. Also, please do not add “ers” in written or verbal references to The 99s.

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**Note: Commercial or political use of The 99s Membership Directory is prohibited by the Certificate of Incorporation and the Bylaws.**

# The Ninety-Nines, Inc.®

*International Organization  
of Women Pilots®*

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## BUILDING TOMORROW'S AVIATION HISTORY TODAY

The Ninety-Nines, Inc.® is an international organization of women pilots in more than 40 countries. While the majority of its members live in the United States, the organization has been international in scope since its founding.

The organization was founded November 2, 1929, at Curtiss Field, Valley Stream, Long Island, New York. All 117 women pilots at the time were invited to assemble for mutual support, the advancement of aviation and a central office to keep files on women in aviation. Louise Thaden was elected secretary and worked to keep the group together as they struggled to establish themselves and to grow. Those early purposes continue to guide the organization today.

In 1931, Amelia Earhart was elected the first president, and the group selected the name "Ninety-Nines" to represent the 99 charter members. Membership was immediately opened to other women as they became licensed pilots. In recent years membership has been opened to include women with student pilot certificates.

### EDUCATIONAL & CHARITABLE PROJECTS

The Ninety-Nines' mission in the fields of aviation and aerospace is primarily

educational and charitable. Currently, among a long list of activities, Sections and Chapters sponsor aerospace workshops for teachers and students, airport tours, fear-of-flying clinics for airline passengers, right-seat seminars and flight instructor revalidation seminars.

Always at the forefront of aviation education, The Ninety-Nines became the first industry member on the Federal Aviation Administration Safety Team (FAAST). The goal of this program is to provide a positive safety culture within the aviation community.

Members in the U.S. have worked with the National Intercollegiate Flying Association student flying competitions since 1948 as judges, scorekeepers, and teachers, as well as providing funding assistance. Expertise gained from working with the NIFA organization led The Ninety-Nines to sponsor the U.S. and Canadian Precision Flight Teams, as well as participate on the international level as judges for world precision flying competitions. In 1985 and again in 1996, The Ninety-Nines hosted the World Precision Flying Competition—the first organization to do so more than once.

Other international-level activities have included hosting two World Aviation Education and Safety Congresses in India in 1985 and 1993, and one in Nepal in 2000.



*November 2, 1929 – Organizational meeting for what would become The Ninety-Nines, Inc.®*

In 1984, the organization received the National Aviation Hall of Fame Spirit of Flight Award for "outstanding contributions to progress in aviation and space," and in 2000 was inducted into the Oklahoma Air & Space Museum Hall of Fame. In 2001, the National Aeronautic Association honored The Ninety-Nines with the prestigious Frank G. Brewer Trophy for aerospace education.

In 2010 and 2011, The Ninety-Nines were awarded grants by the Lightspeed Aviation Foundation for charitable activities based on votes from the aviation community. The organization was honored again in 2014 when it was inducted into the San Diego Air and Space Museum. In 2019, the National Aeronautics Association awarded the organization the Cliff Henderson Trophy.

### MUSEUMS

In 1984, the organization purchased the Amelia Earhart birthplace located in Atchison, Kansas, through a generous gift from Dr. Eugene Bribach. The Ninety-Nines, along with the City of Atchison, implemented an ongoing effort to fully restore the home to reflect the 1897-1909 period of Amelia's childhood.

The 99s Museum of Women Pilots, located on the grounds of Will Rogers World Airport in Oklahoma City was dedicated in July of 1999. Today, it houses one of the largest collections of records and memorabilia about women and aviation outside of the Smithsonian.

### MENTORING

The 99s Professional Pilot Leadership Initiative provides mentoring to accelerate the advancement of women in all pilot professions. It provides highly motivated 99s members with the tools to develop their careers and leadership abilities through guided activities and formal mentoring partnerships with experienced women pilot professionals.

### SCHOLARSHIPS

Each year, the organization awards two different types of flight training awards through the Amelia Earhart Memorial Scholarship Fund which was established in 1941. The AEMSF Flight Training Scholarships go to qualified members worldwide for advanced flight training, Academic or Technical Scholarships for coursework in specialized branches of aviation or the Amelia Earhart Research Scholar Grant for specialized research to

expand knowledge about women in aviation and aerospace.

Since 1941, AEMSF scholarships have been awarded to 817 members totaling over \$12,000,000 plus helped 305 student pilots with funding for their pilot licenses. In 2020, scholarships were given to 49 99s and student pilot members totaling more than \$321,000.

Through the years funding for these scholarships have included member contributions, Perpetual Scholarships in honor of or in memory of members and major industry support from businesses such as United Parcel Service, United Airlines and American Flyers. In addition to the Amelia Earhart Memorial Scholarship Fund scholarships, a number of Sections and Chapters provide local scholarships to benefit women seeking their pilot certificates or other ratings.

### AWARDS

**The Katharine Wright Trophy.** This trophy, honoring the sister of Wilbur and Orville Wright, is presented jointly by The Ninety-Nines and the National Aeronautic Association (NAA) to a woman who has made a personal contribution to the advancement of the art, sport, and science of aviation and space flight over an extended period of time.

**The Ninety-Nines Award of Merit** honors nonmembers or organizations making significant contributions to aviation, education, science, or history, or to The Ninety-Nines, Inc.®

**The Ninety-Nines Awards of Achievement (3)** recognize Ninety-Nines, Sections, or Chapters or others making significant contributions to aviation, humanitarian efforts or to The Ninety-Nines, Inc.®

**The Ninety-Nines Award of Inspiration** is a special recognition from the Board of Directors to an individual, group, organization or agency whose participation, achievements or activities have had a significant impact on The Ninety-Nines, the world aviation community, or the art and science of aviation or aerospace.

**The President's Award** The President's Award honors those who, in the estimation of the President, have gone above and beyond in their service to the organization in a given year.

**The George Palmer Putnam Award**, named after Amelia Earhart's husband, recognizes the exceptional support of individuals or a group.

Mary C. ALEXANDER Held .....	1955	Eva Mae LANGE .....	1963
Mary Ellen BACON .....	1936	Jean LARENE Foote .....	1960
Barbara W. BANCROFT .....	2004	Eleanore B. LAY Ross .....	1981
Bernice C. BLAKE Perry .....	1996	Dorothea Backenstoe LEH.....	1955
Ruth T. BRIDEWELL .....	#	Marjorie May LESSER Van Antwerp.....	1969
Margery H. BROWN .....	1961	Ethel LOVELACE .....	#
Myrtle BROWN .....	1934	Lola L. LUTZ .....	1968
Vera BROWN.....	1976	Mildred Chase MacDONALD .....	1982
Thelma R. BURLEIGH Johnston .....	1982	Helen MANNING Matthews .....	1963
Myrtle R. CALDWELL .....	1992	Olivia "Keet" MATHEWS Maugham.....	#
Irene J. CHASSEY Green.....	1991	Edwina McCONNELL Thro.....	1992
Bonnie CHITTENDEN Whitman .....	1998	Retha McCULLOCH Crittenden .....	1993
Marion CLARK Clendaniel .....	1992	Jessie Maude MILLER.....	1973
Esther COMBES Vance.....	1983	Agnes A. MILLS .....	#
Helen V. COX Clohery Bikle.....	1992	Sylvia Anthony NELSON.....	1984
Jean DAVIDSON .....	1999	Ruth Rowland NICHOLS.....	1960
Jane DODGE .....	#	Mary Webb NICHOLSON .....	1943
Margery Louise DOIG Greenberg.....	1973	Blanche NOYES.....	1981
Amelia EARHART .....	1937	Gladys O'DONNELL .....	1973
Ruth ELDER Camp King.....	1977	Margaret Fzandee O'MARA Murphy.....	#
Thelma ELLIOT Giesen.....	1991	Phoebe Fairgrave OMLIE .....	1975
Sarah S. FENNO .....	#	Margaret Cooper PERRY Manser.....	1951
Frances FERGUSON Leitch Leistikow .....	2002	Lillian PORTER Metcalf .....	#
Adeline FISIT Anderson.....	1992	Neva PARIS.....	1930
Phyllis FLEET Nelson Crary.....	2003	Peggy J. PAXON.....	1992
Edith FOLTZ Stearns.....	1956	Achsa B. PEACOCK Donnels.....	2003
Ila FOX Loetscher .....	1999	Elizabeth F. PLACE .....	#
Viola GENTRY .....	1988	Thea RASCHE .....	1971
Fay GILLIS Wells .....	2002	Mathilda J. RAY .....	1992
Phyllis M. GODDARD Penfield .....	1984	Meta ROTHHOLZ .....	1974
Mary GOODRICH Jenson.....	2004	Gertrude C. RULAND Oberlander.....	1972
Melba GORBY Beard.....	1987	Joan Faye SHANKLE Davis.....	1951
Geraldine GREY Loffredo.....	#	Hazel Mark SPANAGLE.....	1992
Candis I. HALL Hitzig Gullino.....	2003	Ruth W. STEWART.....	1932
Sasha HALL Martin.....	1992	Mildred STINAFF .....	1931
Ruth E. HALLIBURTON.....	#	Marjorie C. STINSON .....	1975
Frances E. HARRELL Marsalis.....	1934	Dorothy L. STOCKER.....	#
Lady Mary HEATH Williams.....	1935	Louise McPhetridge THADEN.....	1979
Nancy HOPKINS Tier .....	1997	Margaret THOMAS Warren.....	2004
Jean Davis HOYT .....	1988	Evelyn Bobbi TROUT .....	2003
Betty HUYLER Gillies.....	1998	Mary E. VON MACH .....	1980
Katherine F. JOHNSON.....	1967	Vera Dawn WALKER .....	1978
Angela L. JOSEPH .....	1930	Wilma L. WALSH .....	#
Mildred E. KAUFFMAN Workman.....	1932	E. Ruth WEBB.....	#
Betsy KELLY Weeks.....	1985	Nora Alma WHITE.....	1931
Madeleine B. KELLY Royle.....	1997	Nellie Zabel WILLHITE.....	1991
Cecelia Roy KENNY .....	1980	Margaret WILLIS Smith.....	1971
Cecil W. "Teddy" KENYON .....	1985	Alberta B. WORLEY Homan .....	#
Florence E. KLINGENSMITH.....	1933	Josephine C. WOOD Wallingford.....	2004
Opal Logan KUNZ .....	1967		

# = Status or Deceased Date Unknown

1931-33	Amelia Earhart*	1972-74	Elizabeth "Susie" Sewell*
1933-35	Margaret Cooper Manser*	1974-76	Patricia Z. McEwen*
1935-37	Mabel Britton*	1976-78	Lois Feigenbaum*
1937-39	Daisy Kirkpatrick*	1978-80	Thon Griffith*
1939-41	Betty Huyler Gilles*	1980-82	Janet Green*
1941-43	Jacqueline Cochran*	1982-84	Marilyn Copeland*
1943-45	Ethel Sheehy*	1984-86	Hazel Jones*
1945-47	Jeannette Lempke Sovereign*	1986-88	Barbara Sestito
1947-48	Belle Hetzel*	1988-90	Gene Nora Jessen
1948-50	Blanche Noyes*	1990-92	Marie Christensen
1950-51	Kay Menges Brick*	1992-94	Lu Hollander
1951-53	Alice H. Hammond*	1994-96	Joyce Wells
1953-55	Geraldine Mickelsen*	1996-98	Lois Erickson*
1955-57	Edna Gardner Whyte*	1998-00	Beverley Sharp*
1957-59	Broneta Davis Evans*	2000-02	Vicki Lynn Sherman
1959-61	Eugenia R. Heise*	2002-04	Jody McCarrell
1961-63	Louise M. Smith*	2004-06	Elaine Morrow
1963-65	Ruth Deerman*	2006-08	Patricia Prentiss
1965-67	Alice Roberts*	2008-12	Susan Larson
1967-69	Donna T. Myers*	2012-16	Martha Phillips
1969-70	Bernice T. Steadman*	2016-20	Jan McKenzie
1970-72	Betty W. McNabb*		

\* Deceased

### NINETY-NINES PRAYER

Oh, Lord, it is good to be able to fly,  
to share with your winged creatures the joy of our freedom of flight.

We thank you for your wondrous natural laws that lift our wings skyward and we thank you for the courageous pioneers who first mastered those laws so that all of us could fly through your friendly skies.

But as we soar high above this beautifully jeweled island home we call Earth and survey its glory as few others can, heighten, Oh Lord, our appreciation for the beauty of your creation, and increase our dedication to care for it.

And we beseech your presence with each of us whenever we are airborne. Keep us steady when we find ourselves suddenly "on top" and our human balances begin to play tricks on us.

Keep us alert when our throttles are at cruise, but our minds become lulled into idle, and keep us safe as we gently return to the earth from which we came.

We believe you are with us, Lord, but help our disbelief. Stay close by us and show us the way, for it is so good to be able to fly.

*Reverend Robert S. Layne, Aviation Leaders Banquet, August 14, 1971*

# Let's Fly Now!

## A Focus on Women of Flying Age

*Let's Fly Now!* is a Ninety-Nines signature introductory flight program developed in 2018. *Let's Fly Now!* targets females of flying age (although men and children may be flown, too). Airplanes, fuel, and time are donated by Ninety-Nines, Friends of The Ninety-Nines, and other properly certified pilots for the introductory flights.

*Let's Fly Now!* is an opportunity for 99s to share their passion for aviation and inspire a new generation to:

**EXPLORE** the wonders of aviation,  
**DISCOVER** the magic of flight, and  
**IMAGINE** the possibilities for their future.



The Ninety-Nines organization is still one of the best kept secrets in aviation. *Let's Fly Now!* will enhance the name of The Ninety-Nines and give our organization credit for the many contributions our members make to the field of aviation. Reports predict that more than 600,000 new pilots will be needed in the next two decades. With this program, The 99s can make a contribution to positively impact those statistics immediately.

*King Schools* and *Dare to Fly* are partners who support *Let's Fly Now!* King Schools will offer some online programs for free, as well as significant discounts to passengers who begin the online Private Pilot course. King Schools will also provide a 20% discount to all 99s for any of their online courses. *Dare to Fly* will give a ðleg upð to some passengers who begin their journey into aviation with a gift of a *Dare to Fly* flight bag filled with books and equipment for the Private Pilot.

Let's help our next generation earn their wings and fill their lives with adventures. Contact: [letsflynow@ninety-nines.org](mailto:letsflynow@ninety-nines.org) to see how you can participate.



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**SECTIONS WITH NO GOVERNOR**

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 GERMAN SECTION

## 99S MUSEUM OF WOMEN PILOTS TRUSTEES

[www.museumofwomenpilots.org](http://www.museumofwomenpilots.org)

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The 99s Museum of Women Pilots, located in the organization's Headquarters building in Oklahoma City, opened its doors July 23, 1999.

Donations should be sent to 99s Museum of Women Pilots, PO Box 950374, Oklahoma City, OK 73195-0374. For more information email: [museum@ninety-nines.org](mailto:museum@ninety-nines.org)

## NINETY-NINES ENDOWMENT FUND TRUSTEES

<https://www.ninety-nines.org/endowment-fund.htm>

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**Pat Ohlsson**  
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*Board Liaison: Minnetta Gardinier*

The Ninety-Nines, Inc.   
**ENDOWMENT FUND**

The Ninety-Nines Endowment Fund was established as a permanent investment income fund to provide future financial support for The Ninety-Nines, Inc.® The Endowment Fund reached its \$1,000,000 goal in July 2014 and continues to grow.

The income earned by the protected principal will be allocated for the perpetuation and advancement of The Ninety-Nines. The principal, comprised of donations will remain intact.

Donations should be sent to the Endowment Fund Treasurer, Virginia Harmer, 8627 Banyan St, Alta Loma CA 91701-2605 USA.

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**AMELIA EARHART BIRTHPLACE MUSEUM TRUSTEES**

[www.ameliaearhartmuseum.org](http://www.ameliaearhartmuseum.org)

**Bonnie Johnson***Chairman*

2021-2024

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2019-2022

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2020-2023

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**Mandi Hill**

2021-2024

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**Ken Gregoire**

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**Emmy Dillon***Treasurer*

2020-2023

Tennessee Chapter

571 286 8390

dillonmadeleine1@gmail.com

*Board Liaison: Janet Patton*

The Amelia Earhart Birthplace Museum has been fully restored to portray the life of Amelia, who was born in Atchinson, KS. Donations should be sent to the Amelia Earhart Birthplace, 223 North Terrace, Atchison, KS 66002.

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**AMELIA EARHART MEMORIAL SCHOLARSHIP FUND TRUSTEES**

<https://www.ninety-nines.org/scholarships.htm>

**Jacqueline Boyd, PhD***Chairman*

Permanent Trustee

Research Scholar Grant

Chairman

Rio Grande Norte Chapter

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**Tina Hartlaub***Recording Secretary*

2021-2024

Wisconsin Chapter

920 901 5407

venus.kitty@gmail.com

Created April 7, 1940 to help deserving members achieve their goals in aviation. Today the Fund provides:

- **Amelia Earhart Memorial Scholarships** for advanced pilot certificates and ratings, jet type ratings, college degrees, and technical training.
- **Research Scholar Grants** to add to the world's knowledge of women in aviation and aerospace.
- **Fly Now Award** towards completion of any initial pilot certificate, i.e. recreational, sport, glider, private.

**Margaret "Peggy" Doyle**

Permanent Trustee

Vice Chairman

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**Dorothy Berthelet***Treasurer*

Permanent Trustee

Eastern Ontario Chapter

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treasurer@aescholarship.org

Information and applications:

<https://www.ninety-nines.org/scholarships.htm> or [AEChair@ninety-nines.org](mailto:AEChair@ninety-nines.org). Please send your donations to AEMSF c/o The 99s Headquarters PO Box 950374 Oklahoma City OK 73195-0374

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**Linda Mae Hivert**

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Calendar HQ Manager

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*Board Liaison: Robin Hadfield***RULES & PROCEDURES GROUP**

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Credentials	Lois Horne	315 525 7732	lois_nice@hotmail.com
Election Procedures	Pat Theberge	978 407 0981	ptheberge@msn.com
SCHOLARSHIP REGISTRY	Minnetta Gardinier	319 331 6235	m.gardinier@gmail.com

*Board Liaison: Monica Randolph-Graham**Board Liaison: Minnetta Gardinier**Board Liaison: Janet Patton***STRATEGIC PLANNING***Board Liaison: Terry Carbonell***TAX – 501(c)(3)***Board Liaison: Leslie Prelwitz*

Kris Irvin-Herron	501 590 1200	kherron99@aol.com
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*Updates to information in this Directory can be found at [www.ninety-nines.org](http://www.ninety-nines.org)*

**2021 AMELIA EARHART MEMORIAL SCHOLARSHIP WINNERS****SARAH BOTTOM**

Bay Cities / Southwest  
Instrument

**GENY HAASE**

San Fernando Valley / Southwest  
Commercial

**KELLI O'DONNELL**

Florida Suncoast / Southeast  
Instrument

**SHANTAL BUSTAMANTE**

San Fernando Valley / Southwest  
Instrument

**BRETLYN MARR**

Carolinas / Southeast  
Academic

**REBECCA PERIC**

British Columbia Coast / West  
Canada  
Vicki Cruse EMT

**OLIVIA CORRIVEAU**

Montreal / East Canada  
Instructor Class IV

**RACHEL MEITLER**

Antelope Valley / Southwest  
Academic

**LORIN PONTON**

Sutter Buttes / Southwest  
Commercial

**SHANNA CRAWFORD**

San Gabriel Valley / Southwest  
Instrument

**VALERIYA MORDVINOVA**

Eastern Ontario / East Canada  
Multi-Engine

**ANNA SCOTT**

Granite Mountain / Southwest  
Multi-Engine Commercial

**MEREDITH DATENA**

Columbia Cascade / Northwest  
Multi-Engine Commercial

**LEAH MURPHY**

Spaceport / Southeast  
Academic

**RASHMILA SHRESTHA**

Nepal  
Multi-Engine

**ASHLIE GIMBEL**

Phoenix / Southwest  
Type Rating, CE 525

**SOFIA NOSRATABADI**

Orange County / Southwest  
Instrument

**KRISTEN STIMPET**

Santa Rosa / Southwest  
CFI – Instrument

**HANNAH GWIRAMWENDO**

Africa  
Kitty Houghton - PPL

**MINDY NYE**

Aloha / Southwest  
CFII Helicopter

**SOYLA TOSTADO**

Long Beach / Southwest  
Multi-Engine Commercial

**COLLEEN WRIGHT**

Paradise Coast / Southeast  
CFI

**FALL 2020 FLY NOW****CLAUDIA ASMUSSEN**

San Diego / Southwest  
Mentor: Teresa McClellan

**NAASCHA CLINE**

Florida Goldcoast / Southeast  
Mentor: Myra Bugbee

**SAMANTHA DAVIS**

Tennessee / Southeast  
Mentor: Sophia Connerly

**REBECCA DELL**

Fort Worth / South Central  
Mentor: Wendy Turner

**CAITLIN EVANS**

Florida Suncoast / Southeast  
Mentor: Janice McWilliams

**MICKEY FEARN**

Eastern Idaho / Northwest  
Mentor: Kelli Gammons

**SALLY FRAKES**

Florida Suncoast / Southeast  
Mentor: Kelli O'Donnell

**MEAGAN HUERTA**

Florida Firstcoast / Southeast  
Mentor: Jessica Mendez

**ALICE MCILROY-FOSTER**

New Zealand  
Mentor: Barbara Barbarich-Bacher

**JISOO OH**

Daytona / Southeast  
Mentor: Virginie Rolin

**CHIOMA OKORO**

British Columbia Coast / West  
Canada  
Mentor: Caroline Kolasa-Scott

**AMELIA REDD**

Air Hearts Utah / Southwest  
Mentor: Francine Garcia

**ANNA RUBIANES**

Bay Cities / Southwest  
Mentor: Lydia Jo Royaute

**LAMIAE ZEJLI**

French  
Mentor: Amandine Hivert

**SPRING 2021 FIRST WINGS****OLIVIA ADAMS**

Las Vegas / Southwest  
Mentor: Chelsea Bowles

**DIANA AGUILAR**

Spaceport / Southeast  
Mentor: Isabel Garnett

**AMANDA ALDERETE**

San Antonio / South Central  
Mentor: Cheryl Mora

**ATHENA CHANG**

Bay Cities / Southwest  
Mentor: Mona Madry-Adams

**KYRA DUNCAN**

Orange County / Southwest  
Mentor: Diane Titterington-Machado

**MELANIE GEORGER**

Western New York / New York-New  
Jersey  
Mentor: Lisa Hotung

**JENNA GROSSI**

Bay Cities / Southwest  
Mentor: Rebecca Erb

**CASSANDRA HAMILTON**

First Canadian / East Canada  
Mentor: Uno Jo

**KIMBERLY HILL**

Lake Erie / North Central  
Mentor: Donna Benz

**BUSISIWE MANANA**

African  
Mentor: Ivana Alvares-Marshall

**KACY THOMPSON**

Kentucky Bluegrass / North  
Central  
Mentor: Terri Donner

**AMANDA WILSON**

Colorado / South Central  
Mentor: June Stewart

***Award of Achievement for Contributions to Aviation – Dr. Rebecca K. Lutte***

Dr. Rebecca (Becky) Lutte is an Associate Professor at the University of Nebraska at Omaha Aviation Institute. Her degrees include a B.S. in Professional Aeronautics, Embry-Riddle Aeronautical University; MPA and PhD, University of Nebraska at Omaha. Dr. Lutte is a current commercial pilot, CFII, MEI, aircraft owner, and active in the general aviation community. She is an active member of many aviation organizations including the Houston Chapter, South Central Section of the 99s, Women in Aviation International, Experimental Aircraft Association, and serves on the board of the University Aviation Association. She was appointed by the Secretary of the DOT to the FAA Women in Aviation Advisory Board, working to develop recommendations and strategies to the FAA and Congress to encourage women to pursue careers in aviation. She has also been a member of ICAO's Next Generation Aviation Professionals (NGAP) Outreach Working Group whose purpose is to address the global shortage of qualified aviation professionals.

Dr. Lutte conducts research on a variety of topics with a primary focus on aviation workforce development and the outreach, recruitment, and retention of women in aviation. Dr. Lutte is the recipient of the University Aviation Association (UAA) Sorenson Award for outstanding achievement of excellence in aviation research and scholarship and the UAA Laursen Award for outstanding contributions to aviation education. She has over 25 publications in a variety of academic journals, magazines, and book submissions. In 2019, she published the *Women in Aviation Workforce Report* to address the lack of data available on the number of women in aviation careers. Dr. Lutte has given many presentations and interviews including being cited by Forbes, CNN, NPR, Aviation Week & Space Technology, General Aviation News, and Aviation for Women Magazine. Dr. Lutte resides in Texas with her husband Steve, a captain for United Airlines. They have two sons, Nick and Scott.

***Award of Achievement to The Ninety-Nines – Myra Bugbee***

Myra Bugbee served as a public school educator and mentor for 29 years. She began teaching in California and then moved to New Jersey to serve as a first-grade teacher where she also developed and taught a pre-first grade. Subsequently, Myra was recruited as a special projects administrator by the Superintendent and served as a Principal for 15 years in a K-3 and then a pre-K-5 school. Highlights of her career were mentoring new educators as well as, planning, implementing, and opening a new school.

When Myra retired and moved to Florida, she found the Florida Goldcoast Ninety-Nines Chapter and immediately assumed various leadership roles, including leading aviation education projects for Girl Scouts and serving as the chapter's chair, as well as the Southeast Section 99s Governor. Currently, she is enthusiastically developing The 99s *Let's Fly Now!* *First Flight Program* which provides introductory flights targeting females of flying age.

Myra and her husband own a small airplane (RV14-A), which they fly locally almost every weekend. Myra's goal is to land MOJO in all 48 contiguous states. She has accomplished one-half of the goal and plans to finish in June 2021. Myra flew in the all-women's Air Race Classic (ARC) in 2012 and 2014. The experience motivated her so much that she decided to build on her flying skills. She was awarded an Amelia Earhart Scholarship by The 99s and earned her Instrument Rating. This gift has helped her soar as a pilot and as a leader.

Myra is also a Nationally Certified Principal Mentor and thrives on mentoring others, whether as an educator or aviatrix. Her passion is mentoring and empowering females to develop confidence, to set goals and to develop the skills to achieve them.

Myra said, "Receiving The Ninety-Nines' *Award of Achievement* is unexpected, uplifting, and highly motivating. THANK YOU, Ninety-Nines!!!"

***Award of Achievement for Humanitarian Efforts – Stephanie Wells***

Stephanie lives in Arvada, Colorado and has been a member of The Ninety-Nines since first getting her pilot's license in 1973. She grew up an Air Force brat but considers herself a Coloradan. Like her dad, she joined the Air Force and became a pilot, which was her passion even in high school. She worked for NASA in Houston as a staff pilot for 17 years – a job she considers the best flying job in the world. But the desire to get home to Colorado had her transfer to the FAA in Denver for the last seven years of her government career.

Stephanie has been fully retired for nine years and is thoroughly loving it. She still really enjoys flying, so she joined the Rocky Mountain Renegades, an airshow team, flying formation in her two-seat homebuilt RV-7 airplane. She is also an avid international traveler, backpacker and skier.

Upon retiring, her goal was to combine her love for travel, desire to help people, passion for the environment and to make a difference. She discovered LightHawk and purchased a share in a Cessna 182 to be able to fly missions throughout the

western United States. LightHawk accelerates conservation success through the powerful perspective of flight, showing environmental issues from the air, usually to passengers who include researchers, photographers, and journalists. As such, she flew LightHawk's Cessna 206 in Mesoamerica five times between 2013 and 2016, mostly in Guatemala, but also in Mexico, Costa Rica and Panama. During this time she worked hard to become fluent in Spanish, and has visited Latin America numerous times since 2013. She continues to fly her Cessna 182 for LightHawk, mostly in Colorado. While LightHawk has been her primary pilot volunteer activity, she also flies children as part of EAA's Young Eagle program, and has been active in youth outreach with the Girl Scouts through The Ninety-Nines.

### ***Award of Inspiration – Ivana Alvares-Marshall***

Ivana joined The 99s in June 2015 as a member of the Arabian Section and, after attending the Section's meeting that year in Jordan, she was inspired to organize an African Section, which she did in 2018. With Ivana in the lead, the section has grown to 26 members, from 13 countries.

In October 2019, Ivana hosted the first African Section meeting, which was a very successful week-long event, attended by 99s from around the world.

She is currently organizing the second African Section Meeting, scheduled for next year in Rwanda.

Under Ivana's leadership, the African Section is working to establish a STEM program, titled Girls Wings for Africa, in schools. This initiative led to partnering with Airbus Foundation on The Airbus Little Engineer Project in Africa, which is an initiative to promote aviation to youngsters in Malawi.

In June 2020, during COVID-19, Ivana established a Mindfulness in Aviation WhatsApp group, and a YouTube Channel to help pilots navigate the crisis that the pandemic brought to our lives. She was also instrumental in establishing an on-going relationship with the Safety in Africa Aviation Conference and was invited to be a speaker at the Aviation Africa 2020 Summit in Ethiopia.

Establishing an African Section 99s YouTube Channel, Ivana and her team have gone on to use it to regularly publish stories about members and others doing good work on the Continent, which will inspire our next generation.

Ivana's message is "never lose sight of your dreams; your faith, perseverance, and determination will help you achieve anything your heart desires."

### ***Award of Merit – Indian Women Pilots' Association***

IWPA aims to reach out and educate women about aviation and aerospace through school and college level degree courses; grants scholarships for advanced training; undertakes aviation awareness programs; and appreciates academic efforts as well as career related pursuits with suitable recognition. IWPA has been the pillar of support to Indian women pilots. Due to their consistent efforts, today India boasts the largest percentage of women pilots globally.

Founded in 1967 by Chanda Budhabhatti (Chair and Founder President), Rabia Futehally, Mohini Shroff, Sunila Bhajekar, Mangala Joshi & Kumudini Rawal, IWPA is a Charitable Trust with headquarters in Mumbai, spread across various Chapters in India. Other senior members include Capt. Saudamini Deshmukh (the first woman Commander in India) and Capt. Nivedita Bhasin (the youngest Jet Commander).

President, Mrs. Harpreet A. De Singh, is the first woman CEO of Alliance Air India, Hon. Secretary, Capt. Sangita Bangar is the first woman in India to be an A320 Examiner, and Hon. Treasurer, Capt. Tanvi Karnik, flies the B787 Dreamliner. IWPA is supported by various organisations like the Directorate General of Civil Aviation, Indian Air Force and Navy, Defence Research and Development Organisation amongst others.

IWPA's Golden Jubilee Year 2017 was marked by the longest all women flight DEL-SFO, operated by its members. Another path-breaking contribution in 2021 was the world's longest air route SFO-BLR over the North Pole, flown by an all women crew, also IWPA members. IWPA has established GA lobar presence by participating in prominent exhibitions like Aero India, Bengaluru and Wings India, Hyderabad. It also holds corporate agreements with various flying schools.

IWPA has been very instrumental in recognising and harnessing women's potential across various organisations for drafting various policies to meet the ever-increasing demands from civil, military aviation and aerospace sectors of India.

### ***President's Award – Deb Henneberry***

Deb joined The 99s in 2007 and is a member of the Greater New York Chapter.

In 2019, when Deb accepted the responsibility for assisting with our webinars, the time commitment wasn't too significant. After all, we only offered just four or five webinars a year. Easy-peasy.

But, because of the pandemic, this past year, we've relied on technology to stay in touch with each other and continue the business of our organization. All of our International Board of Directors meetings moved online to our Zoom platform; we started our "First Wednesday of the Month" webinar series and our Member Council's "Turbulence to Triumph" aviation speaker webinar series. Sections and chapters switched from in-person meetings to Zoom sessions and GoToWebinar events.

As a result, Deb's workload as our online events coordinator, increased drastically.

By my calculations, instead of just the four webinars per year that she had agreed to take on, we called on Deb to assist with 46 webinars, online meetings, and the associated practice sessions this year. That's been a big commitment of time on her part. She even interrupted a family vacation to help with one of our meetings. Deb has given her time generously and graciously.

Deb is an unsung hero. She's gone about her business without seeking attention, just doing what needed to be done. Throughout this year of constant changes, Deb has been rock-steady. She's been there for us, whenever we needed her, working behind the scenes to make sure that everything went as planned, helping us succeed.

I am very grateful for her dedication to The 99s.

### **George Palmer Putnam Award – Harry Pride**

If you know Harry, you've probably heard him say "*I must have been a bird in a previous life, 'cause I love to fly and if I don't get to fly regularly, my feathers will get all matted up.*"

Harry's interest in aviation began as a child building model aircraft and his actual flying career began when he joined the Royal Canadian Air Force in 1943. He endeavored to go overseas as a pilot but the war ended before that happened.

After the war, Harry learned to fly in a Tiger Moth with the Aero Club of British Columbia, earning his private license in 1946 after only an impressive six hours dual and ten hours solo flight time. Harry's first check ride in a Fleet Canuck in 1946 was with female pilot and member of the Canadian Flying Seven, Rolie Moore-Barrett.

Life and family took priority until 1989 when Harry requalified for his private pilot license. There was no holding Harry back after that. Harry has flown over 35 aircraft types, including tailwheel, retractable, multi-engine and floats.

Harry's profession as a secondary school teacher carried over into his flying; he loved to teach others about flying and mentoring young and not so young pilots. Harry took a special interest in enabling youth to fly. Harry has been an avid supporter of women in aviation since his early days of flying with Rolie Moore-Barrett in 1946! He contributes to various organizations and always donates prizes for the British Columbia Coast 99s Annual Poker Run and scholarship fund.

Harry also wrote a number of historic books including "A Life with Wings: Growing up with Aviation in Richmond, BC", a book about the people Harry has flown with featuring many local 99s.

At age 95, Harry continues to fly with another pilot on board, executing very precise turns and exact altitudes. Harry is truly an amazing man and pilot.

**SOCIAL MEDIA****Facebook Page:** <https://www.facebook.com/99sinc>**Facebook Group:**  
<https://www.facebook.com/groups/1254346664641357>**Instagram:**  
<http://www.instagram.com/theninetyninesinc>**LinkedIn:**  
<https://www.linkedin.com/company/the-ninety-nines-inc/>**Pinterest:**  
[https://www.pinterest.com/TheNinetyNines/\\_saved](https://www.pinterest.com/TheNinetyNines/_saved)**Twitter:** <https://twitter.com/TheNinetyNines>**ONLINE COMMUNICATIONS****99s Google Group**<https://groups.google.com/forum/#!forum/ninetynines>

This is a communications group for 99s to discuss varied topics such as flying, Section/Chapter innovations and ideas, networking and mentoring, being a 99, and much more. If you have a question or want to share some information with other 99s, this is the place for you!

**Straight and Level**

This is a monthly email sent to all member (with a valid email address) with information from the President and Headquarters.

**WEBSITE MEMBERS AREA**

The Members Area contains forms, information and a library that is helpful to Sections, Chapters and individual members. You will find such things as the Intent to Seek Election Form, a recruitment poster, a new member guide, to mention only a few. Need the latest issue of the Headquarters *Straight and Level*? It's there. Need one from a few months ago? It's there, too.

The Online Directory is also there. It's updated regularly and reflects the latest information available about our members. Through the various search criteria, you can look up a member by name, email address, Chapter office, etc. Or you can view all the members in your Chapter or Section. All the searches can be printed out and/or downloaded to your computer for use. If you do not wish to have your contact information online, you must supply Headquarters with written opt-out instructions.

In a rush and just remembered you need to renew? Online renewal is available.

**Register for the Members Area**

To sign-up, go to the *Members Area* under *Join 99s* and provide the email address you have on record at Headquarters. A password will be sent to you. Please note – the email address that you enter **MUST** match what is on file at Headquarters for the request to go through. If it doesn't match, you will not be able to register. If you have trouble registering, send an email to [webmaster@ninety-nines.org](mailto:webmaster@ninety-nines.org) and help will be forthcoming.

**EMAIL ADDRESSES****International President**  
[president@ninety-nines.org](mailto:president@ninety-nines.org)**International Vice-President**  
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[treasurer@ninety-nines.org](mailto:treasurer@ninety-nines.org)**AE Memorial Scholarship Fund**  
[aechair@ninety-nines.org](mailto:aechair@ninety-nines.org)**AE Birthplace Museum**  
[aebmuseum@ninety-nines.org](mailto:aebmuseum@ninety-nines.org)**99s Museum of Women Pilots**  
[museum@ninety-nines.org](mailto:museum@ninety-nines.org)**Endowment Fund**  
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[aeapps@ninety-nines.org](mailto:aeapps@ninety-nines.org)**First Wings Applications**  
[firstwings@ninety-nines.org](mailto:firstwings@ninety-nines.org)**Scholarships (not AEMSF)**  
[scholarshipregistry@ninety-nines.org](mailto:scholarshipregistry@ninety-nines.org)**Membership**  
[membership@ninety-nines.org](mailto:membership@ninety-nines.org)**Pilot Careers Committee**  
[careers@ninety-nines.org](mailto:careers@ninety-nines.org)**Mentoring**  
[mentoring@ninety-nines.org](mailto:mentoring@ninety-nines.org)**eNetworking**  
[enetworking@ninety-nines.org](mailto:enetworking@ninety-nines.org)**Aviation and Space Education**  
[aeroed@ninety-nines.org](mailto:aeroed@ninety-nines.org)**Airmarking**  
[airmarking@ninety-nines.org](mailto:airmarking@ninety-nines.org)**Fundraising**  
[fundraising@ninety-nines.org](mailto:fundraising@ninety-nines.org)**Straight & Level**  
[straightlevel@ninety-nines.org](mailto:straightlevel@ninety-nines.org)**Ninety-Nines Magazine**  
[news@ninety-nines.org](mailto:news@ninety-nines.org)**Nominating Committee**  
[nomcom@ninety-nines.org](mailto:nomcom@ninety-nines.org)**Perpetual Calendar**  
[calendar@ninety-nines.org](mailto:calendar@ninety-nines.org)**Public Relations**  
[pr@ninety-nines.org](mailto:pr@ninety-nines.org)**Webmaster**  
[webmaster@ninety-nines.org](mailto:webmaster@ninety-nines.org)

Send materials to:

**The *Ninety-Nines* magazine**

**PO Box 950374**

**Oklahoma City OK 73195-0374**

**or email:**

**news@ninety-nines.org**

### EDITORIAL GUIDELINES

The publication team has developed suggested guidelines to help members submit their news articles and photographs in a format that is most compatible with digital publishing requirements. Following the guidelines will help ensure accuracy and improve photo quality in the magazine.

The team will continue to accept an occasional article in longhand or typewritten submitted by members who do not have access to a computer.

### Manuscript Submission

The easiest way to submit Chapter news is to go to The Ninety-Nines website and simply click on *Ninety-Nines* magazine in the "Quick Links" section on the right-hand side of the page, then click on *Reporter's Online Form* directly under the links to the current issue. Fill out the information you wish to submit and click *send it*. It's as easy as that!

Or, submit single-spaced text in Microsoft Word, or similar word processing program, without any special formatting. Use only common fonts such as Times or Arial and do not use headers and footers. This applies to all types of articles.

Please email articles as text attachments and try to avoid typing your article directly into an email message, which results in many extra spaces and those pesky carets (> >).

Your articles may be edited by us for length and clarity prior to publication. Please furnish your name, address, phone number and email address with your submission.

### DEADLINES:

January-February issue: December 1

March-April issue: February 1

May-June issue: April 1

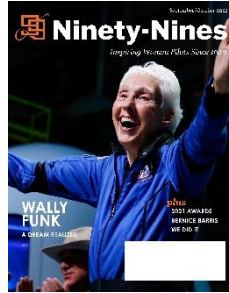
July-August issue: June 1

September-October issue: August 1

November-December issue: October 1

### Photograph Submissions

In rare instances, we will accept mailed photographs. Please make sure they are adequately identified as belonging to you. Also provide caption information and photographer credit if applicable.



September/October 2021

Captions should accompany all photos. Each caption should explain who, what, when, where and other appropriate information. Include photographer credit if applicable.

Photos in black and white or color are acceptable. Digital photos should be taken at the camera's highest setting. Many cameras take photos at a default resolution that may look great on your computer screen but will be fuzzy in print.

Set your camera resolution to "Fine" or "Best Quality" (check your manual for specific settings). For smartphone cameras, be sure to use the "High" quality setting, and if available, shoot your photos RAW (again, check your manual for specific settings). We need the highest quality photos in case we want to enlarge them to use as a feature photo or even cover picture.

If you are scanning a photo, the setting should be for a photo at 300 dpi. If the photo is very small, enlarge to 200 percent and scan at 600 dpi.

We will adjust photos for color and crop for size as needed for publication.

Important: Try to avoid photos copied from newspapers, magazines or books or are reproduced on a copier. They produce a spotty pattern when published due to the dot system used in the printing process.

Send photo(s) as separate attachments along with your article email. Rename the photo(s) first to identify it with the article.



**AFRICAN SECTION***Africa*Chartered November 2, 2018  
[www.african99s.com](http://www.african99s.com)**ARABIAN SECTION***Saudi Arabia*Chartered October 11, 1989  
[www.arabian99s.com](http://www.arabian99s.com)**AUSTRALIAN SECTION***Australia*Chartered July 10, 1959  
[www.ninety-nines.org/Chapter-Australia\\_2.htm](http://www.ninety-nines.org/Chapter-Australia_2.htm)**AUSTRIAN SECTION***Austria*Chartered November 9, 2005  
<https://www.facebook.com/womenPilots/>**BRAZIL SECTION***Brazil*

Chartered August 22, 2000

**BRITISH SECTION***British Isles*

Chartered November 1, 1964

**CHINA SECTION***China*Chartered February 27, 2015  
<http://www.99schina.org>**EAST CANADA SECTION***Ontario, Labrador, New Brunswick, Newfoundland, Nova Scotia, Prince Edward Island, Quebec*Chartered November 1, 1950  
[www.canadian99s.com/east-canada](http://www.canadian99s.com/east-canada)**Eastern Ontario Chapter**Chartered April 20, 1968  
[www.canadian99s.com/east-ontario-chapter](http://www.canadian99s.com/east-ontario-chapter)**First Canadian Chapter**Chartered October 7, 1950  
[www.firstcanadian99s.com](http://www.firstcanadian99s.com)**Maple Leaf Chapter**Chartered May 3, 1969  
<https://www.facebook.com/groups/259948757375534/>**Montreal Chapter**Chartered May 23, 1970  
[www.canadian99s.com/chapters-montreal](http://www.canadian99s.com/chapters-montreal)**Sleeping Giant Chapter**Chartered November 29, 2011  
[www.canadian99s.com/chapters-sleeping-giant/](http://www.canadian99s.com/chapters-sleeping-giant/)**Waterloo on the Grand Chapter**Chartered July 10, 2014  
[www.waterloo99s.wixsite.com/home](http://www.waterloo99s.wixsite.com/home)**FAR EAST SECTION***Japan, Korea*

Chartered April 15, 1992

**FINNISH SECTION***Finland*Chartered July 14, 1970  
<http://finnish99s.wixsite.com/finnish99s>**FRENCH SECTION***France*Chartered April 8, 2009  
<http://99s.delta-juliette.org/>**GERMAN SECTION***Germany*Chartered September 29, 1997  
[www.ninety-nines.de](http://www.ninety-nines.de)**INDIA SECTION***India*

Chartered March 26, 1976

**ISRAELI SECTION***Israel*

Chartered July 15, 1989

**ITALIAN SECTION***Italy*

Chartered July 5, 2018

**MEXICO SECTION***Mexico*

Chartered November 3, 2003

**MID-ATLANTIC SECTION***Delaware, District of Columbia, Maryland, Pennsylvania, Virginia, West Virginia*Chartered February 19, 1930  
[www.mid-atlantic99s.org](http://www.mid-atlantic99s.org)**Delaware Chapter**

Chartered April 19, 1976

**Eastern Pennsylvania Chapter**Chartered October 23, 1941  
[www.epa99s.org](http://www.epa99s.org)**Greater Pittsburgh Chapter**

Chartered October 16, 1971

**Hampton Roads Chapter**Chartered October 18, 1975  
[www.facebook.com/HR99s/](http://www.facebook.com/HR99s/)**Keystone Chapter**Chartered December 5, 1989  
[www.keystone99s.org](http://www.keystone99s.org)**Maryland Chapter**Chartered December 19, 1963  
[www.maryland99s.org](http://www.maryland99s.org)**Old Dominion Chapter**Chartered April 1, 1992  
[www.olddominion99s.com](http://www.olddominion99s.com)**Shenandoah Valley Chapter**Chartered January 25, 1976  
[www.facebook.com/shenandoahvalley99s/](http://www.facebook.com/shenandoahvalley99s/)**Sugarloaf Chapter**Chartered November 7, 2005  
<https://sugarloaf99s.blogspot.com>**Virginia Chapter**Chartered April 21, 1967  
[www.virginiachapter99s.shutterfly.com](http://www.virginiachapter99s.shutterfly.com)**Washington DC Chapter**Chartered November 19, 1933  
[www.dc99s.com](http://www.dc99s.com)**West Virginia Chapter**

Chartered March 3, 2010

**NEPAL SECTION***Nepal*

Chartered November 8, 2000  
[www.facebook.com/Ninety-Nines-Inc-International-Organization-of-Women-Pilots-Nepal-Section-900182940062098/](http://www.facebook.com/Ninety-Nines-Inc-International-Organization-of-Women-Pilots-Nepal-Section-900182940062098/)

**NEW ENGLAND SECTION**

*Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont*  
 Chartered September 19, 1941  
[www.womenpilotsnewengland.org](http://www.womenpilotsnewengland.org)

**Connecticut Chapter**

Chartered February 6, 1964  
[www.womanpilotsct.org](http://www.womanpilotsct.org)

**Eastern New England Chapter**

Chartered May 19, 1962  
[www.womenpilotsene.org](http://www.womenpilotsene.org)

**Katahdin Wings Chapter**

Chartered May 8, 1993  
[www.katahdinwings.org](http://www.katahdinwings.org)

**NEW YORK-NEW JERSEY SECTION***New York, New Jersey*

Chartered December 14, 1929  
[www.nynj99s.org](http://www.nynj99s.org)

**Central New York Chapter**

Chartered May 29, 1974

**Finger Lakes Chapter**

Chartered June 20, 1973  
[www.nynj99s.wixsite.com/finger-lakes-99s](http://www.nynj99s.wixsite.com/finger-lakes-99s)

**Garden State Chapter**

Chartered October 10, 1965

**Greater New York Chapter**

Chartered November 1, 1962

**Long Island Chapter**

Chartered October 10, 1965

**New Jersey Chapter**

Chartered September 1, 1974  
[www.nj99.org](http://www.nj99.org)

**New York Capital Region Chapter**

Chartered October 3, 1970  
<https://www.facebook.com/NYCR99s/>

**Western New York Chapter**

Chartered November 1, 1945

**NEW ZEALAND SECTION***New Zealand*

Chartered January 28, 1980  
<https://www.facebook.com/groups/1975486806075488/>

**NORTH CENTRAL SECTION***Iowa, Illinois, Indiana, Kentucky, Michigan, Minnesota, Missouri, Ohio, Wisconsin & Internet Collegiate Chapter*

Chartered November 1, 1931  
[www.ncs99s.org](http://www.ncs99s.org)

**All-Ohio Chapter**

Chartered October 19, 1933  
<http://allohio.ncs99s.org/>

**Chicago Area Chapter**

Chartered January 11, 1934  
[www.chicagoarea99s.org](http://www.chicagoarea99s.org)

**Greater Kansas City Chapter**

Chartered October 24, 1940  
<http://greaterkansascity.ncs99s.org/>

**Greater St. Louis Chapter**

Chartered September 19, 1941  
<https://www.greaterstl99s.org/>

**Indiana Chapter**

Chartered September 17, 1939  
<http://indiana.ncs99s.org/>

**Indiana Dunes Chapter**

Chartered May 15, 1976  
<http://indianadunes.ncs99s.org>

**Intercollegiate Internet Chapter**

Chartered November 7, 2003

**Iowa Chapter**

Chartered June 8, 1940  
<http://iowa.ncs99s.org>

**Kentucky Bluegrass Chapter**

Chartered July 19, 1966  
<http://kentuckybluegrass.ncs99s.org/>

**Lake Erie Chapter**

Chartered January 12, 1974  
<http://lakeerie.ncs99s.org>

**Michigan Chapter**

Chartered February 19, 1934  
[www.michigan.ncs99s.org](http://www.michigan.ncs99s.org)

**Minnesota Chapter**

Chartered July 2, 1949  
[www.minnesota.ncs99s.org](http://www.minnesota.ncs99s.org)

**Northwoods Chapter**

Chartered September 9, 2006  
[www.northwoods.ncs99s.org](http://www.northwoods.ncs99s.org)

**Scioto Valley Chapter**

Chartered March 19, 1981  
<http://sciotovalley.ncs99s.org/>

**Wisconsin Chapter**

Chartered October 11, 1941  
[www.wisconsin99s.org](http://www.wisconsin99s.org)

**NORTHWEST SECTION**

*Alaska, Idaho, Montana, North Dakota, Oregon, South Dakota, Washington, Wyoming*  
 Chartered November 1, 1953  
[www.nw99s.org](http://www.nw99s.org)

**Alaska Chapter**

Chartered January 19, 1954  
<https://www.facebook.com/alaskachapter99s/>

**Big Sky Chapter**

Chartered March 25, 2017  
[www.facebook.com/BigSky99s](http://www.facebook.com/BigSky99s)

**Central Oregon High Desert**

Chartered June 15, 1981  
<https://www.centraloregon99s.com/>

**Columbia Cascade Chapter**

Chartered October 19, 1965  
[www.facebook.com/columbiacascade](http://www.facebook.com/columbiacascade)

**Cook Inlet Chapter**

Chartered March 20, 1978

**Crater Lake Flyers Chapter**

Chartered May 15, 1993  
<https://www.facebook.com/CraterLakeFlyers99s/>

**Eastern Idaho Chapter**

Chartered October 14, 1956

**Greater Seattle Chapter**

Chartered September 10, 1969  
[www.seattle99s.org](http://www.seattle99s.org)

**Idaho Chapter**

Chartered October 15, 1954  
[www.idaho99s.org](http://www.idaho99s.org)

**Intermountain Chapter**

Chartered January 10, 1955  
[www.facebook.com/Intermountain99s](http://www.facebook.com/Intermountain99s)

**Mat-Su Valley Chapter**

Chartered August 7, 1984

**Mid-Columbia Chapter**

Chartered April 2, 1982  
[midcolumbia99s.org](http://midcolumbia99s.org)

**Midnight Sun Chapter**

Chartered July 6, 1981

**Montana Chapter**

Chartered October 10, 1954

**Mount Tahoma Chapter**

Chartered July 10, 1969  
[www.facebook.com/Ninety-Nines-Mt-Tahoma-Chapter-924281101044431/](http://www.facebook.com/Ninety-Nines-Mt-Tahoma-Chapter-924281101044431/)

**Oregon Pines Chapter**

Chartered May 28, 1980  
<https://www.facebook.com/OregonPines99s/>

**Western Washington Chapter**

Chartered January 19, 1940

**Wyoming Chapter**

Chartered April 23, 1965

**RUSSIAN SECTION**

*Russia*

Chartered February 17, 2004

**SOUTH CENTRAL SECTION**

*Arkansas, Colorado, Kansas, Louisiana, Nebraska, New Mexico, Oklahoma, Texas & Ambassador Chapter*  
 Chartered January 1, 1930  
[www.scs99s.org](http://www.scs99s.org)

**Ambassador Chapter**

Chartered January 1, 1999  
<https://sites.google.com/ambassador99s.org/99sonlinechapter>

**Arkansas Chapter**

Chartered September 21, 1963  
<https://www.facebook.com/ark99s>

**Austin Hill Country Chapter**

Chartered February 11, 1977  
[www.facebook.com/austintxwomenpilots](http://www.facebook.com/austintxwomenpilots)

**Brazos River Chapter**

Chartered September 25, 1995

**Colorado Chapter**

Chartered September 28, 1941  
[www.colorado99s.org](http://www.colorado99s.org)

**Dallas Chapter**

Chartered November 17, 1957  
[www.dallas99s.org](http://www.dallas99s.org)

**El Paso Chapter**

Chartered September 5, 1957

**Fort Worth Chapter**

Chartered November 18, 1957  
[www.fortworth99s.org](http://www.fortworth99s.org)

**Golden Triangle Chapter**

Chartered October 1, 1969  
<https://www.facebook.com/groups/225689375424678/>

**High Country Chapter**

Chartered November 16, 1990

**Houston Chapter**

Chartered January 17, 1959  
<https://www.houston99s.org/>

**Kansas Chapter**

Chartered March 31, 1951  
<http://www.kansas99s.com/Kansas99s/Home.html>

**Lake Charles Chapter**

Chartered April 17, 1993  
<https://www.facebook.com/99sLakeCharlesChapter/>

**Nebraska Chapter**

Chartered January 30, 1937  
<https://www.facebook.com/pages/category/Nonprofit-Organization/Nebraska-99s-123782044345961/>

**Northeast Kansas Chapter**

Chartered March 18, 1967

**Oklahoma Chapter**

Chartered June 2, 1941  
<https://www.facebook.com/oklahoma99s/>

**Pikes Peak Chapter**

Chartered September 17, 1984  
<https://www.facebook.com/PikesPeak99s/>

**Rio Grande Norte Chapter**

Chartered October 11, 2003

**San Antonio Chapter**

Chartered November 19, 1957  
[www.sanantonio99s.org](http://www.sanantonio99s.org)

**Texas Dogwood Chapter**

Chartered July 20, 1974  
<https://www.facebook.com/texasdogwood99s/>

**Tip of Texas Chapter**

Chartered November 20, 1957  
[www.facebook.com/TipofTexas99s](http://www.facebook.com/TipofTexas99s)

**Wichita Falls Chapter**

Chartered April 19, 1968

**SOUTHEAST SECTION**

*Alabama, Florida, Georgia, Mississippi, North Carolina, South Carolina, Tennessee and New Orleans Chapter*  
Chartered January 1, 1930  
[www.sesection99s.org](http://www.sesection99s.org)

**Alabama Chapter**  
Chartered August 30, 1954  
[www.alabama99s.org/](http://www.alabama99s.org/)

**Appalachian Aviatrixes Chapter**  
Chartered July 10, 2013

**Blue Ridge Chapter**  
Chartered October 14, 1974  
<https://lindasianewski.wixsite.com/blue-ridge-chapter>

**Carolinas Chapter**  
Chartered June 19, 1940  
<https://www.facebook.com/carolinas99s>

**Daytona Chapter**  
Chartered May 15, 1982  
[www.daytona99s.org](http://www.daytona99s.org)

**Emerald Angels of the Gulf Coast Chapter**  
Chartered January 24, 2014  
[www.eagc99s.org](http://www.eagc99s.org)

**Florida Firstcoast Chapter**  
Chartered May 24, 1993

**Florida Goldcoast Chapter**  
Chartered January 19, 1940  
[www.flgoldcoast99s.org](http://www.flgoldcoast99s.org)

**Florida Heartland Chapter**  
Chartered November 7, 2015  
[www.flheartland99s.com](http://www.flheartland99s.com)

**Florida Suncoast Chapter**  
Chartered February 10, 1965  
[www.flsuncoast99s.org](http://www.flsuncoast99s.org)

**Georgia Flying Belles Chapter**  
Chartered September 12, 1970  
[www.facebook.com/groups/georgiaflyingbelles/](http://www.facebook.com/groups/georgiaflyingbelles/)

**Kitty Hawk Chapter**  
Chartered December 17, 1969  
[www.kittyhawk99s.com](http://www.kittyhawk99s.com)

**Memphis Chapter**  
Chartered April 19, 1962  
<https://twitter.com/memphis99s>

**Mississippi Chapter**  
Chartered June 19, 1961

**Nashville Chapter**  
Chartered May 2, 2017  
<https://www.facebook.com/groups/MommyPilots/>

**NOLA Chapter**  
Chartered May 16, 1970  
[www.nola99s.com](http://www.nola99s.com)

**Paradise Coast Chapter**  
Chartered June 2, 2007  
[www.paradisecoast99s.com](http://www.paradisecoast99s.com)

**SRQ Ladybugs Chapter**  
Chartered July 4, 2017  
<https://www.srq99s.com/>

**Spaceport Chapter**  
Chartered December 8, 1965  
[www.spaceport99s.org](http://www.spaceport99s.org)

**St Croix Island Paradise Chapter**  
Chartered July 10, 2014

**Tennessee Chapter**  
Chartered August 9, 1940  
[www.facebook.com/TNchapter99/](http://www.facebook.com/TNchapter99/)

**Treasure Coast Chapter**  
Chartered July 7, 2016  
[www.treasurecoast99s.com/](http://www.treasurecoast99s.com/)

**SOUTHWEST SECTION**

*Arizona, California, Hawaii, Nevada, Utah & Military Internet Chapter*  
Chartered November 1, 1930  
[www.sws99s.org](http://www.sws99s.org)

**Air Hearts-Utah Chapter**  
Chartered September 15, 1950  
<https://utah99s.weebly.com/>

**Alameda County Chapter**  
Chartered September 15, 1969

**Aloha Chapter**  
Chartered June 4, 1968  
<https://www.alohachapter99s.org>

**Antelope Valley Chapter**  
Chartered September 20, 1988  
[www.antelopevalley99s.wixsite.com/av99s](http://www.antelopevalley99s.wixsite.com/av99s)

**Bakersfield Chapter**  
Chartered October 9, 1947  
<https://www.facebook.com/groups/bakersfieldchapter99s>

**Bay Cities Chapter**  
Chartered March 2, 1932  
<https://www.baycities99s.org/>

**Coachella Valley Chapter**  
Chartered November 1, 1949

**Coyote Country Chapter**  
Chartered June 1, 1989  
<https://sites.google.com/site/coyotecountry99s/>

**Fullerton Chapter**  
Chartered September 14, 1974  
[www.facebook.com/fullerton99s](http://www.facebook.com/fullerton99s)

**Granite Mountain Chapter**  
Chartered March 18, 1993

**Imperial So-Lo Chapter**  
Chartered April 4, 1976

**Lake Tahoe Chapter**  
Chartered October 25, 1975  
[www.laketahoe99s.sws99s.org](http://www.laketahoe99s.sws99s.org)

**Las Vegas Chapter**  
Chartered January 19, 1956  
<https://www.facebook.com/LV99s>

**Long Beach Chapter**  
Chartered February 1, 1952  
[www.longbeach99s.com](http://www.longbeach99s.com)

**Los Angeles Chapter**  
Chartered November 3, 2017  
[www.la99s.org](http://www.la99s.org)

**Marin County Chapter**

Chartered March 19, 1973  
[www.marin99s.org](http://www.marin99s.org)

**Maui Chapter**

Chartered June 11, 2019  
<http://maui99s.com/>

**Military Internet Chapter**

Chartered November 2, 2005

**Monterey Bay Chapter**

Chartered August 14, 1965  
[www.montereybay99s.org](http://www.montereybay99s.org)

**Mt. Shasta Chapter**

Chartered June 19, 1975  
[www.mountshasta99s.org](http://www.mountshasta99s.org)

**Orange County Chapter**

Chartered June 15, 1962  
<https://oc99s.org/>

**Palomar Chapter**

Chartered August 13, 1966  
[www.palomar99s.org](http://www.palomar99s.org)

**Payson Rim Country Chapter**

Chartered November 21, 2019  
[www.paysonrimcountry99s.org](http://www.paysonrimcountry99s.org)

**Phoenix Chapter**

Chartered December 1, 1949  
[www.phx99s.org](http://www.phx99s.org)

**Placer Gold Chapter**

Chartered January 7, 1983

**Redwood Coast Flyers Chapter**

Chartered December 5, 1989  
<https://www.facebook.com/Redwood-Coast-Flyers-Chapter-of-the-Ninety-Nines-Inc-249408225076849/>

**Reno Area Chapter**

Chartered June 4, 1964  
[www.sites.google.com/site/renoarea99](http://www.sites.google.com/site/renoarea99)

**Reno High Sierra Chapter**

Chartered April 7, 1989  
[www.renohighsierra99s.org](http://www.renohighsierra99s.org)

**Rio Colorado Chapter**

Chartered January 23, 1981  
<https://www.facebook.com/RioColorado99s/>

**Sacramento Valley Chapter**

Chartered November 19, 1947  
[www.sacramento99s.org](http://www.sacramento99s.org)

**San Diego Chapter**

Chartered September 19, 1946  
[www.sd99s.org](http://www.sd99s.org)

**San Fernando Valley Chapter**

Chartered February 1, 1952  
[www.sfv99s.org](http://www.sfv99s.org)

**San Gabriel Valley Chapter**

Chartered May 22, 1958  
<https://sites.google.com/view/sgv99s/home>

**San Joaquin Valley Chapter**

Chartered January 21, 1951  
[www.sjv.sws99s.org](http://www.sjv.sws99s.org)

**San Luis Obispo County Chapter**

Chartered October 1, 1969  
[www.slo99s.org](http://www.slo99s.org)

**Santa Barbara Chapter**

Chartered October 13, 1960

**Santa Clara Valley Chapter**

Chartered July 19, 1954  
[www.santaclaravalley99s.org](http://www.santaclaravalley99s.org)

**Santa Maria Valley Chapter**

Chartered April 15, 1988  
[www.smv99s.sws99s.org](http://www.smv99s.sws99s.org)

**Santa Rosa Chapter**

Chartered September 1, 1972  
[www.santarosa99s.org](http://www.santarosa99s.org)

**Sedona Red Rockettes Chapter**

Chartered July 18, 1988  
[www.sedonaredrockettes.org](http://www.sedonaredrockettes.org)

**Sutter Buttes Chapter**

Chartered August 15, 1998  
[www.sutterbuttes99s.org](http://www.sutterbuttes99s.org)

**Tucson Chapter**

Chartered June 16, 1951

**Ventura County Chapter**

Chartered June 1, 1973  
[www.vc99s.org](http://www.vc99s.org)

**WEST CANADA SECTION**

*Alberta, British Columbia, Manitoba, Saskatchewan, Northwest Territories, Nunavut, Yukon Territory*  
 Chartered July 14, 1970  
[www.canadian99s.com/west-canada](http://www.canadian99s.com/west-canada)

**Alberta Chapter**

Chartered April 20, 1968  
<https://alberta99s.wordpress.com>

**British Columbia Coast Chapter**

Chartered April 14, 1978  
[www.bccoast99s.com](http://www.bccoast99s.com)

**Canadian Rockies Chapter**

Chartered September 22, 1979  
<https://www.facebook.com/CanadianRockies99s/>

**Manitoba Chapter**

Chartered September 1, 1971  
[www.manitoba99s.wordpress.com/](http://www.manitoba99s.wordpress.com/)



## MEMBERSHIP CODE DEFINITIONS

AE	AE Scholarship Recipient	NS	News Editor – Section
AECH	Chapter AEMSF Chairman	NC	News Editor – Chapter
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**CERTIFICATE OF INCORPORATION  
OF THE NINETY-NINES, INC.**

The Certificate of Incorporation of The Ninety-Nines, Inc., shall hereinafter read as follows:

FIRST: The name of this corporation is "THE NINETY-NINES, INC." International Organization of Women Pilots, a corporation of the State of Delaware.

SECOND: The registered office of the corporation in the State of Delaware shall be located at Stonegate, Box 17 4031, Kennett Pike, Wilmington, New Castle County, Delaware 19807, and the resident agent in charge thereof will be Adelaide Tinker at that address.

THIRD: Purpose. The exclusive objects of purposes to be prosecuted or carried on by this corporation are:

(A) To engage in strictly educational, charitable, and/or scientific activities and purposes and particularly to promote aeronautical science by such means as is not inconsistent with the educational, charitable, and scientific purposes of the corporation.

(B) To receive, collect, solicit, and hold funds, gifts, and contributions of property and money; to take by bequest, devise, gift, contribution, donation, transfer, grant, assignment, purchase, lease or otherwise, for any of its purposes herein above described, real, personal and mixed property; to buy, sell, deal with, invest and reinvest, the principal and surplus income therefrom and to distribute any of the same for the purposes hereinabove set forth and generally to exercise all and every power for which a nonprofit corporation, organized under the laws of the State of Delaware, for education, charitable, and scientific institutions and organizations can be authorized to exercise, but not any other power.

The corporation shall have the power to receive endowment funds and to administer the same and to apply the principal and income thereof or either the principal or income, exclusively for the purpose hereinabove set forth.

In furtherance of its educational, charitable, and scientific purposes and not in limitation of its general powers conferred by the laws of the State of Delaware, the corporation shall have the power to do all things which for Delaware corporations are normally incident to the operation of an educational, charitable, and scientific organization and provided such powers that may be exercised only in furtherance of exempt purposes within the meaning of Section 501 of the Internal Revenue Code of the United States of America and provided such powers are not forbidden by the Bylaws of this corporation.

This corporation is organized exclusively for educational, charitable, and scientific purposes including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Law). All of the powers and rights above given may be exercised only in furtherance of exempt purposes within the meaning of Section 501 of the Internal Revenue code of the United States of America.

FOURTH: This corporation shall be a membership corporation without authority to issue stock capital and not organized for profit.

Notwithstanding anything else herein contained or any other law of the State of Delaware, the corporation shall not conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt under Section 501 (c) (3) of the Internal Revenue Code and its Regulations as they now exist or as they may hereafter be amended, or by an organization, contributions to which are deductible under Section 170 (c) (2) of such Code and Regulations as they now exist or as they may hereafter be amended.

No part of the net earnings of the corporation shall inure to the benefit of any officer of the corporation or any private individual (except that reasonable compensation may be paid for services rendered to or for the corporation effecting one or more of its purposes).

No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publication or distribution of statements) any political campaign on behalf of any candidate for public office.

FIFTH: The conditions and requirements for membership shall be determined by the Bylaws and any member of the corporation shall be subject to expulsion from membership as provided by the Bylaws. The membership of this corporation, after organization hereof, shall consist of the members of The Ninety-Nines, as appear on the books and records of said organization, to be in good standing, and shall hereafter consist of all the members of this corporation as the same shall at any time be constituted under the Bylaws of this corporation. The corporation is authorized to increase or limit the number of its members by amendment of the Bylaws. "Voting by members shall be as set forth in the Bylaws.

SIXTH: The names and places of residence of each of the original incorporators of this corporation are as follows:

Name	Residence
Frances Grodzicka	525 South Harrison St. Wilmington, Delaware
David H. Coxe, Jr.	2100 Lancaster Avenue Wilmington, Delaware
Newton White	2614 Market Street Wilmington, Delaware

SEVENTH: This existence of this corporation is to be perpetual.

EIGHTH: The private property of the members shall not be subject to the payment of corporate debts to any extent whatsoever.

NINTH: The business and affairs of this corporation shall be governed and controlled by a Board of Directors of not less than seven (7) members. The number, manner of election, and power and authority of the Board of Directors shall be as provided in the Bylaws.

In furtherance and not in limitation of the powers conferred by the laws of the State of Delaware, the Board of Directors of this corporation is expressly authorized and empowered, if for an exempt purpose within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue law) to do the following:

To set apart out of any of the funds of the corporation lawfully available a reserve or reserves for any proper purposes and to alter or abolish such reserves; to authorize and cause to be executed notes, bonds, mortgages, contracts and liens upon or with respect to any property, real, personal, and/or mixed of this corporation.

This corporation may by its Bylaws confer such additional powers if for exempt purposes within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Code), upon the Board of Directors as the laws of the State of Delaware may permit.

The Bylaws may be amended at the Annual International Meeting, as provided in the Bylaws.

TENTH: In the event of the liquidation, dissolution or winding up of this corporation, whether voluntary, involuntary or by operation of law, except as may be provided by law, the Board of Directors of this corporation shall have the power to dispose of the total assets of the corporation in such manner as they, in the exercise of an absolute and uncontrolled discretion, may, by a majority vote, determine, provided, however, that such disposition shall be exclusively to charitable, educational, and/or scientific organizations as are then qualified under the provisions of Section 501 (c) (3) of the Internal

Revenue Code and its Regulations as they now exist or as they may hereafter be amended.

ELEVENTH: This corporation reserves the right, if for any exempt purpose within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue code), to amend, alter, change or repeal any provision contained in this Certificate of Incorporation in the manner now or hereafter prescribed by law and all rights conferred on the Board of Directors, officers or member hereof are granted subject to this reservation.

WE, THE UNDERSIGNED, being each of the original incorporators hereinabove named, for the purpose of forming a corporation under and in pursuance of the general corporation laws of Delaware and the acts mandatory thereof, and supplemental thereto, to make and file this Certificate of Incorporation, hereby declaring and certifying that the facts herein stated are true, and accordingly hereunto have set our respective hands and seals this 18th day of August A.D., 1950, and as amended, 1973, 1987, 1991, 1995.

The Ninety-Nines, Inc.

## Song of The Ninety-Nines

Song of The Ninety-Nines was written in 1941 by Dick Ballou, the song was adopted as The Ninety-Nines official song during the annual business meeting held July 5, 1941 in Albuquerque, NM.

Lyrics are:

In the air  
Everywhere  
It's the song of The Ninety-Nines  
Wings in flight  
Day and night  
With the song of The Ninety-Nines  
On the line  
Flies fine  
Ships and spirits tuned in rhyme  
Keep that formation over the nation  
With the song of The Ninety-Nines

Sheet music can be found on pages 361 and 362 of this directory.

A musical version is located on the website at <https://www.ninety-nines.org/our-history.htm>

**BYLAWS 2021-2022**  
**The Ninety-Nines, Inc.**

**ARTICLE I: NAME**

The name of this Corporation is The Ninety-Nines, Inc., International Organization of Women Pilots ("Corporation"), also known as The 99s, Inc., ("The 99s") with permanent headquarters ("Headquarters") located at Will Rogers World Airport, Oklahoma City, Oklahoma, USA.

**ARTICLE II: PURPOSE, POLICIES, AND DEFINITION**

**Section 1. Purpose.** The purpose of the Corporation is stated in its entirety in the certificate of incorporation, as amended.

**Section 2. Policy**

- A. No substantial part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation. The Corporation shall not participate in or intervene in (including the publication or distribution of statements) any political campaign on behalf of any person running for public office.
- B. Subject to the provisions of the certificate of incorporation, as amended, and all other governing rules of the Corporation, external relationships of the Corporation are permitted by majority vote of the IBOD. Such relationships shall be in compliance with the regulations of the Internal Revenue Code, USA, for Section 501(c)(3) organizations, or comparable regulations of another country.

**Section 3. Definitions**

- A. Hereinafter, the words "...these bylaws..." include both the Corporation's bylaws and certificate of incorporation, as amended.
- B. "Board of Directors" and "IBOD" refers to the International Board of Directors only.
- C. "Candidate(s)" refers to any member running for an elective position, at any stage, and is used interchangeably with nominee.
- D. "Parliamentary authority" refers to the most recent edition of *Robert's Rules of Order Newly Revised*.
- E. "Proxy" is a form that a member sends to the international secretary to cast her vote on her behalf at an in-person-only annual meeting.
- F. "Sent" refers to communications by postal system, such as but not limited to U.S. Postal Service or FedEx/UPS, or by electronic means.
- G. "SOP" includes standard operating procedures, guidelines, or administrative rules of a continuing nature for implementing and carrying out the bylaws, standing rules, and policies. SOPs can be found in the private section of the website, available to members only.
- H. "External relationships" include affiliations, endorsements, joint ventures, and other business arrangements with a duly constituted group for the purpose of promoting the interests of either group.

**ARTICLE III: CORPORATE GOVERNANCE**

**Section 1.** The corporate structure of the Corporation shall be:

- A. International - the worldwide membership of the Corporation. The membership is governed by an elected IBOD.
- B. Section - geographical division of the membership.
- C. Chapter - subdivision of the membership. A chapter is assigned to a section.
- D. Section and chapter formation, division, or dissolution shall be in accordance with the standing rules.

## **Section 2. Governing Documents**

- A. These bylaws and related standing rules prescribe the conduct of business and operations by the membership at the international level. Further details and SOPs may be found in the online library on The 99s website.
- B. The order of precedence of the Corporation's governing documents is: certificate of incorporation, bylaws, standing rules, policies, and SOPs.
- C. Sections and chapters may develop their own bylaws, standing rules, and SOPs. Their documents shall comply with the laws of the state and country in which the section or chapter is incorporated or located, and comply with the following:
  - 1) International Bylaws: Article II Purpose, Policies and Definition; Article III Corporate Governance; and Article IV Membership; and
  - 2) International standing rules and SOPs where sections and/or chapters are specifically cited for compliance.

## **ARTICLE IV: MEMBERSHIP**

### **Section 1. Membership Requirements**

- A. Any woman shall be eligible for membership in the Corporation if she can show satisfactory evidence that she:
  - 1) holds a pilot certificate, or
  - 2) meets the applicable student pilot certification requirements of the governing aviation authority where training is being received, or
  - 3) is a military pilot; and
  - 4) agrees to abide by the bylaws and standing rules of the Corporation with no recourse against the Corporation and its officers, directors, and members; and
  - 5) pays international dues, applicable section dues; and
  - 6) renews within two (2) full calendar months after the last day of the member's anniversary month.

### **Section 2. Approval**

- A. Approval of the membership application entitles the applicant to become a member in the applicable class of membership.
- B. The date on which a membership application is approved shall become the date on which membership commences and shall be the member's anniversary date. So long as continuous membership is maintained, a member's anniversary date shall not change even though her membership classification may change.

### **Section 3. Reinstatement**

- A. A former member may be reinstated as a member upon submission of the membership form.
- B. A member who has had a break in membership, who wishes to reinstate her original membership anniversary date, must first pay, at the present rate, dues for each year her membership has lapsed, thereby restoring continuous membership.
- C. If membership is reinstated without restoration of the member's original anniversary date, her anniversary date shall be reset to be the date on which membership was reinstated.

### **Section 4. Classes of Membership**

- A. Active Member - A member of a chapter or of a section in which there are no chapters. A member of a chapter is considered to be a member of the section to which her chapter belongs. Such member may vote for chapter, section, and international candidates, vote at the annual meeting, and if eligible, may hold elective office at any level.

- B. Section Member - A member who affiliates with a section in which there are chapters but does not belong to a chapter. Such member may vote for section and international candidates, and vote at the annual meeting, but may not hold elective office at any level.
- C. Member-at-Large - A member who affiliates with the Corporation, and does not affiliate with a section or a chapter. Such member may vote only for international candidates, and vote at the annual meeting, but may not hold elective office at any level.
- D. Student Pilot Member - A woman meeting the requirements of Section 1 of this article.
  - 1) Student Pilot Members shall pay reduced annual dues for the first two years of their membership, after which they shall pay dues at the full Active Member rate.
  - 2) Student Pilot Members shall be entitled to all rights and privileges of membership except that of holding office at the international level.
  - 3) Membership time accrued as a Student Pilot Member shall not be credited towards meeting the eligibility requirements of any elective office.
  - 4) In sections where there are chapters, Student Pilot Members must be affiliated with a chapter.
  - 5) Student Pilot Members shall convert to full Active, Section, or Member-at-Large membership when a higher-grade pilot certificate is earned.

#### **Section 5. Membership Status**

- A. Charter Member - Any member whose name appears on The 99s 1929 Charter document.
- B. Life Member - An Active Member, Section Member, or Member-at-Large may become a Life Member upon making the requisite Life Member payment(s) as determined by the Finance Committee and the IBOD. No portion of life membership payments is refundable. A Life Member retains all benefits of membership and is exempt from annual membership dues.
- C. President Emeritus - A member who has served as a president. A President Emeritus retains all benefits of membership and is exempt from annual membership dues after serving her term as president.

#### **Section 6. Transfer of Membership**

- A. A member may change classification to that of a Section Member or a Member-at-Large by notifying Headquarters.
- B. A member may transfer into any section or to any chapter by notifying Headquarters.

#### **Section 7. Termination, Suspension or Expulsion**

- A. Membership shall be terminated by the IBOD for non-payment of Corporation dues two (2) full calendar months after the last day of the member's anniversary month.
- B. A member shall be suspended or expelled only after an investigation into facts alleging conduct tending to injure the good name of the Corporation, disturb its well-being, hamper it in its work, or for specific verified acts of misappropriation of organization funds, intentional violation of the certificate of incorporation or bylaws, or a criminal act. A personal dispute between members shall not be cause for administrative disciplinary proceedings.
  - 1) The governor of the member's section shall appoint an Investigatory Committee and a Formal Hearing Committee to investigate and hear a complaint against a member.
    - a) The Investigatory and Formal Hearing Committees are authorized to use electronic mail and teleconferencing, as needed, in furthering their work.
    - b) The final vote on the Investigatory Committee Report will be by teleconference or in person, followed by a written ballot. Dissenting members can write their report which will be submitted with the committee report.
    - c) The formal hearing shall be held in executive session with committee members and other invited attendees, such as attorneys or witnesses, on an as needed basis.
    - d) The rules governing the activities of these committees are set forth in standing rule SR VI Disciplinary Procedures and in the parliamentary authority.
  - 2) The member shall be afforded a formal hearing during which evidence is presented and during which she will be provided an opportunity to present evidence on her own behalf.

- a) The Formal Hearing Committee shall issue a decision finding the member not guilty or guilty of the charges with a two-thirds (2/3) written vote of the committee members voting.
- b) If a guilty verdict is rendered, the Formal Hearing Committee will impose an appropriate sanction of suspension (thirty (30) days to one (1) year) or expulsion from membership in the Corporation.
- 3) The IBOD hears appeals of Formal Hearing Committee decisions.
- 4) If, upon appeal, the decision of the Formal Hearing Committee to suspend or expel a member is upheld, modified, or overturned, the decision shall be affirmed by a two-thirds (2/3) vote of the IBOD voting.
- 5) The decision of the IBOD is final and is effective immediately.

## ARTICLE V: FISCAL AND DUES

**Section 1.** The revenue of the Corporation shall be derived from annual membership dues, investments, contributions, bequests, and such other means as may be approved by the IBOD, none of which sources may be inconsistent with the provisions of Section 501(c)(3) of the Internal Revenue Code (USA) or with its successor statutes or the certificate of incorporation, as amended.

**Section 2.** The fiscal year shall begin June 1 and end May 31 of the following year.

**Section 3.** Any changes in dues are made by amendment to the standing rules. Dues are payable to the Corporation at Headquarters. Notice must be given of the change, according to the notice period as per Article XIV. Section 1.B. Current dues information shall be in the standing rules.

**Section 4.** Fund-raising outside the Corporation involving the solicitation of substantial contributions from other corporations, organizations, or individual supporters shall be done according to the standing rules.

## ARTICLE VI: ANNUAL MEETING

**Section 1.** The Corporation shall meet annually at a time and place approved by the IBOD. Official notice of the annual meeting shall be published in the international magazine. Online meetings are authorized as determined by the IBOD.

### **Section 2. Voting**

- A. Every member who is credentialed by the Credentials Committee may exercise her vote at that meeting.
- B. If voting at an annual meeting will be in-person-only, a member may send her vote in advance using a proxy.
- C. If voting at an annual meeting will be available online, a member must attend the meeting either in person or online in order to cast her vote. Proxies are not permitted.

**Section 3.** A quorum shall be the presence of two (2) percent of the membership and the presence of credentialed members representing at least four (4) sections.

## ARTICLE VII: INTERNATIONAL OFFICERS

**Section 1.** The elected officers shall be a president, vice-president, secretary, and treasurer.

### **Section 2. Eligibility**

- A. Officers shall meet the eligibility requirements of a director as per Article VIII, Section 3.
- B. The president and vice-president shall have served one term on the IBOD at the time they assume office.

**Section 3. Terms of Office** - A term for an officer shall be as per Article VIII, Sections 4.A and 4.B.

**Section 4. Duties**

- A. General Duties. Officers shall perform the duties provided in this article and such other duties as are prescribed for them in these bylaws and standing rules, and in the adopted parliamentary authority.
- B. The president shall be the chief executive officer of the Corporation, and an ex-officio member of all committees, except the Nominating Committee. She shall, along with one of the other duly elected officers, execute all contracts, agreements, deeds, bonds, mortgages, and all documents and instruments as may be required by law in the name of the Corporation, and affix the corporate seal thereto when authorized by the IBOD. The president shall, when authorized by the IBOD, carry out the collective wishes of the members and she shall be the Corporation spokesperson on matters of international policy. The president shall preside at all annual meetings and IBOD meetings, and shall enforce the observance of the bylaws.
- C. The vice-president shall assist the president in the performance of her duties, and shall preside at annual meetings and IBOD meetings in the absence of the president.
- D. The secretary shall be responsible for accurate records of the annual meeting and meetings of the IBOD. She may perform such other duties as requested by the IBOD.
- E. The treasurer shall be responsible for monitoring the financial affairs of the Corporation. She shall present the annual budget to the IBOD for approval, and present financials at the annual meeting and IBOD meetings. She may perform such other duties as requested by the IBOD.

**Section 5. Vacancies**

- A. The vice-president shall become the president in the event of a vacancy in the office of president.
- B. A vacancy in an officer position other than that of the president shall be filled as per Article VIII, Section 6.

**ARTICLE VIII: INTERNATIONAL BOARD OF DIRECTORS**

**Section 1. General Powers.** The management of the Corporation and its property is vested in the IBOD as stated in the certificate of incorporation, as amended.

**Section 2. Composition**

- A. The IBOD shall be composed of the four (4) officers, and four (4) directors.
- B. The immediate past president shall be an ex-officio voting member of the IBOD.

**Section 3. Eligibility**

- A. Members of the IBOD shall at the time they become a candidate:
  - 1) have been a member for the previous five (5) consecutive years;
  - 2) hold at least a recreational, sport, or higher-grade pilot certificate or is a rated military pilot as defined by the member's resident country; and
  - 3) have held office in a chapter or section.
- B. An officer or a director may not serve concurrently in more than one international elective position.
- C. No two (2) members of the IBOD may be from the same chapter.

**Section 4. Terms of Office**

- A. A term for an officer or a director shall be two years. An officer or director shall hold office until her successor is declared elected or appointed, or until her earlier death, resignation, or removal.
- B. All officers and directors shall serve no more than two (2) consecutive terms in the same office.
- C. The immediate past president shall serve one (1) term.

### **Section 5. Duties**

- A. General Duties. The IBOD shall perform the duties provided in this article and such other duties as are prescribed for them in these bylaws and standing rules, and in the adopted parliamentary authority.
- B. Among its other duties the IBOD shall authorize the expenditure of funds not budgeted, select an independent auditor, present a financial report at the annual meeting, and designate a depository for corporate funds.
- C. The IBOD may adopt its own procedural rules and may amend them by a majority vote.
- D. The IBOD may establish or dissolve committees, other than standing committees and the Nominating Committee, as may be required from time to time to conduct the work of the Corporation.

### **Section 6. Vacancies**

- A. A vacancy in an officer or a director position other than that of the president shall be filled by action of the majority of the IBOD then in office, though less than a quorum, from a list of candidates submitted to the IBOD by the Nominating Committee.
- B. A vacancy in the immediate past president's position shall remain vacant until she is succeeded by the current president.

### **Section 7. Meetings**

- A. Regular Meetings
  - 1) The IBOD shall meet at the annual meeting.
  - 2) The IBOD shall meet in the spring and the fall at such location, date, and time as set by the IBOD. The preferred and default location is Headquarters.
  - 3) The date, time, and location of regular meetings shall be published in advance of the meeting, as per the notice period in Article XIV. Section 1.B.
- B. Special Meetings
  - 1) Special meetings of the directors may be called with at least twenty-four (24) hours notice sent to each director.
  - 2) Such meeting may be by conference call to which at least five (5) members of the IBOD consent.
  - 3) A conference call meeting must be conducted by such means that all persons participating in the meeting can hear each other, and participation shall constitute presence in person at the meeting.
- C. A quorum shall be five (5) members.
- D. Online meetings are authorized as determined by the IBOD.

## **ARTICLE IX: TRUSTS**

### **Section 1. Establishment**

- A. The IBOD may establish by resolution trusts to manage selected assets of the Corporation. The actual operation of each trust shall be governed by its individual trust resolution. The resolution shall comply with the bylaws and standing rules of the Corporation.
- B. Established trusts are:
  - 1) The Amelia Earhart Memorial Scholarship Fund (AEMSF) - Trustees shall obtain and manage the funds that comprise the AEMSF.
  - 2) The Amelia Earhart Birthplace Museum (AEBM) - Trustees shall obtain, collect, maintain, and manage funds, memorabilia, artifacts, and exhibits associated with the AEBM.
  - 3) The Ninety-Nines Endowment Fund (EF) - Trustees shall obtain and manage funds in permanent accounts. The principal shall be retained and only the revenue earned shall be allocated.
  - 4) The 99s Museum of Women Pilots (MWP) - Trustees shall obtain, collect, maintain, and manage funds, memorabilia, artifacts, and exhibits associated with the MWP.

**Section 2. Composition**

- A. Each board of trustees shall consist of at least five (5) but no more than eight (8) elected members of The 99s. The total number of elective trustee positions in each trust shall be inclusive of permanent trustees.
- B. Permanent Trustees
  - 1) A trust may elect up to but no more than two (2) permanent trustees as per the respective trust resolution, with the exception that the AEMSF may elect up to but no more than three (3) permanent trustees as per the AEMSF trust resolution.
  - 2) A permanent trustee must have served at least one (1) full term as an elected trustee and be presently serving as a trustee of the respective trust at the time of election. The election of a permanent trustee is by a majority vote of the trustees of the respective trust not being considered for the permanent trustee position, and is subject to the approval of the IBOD.
- C. Non-99 Trustees
  - 1) Outside of the elective trustee positions, the board of trustees for the AEBM shall appoint as non-99 trustees three (3) interested citizens of Atchison, Kansas, and one (1) non-99 member at large in accordance with the AEBM trust resolution.
  - 2) Outside of the elective trustee positions, the board of trustees of the MWP may appoint as non-99 trustees up to three (3) interested citizens of the Oklahoma City, Oklahoma area in accordance with the MWP trust resolution.
  - 3) All non-99 trustees are subject to the approval of the IBOD.

**Section 3. Eligibility**

- A. Before nomination as a trustee, a candidate shall be screened by the current trustees of the respective trust and shall be subject to the approval of the IBOD.
- B. A trustee may not serve concurrently in more than one international elective position.

**Section 4. Terms of Office**

- A. A term for a trustee shall be three (3) years. A trustee shall serve until a successor is declared elected or appointed, or until her or his earlier death, resignation, or removal. A trustee may serve up to two (2) consecutive terms.
- B. A permanent trustee shall serve until her death, resignation, or removal.

**Section 5. Duties**

- A. The trust resolution shall be prepared and maintained by the respective trust. The trust resolution and any revisions shall be subject to the approval of the IBOD. Notice of IBOD approval or action shall be sent to the respective trust within 30 days of IBOD action.
- B. A trust shall elect its officers annually within 30 days of the day that the newly-elected trustees assume their duties.
- C. Each trust shall submit reports to the IBOD in accordance with its respective resolution.

**Section 6. Vacancies.** A vacancy in a trustee position shall be filled by action of the remaining respective trustees subject to the approval of the IBOD.

**ARTICLE X: NOMINATIONS, ELECTIONS, AND REMOVALS****Section 1. Nominating Committee**

- A. The Nominating Committee shall consist of five (5) members.
- B. Members of the Nominating Committee shall at the time they become a candidate:
  - 1) have been a member for the previous five (5) consecutive years; and
  - 2) have held office in a chapter or section.
- C. No two (2) members of the Nominating Committee may be from the same section.
- D. A Nominating Committee member may not serve concurrently in more than one international elective position.

- E. A term for a Nominating Committee member shall be two (2) years. Each Nominating Committee member shall serve until her successor is declared elected or appointed, or until her earlier death, resignation, or removal.
- F. A Nominating Committee member shall serve no more than two (2) consecutive terms.
- G. The Nominating Committee shall elect its own chairman.
- H. A vacancy on the Nominating Committee shall be filled by action of the majority of the IBOD from a list of candidates submitted to the IBOD by the Nominating Committee.

## **Section 2. Nominations for Elective Position**

- A. To become a candidate, a member shall file the Intent to Seek Election form with the Nominating Committee and meet applicable eligibility requirements on the date the form is filed.
- B. The deadline for submission of the Intent to Seek Election form shall be publicized to all members. After the deadline, the Nominating Committee is authorized to seek additional candidates for elective positions for which there are an insufficient number of candidates. The committee must obtain Intent to Seek Election forms from these candidates.
- C. The Nominating Committee shall select all eligible candidates for each elective position.

## **Section 3. Elections**

- A. Elections shall be by ballot sent to every member and received by the published deadline. For members who have opted-in to electronic voting, the electronic voting method shall be used to send the ballot and receive their vote.
- B. In even-numbered years, the president, vice-president, secretary, treasurer, two (2) directors, three (3) members of the Nominating Committee, and the requisite number of trustees for each trust shall be elected.
- C. In odd-numbered years two (2) directors, two (2) members of the Nominating Committee, and the requisite number of trustees for each trust shall be elected.
- D. A plurality vote is required to elect officers, directors, trustees, and Nominating Committee members.
- E. In the event of a tie vote for any position on the sent ballot, a run-off election will be held at the annual meeting.
- F. All ballots, whether paper or electronic, shall be processed in accordance with the standing rules.
- G. Electronic elections are hereby authorized.

## **PROVISO**

**Article X, Section 3:** For the 2022 election, the three Nominating Committee candidates with the highest number of votes will each serve a 2-year term, while the two Nominating Committee candidates with the next highest number of votes will each serve a 1 year term.

**Section 4. Assumption of Duties.** Officers, directors, trustees, and Nominating Committee members shall start their term and assume their duties at the close of the annual meeting at which they are declared elected, or sixty (60) days after the start of the fiscal year, whichever occurs first.

## **Section 5. Removal from Office**

- A. An officer, director, or trustee shall be removed from office by a two-thirds (2/3) vote of the IBOD for specific verified acts of misappropriation of corporate funds or intentional violation of the certificate of incorporation or the bylaws, only after a hearing and an appeal in accordance with procedures as designated in the parliamentary authority. Removal from office shall be requested by:
  - 1) if an officer or a director, a two-thirds (2/3) vote of the IBOD present at a regular meeting; or
  - 2) if a trustee, a two-thirds (2/3) vote of the remaining trustees in the respective trust.
- B. The trustees of a trust may vote to remove a trustee of the respective trust who demonstrates a repeated unwillingness to fulfill the fiduciary duties as a trustee or becomes sufficiently incapacitated to be unable to fulfill the fiduciary duties. This action requires a two-thirds (2/3) vote of the remaining trustees in the respective trust.

## ARTICLE XI: COUNCIL OF GOVERNORS

**Section 1.** The Council of Governors is composed of the governor from each section. She shall represent her section at meetings of the IBOD. The vice-governor or a section officer may represent the section in the absence of the governor.

## ARTICLE XII: COMMITTEES

**Section 1.** All committees shall submit an annual report and operate in accordance with the standing rules and their standard operating procedures.

**Section 2.** Standing committees are Bylaws/Standing Rules (IBL/SRC), Finance, Election Procedures, Long Range Planning, and Investment Fund Advisory.

**Section 3.** Committee Chairmen, except for the chairman of the Nominating Committee, shall be appointed by the president with IBOD's approval.

**Section 4.** Online committee meetings are authorized.

## ARTICLE XIII: PARLIAMENTARY AUTHORITY

**Section 1.** The parliamentary authority defined in Article II shall govern the conduct of all meetings of the membership and the IBOD, in all cases where it is applicable, and in which it is consistent with these bylaws, other corporate governing documents, and/or any special rules this Corporation may adopt.

## ARTICLE XIV: AMENDMENTS

**Section 1.** These bylaws may be amended provided that the amendments:

- A. have been submitted by a chapter, section, IBL/SRC, Council of Governors, or the IBOD to the IBL/SRC by the published deadline;
- B. have been sent from Headquarters to all section governors, chapter chairmen, and Members-at-Large, and have been posted in the private section of the website, at least sixty (60) days prior to the annual meeting; and
- C. have received a two-thirds (2/3) vote at the annual meeting.

**Section 2.** The bylaws become effective at the close of the annual meeting at which they are adopted.

**Section 3.** Amendments which change terminology shall be reflected automatically throughout these bylaws for the purpose of maintaining consistency in language and meaning.

**Section 4. Authority of the Bylaws/Standing Rules Committee (IBL/SRC):**

- A. The IBL/SRC shall be charged with reviewing, consolidating, and/or developing alternative bylaw amendments.
- B. The IBL/SRC shall have the authority to return a proposed amendment to the originator with a written explanation of the reason for its return.

**Section 5. Standing Rules**

- A. Standing rules may be amended by the members at the annual meeting by a majority vote with previous notice, or by two-thirds (2/3) vote without notice. If notice is given, then it must meet the requirements set forth in Section 1.B of this article.
- B. The IBOD may amend the standing rules between annual meetings. Such amendments to become permanent must be ratified by the members at the next annual meeting by a majority vote with previous notice, as set forth in Section 1.B of this article.

**STANDING RULES 2021-2022****The Ninety-Nines, Inc.****SR I – SECTIONS****1. Section Formation Or Division**

- A. Five (5) women pilots of any country, where no section exists, who meet all requirements for membership as set forth in Article V, Section 1 of the bylaws, may apply for a section Charter.
- B. The officers of each section shall consist of at least a governor, vice-governor, secretary, and treasurer.
- C. A section may be divided to form two (2) sections provided that each section contains at least three (3) chapters after the division and provided that approval is obtained as follows:
  - 1) a two-thirds (2/3) vote of the membership present and voting at the existing section's meeting, or
  - 2) a unanimous vote of the officers of the section and the International Board of Directors (IBOD).
- D. Six (6) months after being notified of non-conformance with The Ninety-Nines, Inc. (The 99s) certificate of incorporation, as amended, or the bylaws, and a review by the IBOD with negative results, the IBOD shall have the right to revoke the Charter of the section.

**SR II – CHAPTERS****1. Chapter Formation**

- A. A chapter may be formed within a section by application of seven (7) women pilots who must be 99 members or applicants for membership as set forth under Article V of the bylaws with approval of the section officers and the IBOD.
- B. The officers of each chapter shall consist of at least a chairman, vice-chairman, secretary, and treasurer.
- C. Six (6) months after being notified of non-conformance with The 99s certificate of incorporation, as amended, or the international bylaws, and a review by the IBOD with negative results, the IBOD shall have the right to revoke the charter of the chapter.

**2. Chapter Operation**

- A. Member Notification of Meetings: Each chapter member must be notified in writing of the time, place, and agenda of all chapter meetings, at least five (5) days before each meeting.
- B. Dues: chapter dues may be collected at the discretion of a chapter by a majority vote of its members. However, such dues are considered a voluntary donation only and lack of payment thereof may not cause membership in The 99s, or in the chapter to be terminated or required notices to be withheld.
- C. Transfer of Members: A chapter may not transfer a member out of the chapter.

**3. Chapter Probation And Dissolution**

- A. A chapter shall be placed on one (1) year probationary status if its membership falls below five (5).
- B. The governor shall present status reports on the probationary chapter at each IBOD meeting.
- C. A chapter may be dissolved by notifying Headquarters and the section governor.
- D. When a chapter is dissolved, its members become section members unless they transfer to another chapter as provided in the bylaws. The chapter charter shall be revoked, and all chapter funds shall be sent to Headquarters with copies of the transmittal document sent to the section governor, the international 501(c)(3) chairman and the president. Property and documents belonging to the chapter, including minutes, bylaws, scrapbooks, photographs, and other memorabilia, shall be sent to Headquarters for placement in the resource center archives. Funds

shall remain in escrow for two (2) years. If the chapter is not reactivated, funds shall become part of the corporate general operating fund.

#### 4. Chapter Reactivation

A written request for reactivating a chapter may be submitted when there are at least five (5) members who meet the eligibility requirement in Article V of the bylaws.

#### 5. Chapter Mergers

- A. The chairmen of each chapter involved will notify her members by mail of the intent to merge.
- B. A majority vote in favor of the merger by the membership of each chapter is required to proceed with the merger.
- C. A majority vote of the officers of the section and the IBOD is required.
- D. The merger shall comply with the laws of each state or country in which it occurs.
- E. The members involved shall name the merged chapter, but the charter date shall be the older date of the two chapters.
- F. At the time of the merger, the funds in each respective chapter shall be consolidated and shall thereafter be the sole treasury for the newly-formed chapter.

### SR III – GENERAL OPERATIONS FOR SECTIONS AND CHAPTERS

1. **Contracts And Agreements:** Sections and chapters may not enter into affiliation agreements or contracts obligating The 99s without prior approval of the IBOD.
2. **Business:** Sections and chapters may not operate businesses for profit.
3. **Grants:** Sections and chapters may not submit proposals for grants to major corporations, foundations, or government entities without prior approval of the IBOD.
4. **Political Activities:** Sections and chapters are prohibited from participating as a group in political activities, except for legislation specifically affecting scientific, charitable, or educational issues concerning aviation. Any political actions by sections and chapters, through their publications or meetings, must specifically list the issues affecting the exempt purposes of the Corporation, and must emphasize those issues only (such as legislation affecting safety). This applies to U.S. sections and chapters only. Sections and chapters in other countries should follow local laws.
5. **Museums:**
  - A. Sections and chapters are encouraged to contact The 99s Museum of Women Pilots to determine eligibility of memorabilia of the section or chapter (such as scrapbooks, records, etc.) for inclusion in the collection per the Museum Collection Policy and Procedures ("Collection Policy").
  - B. Items solicited or obtained in the name of The 99s belong to The 99s, and ownership must be transferred according to the Collection Policy. Loans to other qualified museums are available and will be executed per the Collection Policy.
6. **Air Shows, Trade Shows And Exhibits:** Items for sale at trade show booths where Headquarters has paid for the space are limited only to those items available through Headquarters or approved by the IBOD. When a section, chapter, individual member, or member-owned business wishes to sell products at such a booth at an air show or trade show, the seller must have approval of the IBOD in advance for use of the exhibit space and shall remit to international the contracted percent of the selling price of the items sold at the event. The percent is set annually by the Finance Committee and is specified in the contract for booth space.
7. **Other:** Sections or chapters may sponsor or provide flights as a 99s project, provided they obtain 99s insurance and conform to all requirements specified in the insurance coverage for the specific event.

## SR IV – MEMBERSHIP

1. **Miscellaneous:** Requirements for membership cannot be made by either a section or a chapter other than those required by international bylaws. Section and chapter members must be members of the international organization.
- A. A rated military pilot shall present certified copies of one of the following documents as evidence of meeting the requirements for membership in the Corporation.

<b>Acceptable Records for Various Armed Services</b>	
<b>Service</b>	<b>Acceptable Records</b>
U.S. Air Force	Individual flight crew record (computer printout) AF Form 8, Certificate of Aircrew Qualification
U.S. Army	ARMY Form DA-759, Individual Flight Record and Flight Certificate Army

<b>Acceptable Records for Various Armed Services</b>	
<b>Service</b>	<b>Acceptable Records</b>
U.S. Coast Guard	OPNAVFORM 3710-31, Aviators Flight Logbook; verification of Instrument qualification is located in the section designated "Qualification and Achievements"
U.S. Marines and U.S. Navy	OPNAVFORM 3760-31, Aviators Flight Logbook OPNAV 3710/2, NATOPS Instrument Rating Request or OPNAV 3760/32 (REV 4-81), NATOPS Flight Personnel Training and Qualification Jacket

Similar records from other military authorities are acceptable for non-U.S. military pilots.

- B. A student pilot or a pilot in training, based on where training is being received, shall present copies of the following documents as evidence of meeting the requirements for membership in the Corporation.

<b>Country / Countries</b>	<b>Acceptable Records</b>
USA	Student pilot certificate; or Copy of flight log or equivalent, plus letter from the flight instructor with their flight instructor identification
All other countries	Student pilot permit, license, or certificate (if equivalent exists); or Copy of flight log or equivalent, plus letter from the flight instructor with their flight instructor identification

## 2. International Publications:

- A. Acceptable Use of Publications
- 1) No member shall permit the publications to be used for commercial purposes contrary to the certification of incorporation, bylaws, or standing rules, such as for direct personal

- economic gain or direct benefit to a business for profit. This does not preclude the Corporation from seeking paid advertisements, subsidies, or sponsorship for its publications.
- 2) No member shall permit the publications to be used for political purposes or political activities contrary to the certificate of incorporation, bylaws, or standing rules.
  - 3) No member shall permit the publications to be used to circumvent established policies and procedures in the certificate of incorporation, bylaws, standing rules, policies, or standard operating procedures (SOPs).
- B. International Membership Directory
- 1) The contents of the Membership Directory are approved by the IBOD.
  - 2) The Membership Directory is available online in the private section of the website, available to members only. In addition, a printed handbook directory and CD are available at current pricing plus shipping and handling if applicable.
  - 3) The Membership Directory shall contain at least the certificate of incorporation, bylaws, standing rules, and Life Membership Pricing Table.
- C. International Printed and Electronic Communication
- 1) The 99s official printed publication is the magazine. The magazine will be mailed to all members at their mailing address on file. A member may choose to receive only the online version of the magazine.
  - 2) The Corporation may distribute from time to time additional printed and electronic communications such as newsletters, online magazines, and other communications.
- D. International Website
- 1) The 99s official internet information source is the website [www.ninety-nines.org](http://www.ninety-nines.org).
  - 2) The public section of the website has open access. The private section of the website.
  - 3) Members with Internet access will be given access to the private section of the website. Such access shall be in compliance with the SOPs.
- E. Interactive Internet Resources
- 1) The 99s official interactive internet resources are the electronic networking forums.
  - 2) Members with a valid email address will be given access to the electronic networking forums upon request. Such access shall be in compliance with the SOPs.
  - 3) The Corporation may engage from time to time in various forms of social media and other communications.

## SR V – FISCAL AND DUES

1. **Dues Schedule:** Annual dues for all members of The 99s, payable to The 99s, at the Headquarters is as follows:

	US	Canadian Caribbean	All Others
<b>A. New Members</b>			
Membership Dues	\$60.00	\$52.00	\$44.00
Section Dues	5.00	5.00	0.00
<b>Total</b>	<b>\$65.00</b>	<b>\$57.00</b>	<b>\$44.00</b>
	US	Canadian Caribbean	All Others
<b>B. Student Pilot Members</b>			
First 2 years:			
Membership Dues	\$30.00	\$30.00	\$30.00
Section Dues	5.00	5.00	0.00
<b>Total</b>	<b>\$35.00</b>	<b>\$35.00</b>	<b>\$30.00</b>
Renewals after 2 years:			
Membership Dues	\$60.00	\$52.00	\$44.00
Section Dues	5.00	5.00	0.00
<b>Total</b>	<b>\$65.00</b>	<b>\$57.00</b>	<b>\$44.00</b>

	US	Canadian Caribbean	All Others
<b>C. Renewals (non-Student Pilot Members)</b>			
Membership Dues	\$60.00	\$52.00	\$44.00
Section Dues	5.00	5.00	0.00
<b>Total</b>	<b>\$65.00</b>	<b>\$57.00</b>	<b>\$44.00</b>

- 1) A member may authorize automatic annual dues renewal by credit card.
- D. REINSTATEMENTS: Membership application is considered a reinstatement for former members.
- E. MISCELLANEOUS:
- 1) ALL FUNDS MUST BE REMITTED IN U.S. DOLLARS by check drawn on a U.S. bank, wire transfer, electronic payment, or International Money Order. Master Card, Visa, Discover Card or American Express cards may be used. Cash payment in U.S. dollars is accepted, but is discouraged.
  - 2) Membership dues shall entitle the new member to receive the official 99s pin. A Student Pilot Member will receive the official 99s pin upon transitioning to another membership class. All members receive a membership card.
  - 3) The membership receives no tangible monetary benefits as the result of payment of dues. Dues are considered a donation to the Corporation for the purposes of supporting The 99s, and its scientific, educational, and charitable activities.
  - 4) Members may renew membership for three years or five years at current rates (non-refundable). Student Pilot Members are not eligible for multiple-year renewals. Funds will be retained in the appropriate financial accounts and dispensed to Headquarters and sections in the appropriate year. Membership cards will be issued for the full length of the renewal.
  - 5) The increase in dues, if any, for a Student Pilot Member transitioning to another membership class will not be implemented until her next renewal date.

## 2. Life Membership

- A. Life Membership payments shall be deposited into a restricted fund.
- B. The Life Member Fund investments and payouts shall follow the Investment Policy Statement for the Investment Fund Advisory Committee approved by the IBOD.
- C. If a member pays for a single year's dues, then pays in full for a life membership during that same year, the payment for life membership will be based on the member's age at her next anniversary date and her life membership becomes effective on her next anniversary date.
- D. If a member pays for a single year's dues, then commences payment by installments for a life membership during that same year, the payment for life membership will be based on the member's age at her next anniversary date and her life membership becomes effective at the completion of installment payments.
- E. The option to have installment payments is determined by the Finance Committee and IBOD and is detailed in the Finance Committee's SOP for Life Member Payments.

## SR VI – DISCIPLINARY PROCEDURES

### 1. Suspension Or Expulsion:

- A. Complaints related to a member's conduct in violation of Bylaw Article V, Section 7, Paragraph B, must be submitted in writing to the member's section governor by a minimum of five (5) members. If the complaints are against the governor, the Immediate Past governor assumes the duties of the governor for the purposes of these disciplinary procedures. Members submitting complaints to the governor will recuse themselves from further deliberations concerning their complaints against a particular member while the complaints are investigated and a decision on their merit is implemented. Complaints against Members-at-Large shall be submitted to the governor of the South Central Section who shall process complaints against this class of members as though they are members of that section.
- B. The investigation of the complaint(s) and subsequent actions of the appointed committees and the (IBOD) shall be conducted in accordance with the procedures outlined in *Roberts Rules of Order*

*Newly Revised (RONR)* and as provided in this Standing Rule. All committees and the IBOD will be briefed on the procedures related to their duties by the Parliamentarian and General Counsel. Since confidentiality is of the essence during the proceedings, all meetings, and hearings of committees and the IBOD will be in "executive session".

- C. Within 30 days of receiving the complaints listed in Paragraph A., the governor shall appoint an Investigatory Committee of five (5) members from her section comprised of one (1) past governor, one (1) past section officer, one (1) past chapter chairman, and two (2) members from the general section membership, having a good working knowledge of the Corporation, to conduct a confidential investigation of the complaints. Members of this committee shall be from different chapters and shall not be members of the same chapter as the member being investigated. For sections with no chapters, the governor shall appoint an Investigatory Committee of three (3) members comprised of one (1) past governor, one (1) past section officer, and one (1) member from the general section membership, having a good working knowledge of the Corporation, to conduct a confidential investigation of the complaints.
- 1) The governor shall notify the member in writing by certified mail return receipt requested, in addition to written notification by regular postal mail and electronic mail (email), if available, that an Investigatory Committee has been formed to investigate complaints against her.
  - 2) The committee will be tasked with investigating the complaints brought forth under Paragraph A and
  - 3) The committee will send a written report of the results of its investigation to the governor not later than forty-five (45) days after being constituted, unless an extension of time is granted by the governor.
    - a) In the event the committee's report finds the complaint is not substantiated, the committee report to the governor will indicate that the complaint is not justified.
    - b) If the investigation reveals the complaints have merit, the committee report to the governor will outline the course of the investigation and will prefer specific charges and specifications. The report shall be signed by all committee members that agree with the report contents. Dissenting members can write their report which will be submitted with the committee report.
- D. Upon receipt of the Investigatory committee's report, the governor shall either find the charges against the member "not justified" or convene a Formal Hearing Committee. In the event the charges have been found to be not justified, the governor shall send written notice of the findings to the member.
- 1) The governor shall appoint four (4) section members and request a past president of the Corporation to serve on a Formal Hearing Committee. For sections with no chapters, the governor shall appoint a Formal Hearing Committee of three (3) members. Within fifteen (15) days of receipt of the Investigatory Committee's report preferring charges, she shall set the date for the formal hearing.
  - 2) The Formal Hearing Committee shall be comprised of five (5) members including one (1) past governor, not currently serving on the section board, one (1) past president not serving on the IBOD, one (1) present or past chapter chairman, and two (2) members from the general section membership, having a good working knowledge of the Corporation. Members of the committee shall be from different chapters and shall not be members of the same chapter as the member being investigated. For sections with no chapters, the Formal Hearing Committee shall be comprised of three (3) members including one (1) past governor, one (1) past section officer, and one (1) member from the general section membership, having a good working knowledge of the Corporation. Members of the Investigatory Committee shall not serve on the Formal Hearing Committee.
  - 3) The governor shall notify the accused member in writing by certified mail return receipt requested, in addition to written notification by regular postal mail and electronic mail (email), if available, of the date, time, and place of the formal hearing.
    - a) The notification shall be made within fifteen (15) days of receipt of the Investigatory Committee's report.
    - b) The formal hearing date shall be set for on or about thirty (30) days after the anticipated notice mailing date.

- c) The letter shall be drafted in accordance with guidance contained in *RONR* to include an exact copy of the charge(s) and specifications with the exact date of their adoption.
  - d) The letter shall direct the member to appear as cited.
  - e) The letter shall advise the member that her rights as a member of The 99s, (except as related to the formal hearing) are suspended pending disposition of the case.
- 4) The formal hearing shall convene on or about thirty (30) days after notification to the accused member is mailed and shall only be postponed for reasons of national security considerations, serious illness, or the death of a close family member. If the accused is unable to appear as scheduled, she may have one extension of the hearing date. If the accused fails to appear without explanation for the formal hearing at the appointed time as directed, the formal hearing shall proceed without her.
  - 5) The Formal Hearing Committee shall forward its written report, including its written decision, to the governor within fifteen (15) days of the conclusion of the formal hearing. The decision of the Formal Hearing Committee is then mailed as in D. 3) above to the accused.
  - 6) The IBOD shall review and implement the Formal Hearing Committee decision after the appeal deadline has passed and no appeal has been filed.
- E. The accused may file a written appeal of a decision to suspend or expel from membership with the Corporation president. The appeal must be postmarked no later than thirty (30) days after the notification in Paragraph D. 5) is sent to her by mail.
- 1) The president shall convene the IBOD to hear the member's appeal within forty-five (45) days of receiving written notice appealing the Formal Hearing Committee's decision.
  - 2) The accused will have the opportunity to make an oral statement of her case which will be followed by a rebuttal statement by a member of the Formal Hearing Committee. No statement shall exceed one (1) hour. If the accused chooses to submit a written statement, it must be received by the IBOD at least 15 days before the hearing. A copy of the statement shall be forwarded expeditiously to the Formal Hearing Committee representative upon receipt by the IBOD.
  - 3) Both parties will be dismissed at the conclusion of presenting their statements and prior to the IBOD deliberations.
- F. The decision of the IBOD is final and shall take effect immediately. The decision of the IBOD is then mailed as in D. 3) above to the accused.
- G. Committees convened to participate in the investigation and adjudication of the case will be dismissed from service by the section governor after the appeal, if any, has been decided.
- H. At the conclusion of these proceedings, all documents related to the proceedings shall be sealed and secured at Headquarters. Written notification of the sanction, if any, imposed on the accused shall be sent to IBOD members recused from the proceedings, the accused's chapter chairman and section governor (vice-chairman/vice-governor if the accused is the chairman/governor) and the Headquarters office manager. Headquarters shall only state whether or not an accused member is a member of the organization in response to inquiries about the member's status.

### **SR VII – ANNUAL MEETING**

1. The president shall appoint a marshal and a sentinel to assist at the annual meeting and tellers to count the votes cast. She shall also appoint a Reference Committee to expedite the order and conduct of business at the annual meeting.
2. In order to attend the annual meeting:
  - A. A member must complete the credentials process. The credentials process establishes current membership in The 99s, Inc.
  - B. The credentials process shall be accomplished prior to the opening of the annual meeting.
3. Members who attend the annual meeting shall be encouraged to attend the pre-business communication session, if scheduled.

## SR VIII – NOMINATIONS, ELECTIONS & PROCEDURES

### 1. Candidate Information

- A. The candidate's "Intent to Seek Election" form must be accompanied by a resume, no more than a 250-word position statement, the name of the section or chapter in which she is an Active Member, and two recent photographs.
- B. The candidates' position statements shall at least contain the following items:
  - 1) personal and professional qualifications for the office sought.
  - 2) history of participation in the organization.
  - 3) philosophy of and goals for the organization.
  - 4) goals for contribution to be made to the office sought.
- C. Candidates may be supported through personal correspondence by individual members of The 99s. Official 99s stationery or titles within the organization shall not be used.
- D. Candidates may not, during the campaign period, distribute or cause to be distributed the following:
  - 1) Any type of campaign communications, including electronic media.
  - 2) Campaign souvenirs.
  - 3) Any ads containing personal information, name, or picture of a candidate.
 The campaign period is from the "Intent to Seek Election" deadline until the election results are announced.
- E. Violations of any of the above may result in removal from the ballot or disqualification from office.
- F. The campaign period is from the "Intent to Seek Election" deadline until the election results are announced.
- G. At the discretion of the individual candidate, once the ballot has been declared, the candidate may authorize the publication of her Intent to Seek Election form and her resume in the Members Only section of the 99s website. Such publication will be removed at the conclusion of the election.

### 2. Schedules

- A. ELECTION DEADLINES
  - DECEMBER 31: Deadline for filing "Intent to Seek Election" forms for all international elected positions.
  - FEBRUARY 1: Candidates declared by Nominating Committee.
  - MARCH 15: All ballots sent.
  - MAY 1: Final date for paper ballots, to be postmarked and for electronic voting to close.
  - MAY 22: Tabulation of all received paper ballots postmarked by May 1.
  - MAY 28: Election results sent to election procedures chairman.
- B. PUBLISHING DEADLINES
  - 1) JANUARY/FEBRUARY issue of the magazine and concurrently in the private section of the website:
    - a. Announce deadline for casting ballots and the procedure for notifying Headquarters of not receiving a ballot
    - b. Announce method of voting.
  - 2) March 15 – deadline to post in the private section of the website:
    - a. Reminder of method of voting.
    - b. Each candidate's position statement and photograph.
  - 3) MARCH/APRIL issue of the magazine.
    - a. Reminder of method of voting.
    - b. Each candidate's position statement and photograph.
  - 4) JULY/AUGUST issue of the magazine and concurrently in the private section of the website:
    - a. Election results.
    - b. Announce nominations open for next election, deadline for filing the Intent to Seek Election form and how to obtain the Intent to Seek Election form.

### 3. Elections - Ballots

#### A. PREPARATION OF THE BALLOT

- 1) Ballot format is produced by the Election Procedures Committee.
  - a. Candidates shall be listed in the order in which their "Intent to Seek Election" forms are postmarked, time stamped or received.
  - b. A line shall be provided for a write-in vote for each elective position.
  - c. The Election Procedures Committee chairman, or her IBOD approved designee, will forward the ballot information to the service provider.

#### B. BALLOTING FOR ELECTIONS

If an-outside service provider is engaged by international, sections, or chapters, it shall meet the following criteria:

- 1) A single outside service provider shall be used to manage and administer elections. This includes delivery of electronic ballots, and delivery of paper ballots to members who have not opted-in to electronic voting.
  - a. The service provider shall provide the capability for sections and chapters to print ballots created by the service provider's system and to mail those paper ballots to their members who have not opted-in to electronic voting.
- 2) The service provider shall have the capability to create a ballot to meet all the needs of the election for all elective positions including write-in votes.
- 3) The service provider shall ensure that a ballot is created for every member, whether electronic or paper.
  - a. The 99s database of members shall be used to determine the list of eligible voters.
  - b. Sections and chapters may assume the responsibility for printing and mailing the paper ballots created by the service provider.
- 4) The system shall be secure, following industry standards, best practices, and protocols.
- 5) The system shall have the ability to authenticate the voter and verify membership and ensure only one (1) vote per member.
- 6) For electronic ballots, the service provider's website shall be used.
  - a. A link to the provider's website shall be located on The 99s or other pertinent websites.
  - b. A member who chooses to participate in electronic voting ("opt-in") shall indicate her choice via the joining/renewing membership process, an email, a fax, a text, or any other form of written communication as authorized by the IBOD.
  - c. The subset of members who opt-in to electronic voting shall comprise the database for electronic voting.
  - d. The service provider shall assign at a minimum a unique password/personal identification number (PIN) to each member for accessing the voting website.
- 7) The system shall ensure the ballot is secret, having no available link to the member who voted.
- 8) The system shall ensure the member has the ability to make changes to the ballot before it is cast and once cast, cannot be changed.
- 9) The service provider is responsible for all vote counting and tabulating.
  - a. The service provider shall provide the capability for a section or chapter to enter the returned paper ballots individually into the service provider's system.
  - b. If a section or chapter receives returned paper ballots, they must use the service provider's system to enter each returned paper ballot individually.
  - c. The system shall include the votes from the returned paper ballots in a combined vote tally with the electronic votes.
- 10) Tabulation and reports of the vote count shall not be edited.
- 11) Results shall have audit capability to allow for recounts if necessary.
- 12) Email voting is not permitted.

#### C. TABULATING

- 1) Three members of the Election Procedures Committee shall review the vote count and tabulation prepared by the service provider.
- 2) Tabulation should clearly delineate vote count for each candidate and each office, as well as subtotals of votes received via electronic voting and via paper balloting.

**D. NOTIFICATION OF ELECTION RESULTS**

- 1) The election procedures chairman notifies the president of the results of the election, including vote tabulation and review process.
- 2) The president immediately contacts all candidates giving them the complete election results, including vote count.
- 3) Headquarters informs the international magazine editor of names, but not count, for publication in the next international magazine.
- 4) The tabulation report from the outside service provider handling the election is announced and entered in full into the minutes of the annual meeting, becoming a permanent part of the official records of the Corporation.
- 5) Paper ballots are retained in a locked area until after the annual meeting and are destroyed after authorization of the members.

**SR IX – INTERNATIONAL BOARD OF DIRECTORS****1. IBOD Vacancies:**

- A. Upon confirming that a vacancy has occurred, the president shall immediately notify the chairman of the Nominating Committee.
- B. The Nominating Committee has 45 days to complete a process to advertise the vacancy to members, solicit Intent to Seek Election forms using any or all member-only means available, and identify eligible candidates. The solicitation period shall be at least 30 days.
- C. By the end of the 45-day period, the chairman of the Nominating Committee, or a designee, shall provide to the IBOD a list of all eligible candidates from which the IBOD may select a replacement. If no candidate can be agreed upon by the IBOD, the vacancy will be filled through the next regular election.

2. **Employees:** The IBOD shall be responsible for the recruitment, oversight, and dismissal of the employees of Headquarters. Individual trusts shall recruit, oversee, and dismiss employees of that trust, with approval of the IBOD.

**SR X – STANDING COMMITTEES****1. Bylaws/Standing Rules**

- A. **Membership:** The chairman is appointed by the president with approval of the IBOD. Committee members are appointed by the chairman.
- B. **Responsibilities:**
  - 1) To review, consolidate, and/or develop bylaws and standing rules amendments as provided in the bylaws. Additional responsibilities and other details are defined in SOPs.
  - 2) Present proposed amendments to the bylaws and standing rules to the membership for approval at the next annual meeting.
  - 3) Provide accurate bylaws and standing rules to Headquarters within 45 days after the annual meeting.

**2. Nominating**

- A. **Membership:** Elected by the membership as specified in the bylaws.
- B. **Responsibilities:** To seek qualified candidates for all elective positions, except trustees, as provided in the bylaws.

**3. Finance**

- A. **Membership:** Members of the Finance Committee shall include, but not be limited to, the treasurer, the vice-president, and a representative from the Council of Governors. The treasurer shall chair the committee.
- B. **Responsibilities:** The Finance Committee shall assist the treasurer.

- C. The Finance Committee shall review the calculations used for setting the Life Member payment at least every five (5) years. Any recommended changes shall be submitted to the IBOD for their review and approval.

#### **4. Election Procedures**

- A. Membership: The chairman is appointed by the president with approval of the IBOD. Committee members are appointed by the chairman.
- B. Responsibilities: The Election Procedures Committee shall propose and review bylaws and standing rules as they pertain to election procedures. All such proposals shall be sent to the international Bylaws/Standing Rules Committee (IBL/SRC) per the normal bylaws amendment process. In addition, the committee shall investigate and validate complaints of campaign practice violations and refer valid complaints to the IBOD.

#### **5. Long-Range Planning**

- A. Membership: The Long-Range Planning Committee is composed of the four elected directors.
- B. Responsibilities: The Long-Range Planning Committee provides ongoing planning in accordance with the mission statement.

#### **6. Investment Fund Asviaory**

- A. Membership: The chairman shall be appointed by the president with approval of the IBOD. The committee members shall be appointed by the chairman and will consist of the current IBOD treasurer and one other member who has served on the IBOD within the previous six years.
- B. Responsibilities: The Investment Fund Advisory Committee shall provide investment management oversight of any restricted investment fund(s). This committee's duties specifically exclude funds that are managed by trusts.

### **SR XI – TRADEMARKS**

#### **1. Trademarks, Pin, And Logos**

- A. The official registered trademarks are listed in the Trademarks SOP. The IBOD may approve and register additional official trademarks from time to time.
- B. The 99s official pin is the small square-cut super-imposed block nines with a center-mounted propeller.
- C. The annual conference logo is approved by the IBOD and reserved exclusively for use by the Corporation.

#### **2. Use Of Trademarks**

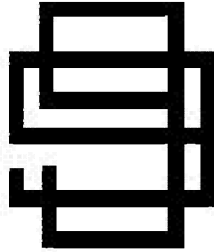
- A. All use of a trademark or trademark derivative must be approved by the Trademark Committee.
- B. Usage and placement shall be in accordance with the SOPs and the Style Guide.

Note: Standing Rules presented are inclusive of all amendments. The history of amendments can be accessed through the IBL/SRC.

## THE NINETY-NINES OFFICIAL TRADEMARKS:

The Ninety-Nines, Inc.®

International Organization of Women Pilots®

***Song of the Ninety Nines***

In the air  
 Everywhere  
 It's the song of The Ninety-Nines  
 Wings in flight  
 Day and night  
 With the song of The Ninety-Nines  
 On the line  
 Fliers fine  
 Ships and spirits tuned in rhyme  
 Keep that formation over the nation  
 With the song of The Ninety-Nines

Sheet music on pages 371 and 372

**International Ninety-Nines Life Membership Pricing  
with Payment Options  
Approved by International Board of Directors  
2017 Annual Conference, San Antonio, Texas**

<b>Age range</b>	<b>Full 1-time Payment</b>	<b>36-month credit card*</b>	<b>5-year installment</b>
17-22	\$2,437	\$70	\$497
23-27	\$2,353	\$67	\$481
28-32	\$2,259	\$65	\$462
33-37	\$2,156	\$62	\$441
38-42	\$2,043	\$58	\$419
43-47	\$1,917	\$55	\$393
48-52	\$1,778	\$51	\$366
53-57	\$1,625	\$47	\$335
58-62	\$1,456	\$42	\$301
63-67	\$1,269	\$37	\$264
68-72	\$1,063	\$32	\$223
73-77	\$835	\$25	\$177
78-82	\$584	\$18	\$127
83-87	\$306	\$11	\$71
88+	\$126	\$6	\$35

\* Note: Includes a transaction and processing fee. The member must also pay the applicable annual membership dues until her Life Membership is paid in full.

Age brackets are based on number of years to age 90.

Note: This table is not part of the Standing Rules.

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**CHARITABLE GIVING INFORMATION**

The Ninety-Nines offers a number of opportunities for tax deductible giving. Contributions may be designated for any of the major projects, for the permanent endowment fund, or for the general support of the organization's operations.

Members are reminded that donations of appreciated assets, such as stock, mutual fund shares, or real estate, may avoid the payment of capital gains taxes by the individual donor. The tax deduction for such contributions is generally the fair market value of the asset as of the date of the donation.

Commemoration gifts may be made to recognize an important event, such as a graduation, anniversary, or other achievement (perhaps the attainment of a goal such as a license or rating). Memorial gifts may honor friends or family members. Gifts may be made for any specific reason or purpose, or for no other reason than to support and honor the gift of flight and the organization which supports us all.

People wishing to include more complex gifts in their retirement or estate plan should discuss their desires with the trustees of the Fund to which they want to donate. Gifts may be structured to provide tax-advantaged retirement income, to provide income for heirs, to provide income to the organization for a period of years with the principal eventually going to other beneficiaries, or to meet just about any other need. The tax advantages of using a charitable organization such as The Ninety-Nines, Inc., in your retirement and estate planning can be substantial. Talk to us.

There are many ways to include charitable gifts in your will or trust, including specific dollar amount or percentage bequests, contingency or residual bequests, or testamentary gifts. If you want your gift to be used for a specific purpose or program, it is important to mention that in the bequest or gift documentation. Such donor intentions will always be honored when they have been specifically stated.

**SUGGESTED BEQUEST LANGUAGE**

***"I give (devise) and bequeath to The Ninety-Nines, Inc., a corporation chartered in Delaware, having its principal office at Will Rogers World Airport in Oklahoma City, Oklahoma, the sum of \$ \_\_\_\_\_ (amount) (or \_\_\_\_\_ percent of my residual estate), to be used for \_\_\_\_\_ (purpose). If I have not specified a purpose for these funds, or if the specified purpose is no longer associated with The Ninety-Nines, Inc., then these funds will be added to the principal of The Ninety-Nines Endowment Fund."***

For additional information, contact any of the trustees of The Ninety-Nines Endowment Fund, the Amelia Earhart Memorial Scholarship, the Amelia Earhart Birthplace Museum, the Museum of Women Pilots listed in The Ninety-Nines Directory or International Headquarters, 4300 Amelia Earhart Road Ste A, Oklahoma City, OK 73159-1140, phone 1-800-994-1929 or 405-685-7969 or fax 405-685-7985. All requests for information will be treated confidentially.

\*Purpose: The Ninety-Nines Endowment Fund, the Amelia Earhart Memorial Scholarship Fund, the Amelia Earhart Birthplace Museum, The 99s Museum of Women Pilots or The Ninety-Nines International Headquarters.

**INFORMATION FOR POTENTIAL DONORS OF HISTORIC OBJECTS AND MATERIALS TO THE NINETY-NINES, INC.**

The Ninety-Nines, Inc. collects historic materials that support its purpose of preserving and interpreting the history of women pilots. The artifacts collected to tell this story come in many forms, including photographs, manuscripts, documents, and three-dimensional objects and are located at the organization Headquarters (Oklahoma City, OK), in the Amelia Earhart Birthplace Museum (Atchison, KS), or The 99s Museum of Women Pilots (Oklahoma City, OK).

The Ninety-Nines appreciates the potential donation of any of these items, but must be selective in the acceptance of materials. Limitations on space and other resources must be considered when looking at possible donations. The decision whether or not to accept a donation is based on several factors, including the item's condition, history, uniqueness, and relevance to the organization's mission, as well as the organization's capability to properly care for, preserve, store and exhibit the object.

**FREQUENTLY ASKED QUESTIONS****How do I donate an item to The Ninety-Nines?**

Anyone considering making a donation should first call Ninety-Nines Headquarters to be sure the items are appropriate for the collection. Upon acceptance, you will receive a Deed of Gift form to sign and return, with a copy provided for your records. The objects should then be delivered to Headquarters.

**May I specify how the object I donate may be used or displayed?**

Exhibit topics, space and preservation concerns determine which artifacts are displayed and for what length of time. All artifact donations are considered outright and unconditional gifts to The Ninety-Nines and must be free of any legally binding restrictions contained in the terms of the gift. The organization cannot display every artifact it holds, yet these objects are of extreme importance for research, education, and preserving the heritage of women aviators.

**Is my donation tax-deductible?**

The Ninety-Nines recommends that you speak to your tax attorney concerning the deductibility of any donation. In many cases, donations are considered tax-deductible. The Ninety-Nines will not provide an appraisal of your donated item.

**How do I deliver my donation to Headquarters?**

Care should be taken in packaging your donated object for shipment. Wrap objects carefully and ship in a sturdy box. Documents and photographs should be removed from frames prior to shipment to Headquarters, unless the frame is of unusual value or relevance to the object itself. If you have any specific questions about shipment of objects, call Headquarters for more information, and they will have a person with museum expertise get back to you.

**Contact information and to request nine-page detailed document:**

The Ninety-Nines, Inc.  
4300 Amelia Earhart Road, Ste A  
Oklahoma City, OK 73159-1140 USA  
Phone: 405-685-7969  
Fax: 405-685-7985  
Email: [99s@ninety-nines.org](mailto:99s@ninety-nines.org)  
Web: [www.ninety-nines.org](http://www.ninety-nines.org)

## SONG OF THE NINETY NINES

Voice

Words and Music by Dick Ballou.

Tempo di Marcia

IN THE

AIR EV - RY WHERE IT'S THE SONG OF THE

NINE - TY NINES WINGS IN FLIGHT DAY AND

NIGHT WITH THE SONG OF THE NINE - TY NINES

Copyright 1941.

ON THE LINE FLIERS FINE SHIPS AND

The first system of music features a vocal line in the upper staff and a piano accompaniment in the lower staff. The key signature has two flats (B-flat and E-flat), and the time signature is 4/4. The vocal line consists of a series of quarter and eighth notes. The piano accompaniment includes chords and moving lines in both hands.

SPIR - ITS TUNED IN RHYME KEEP THAT FOR -

The second system continues the musical piece. The vocal line has a long note on 'RHYME' followed by a rest. The piano accompaniment features a prominent chordal texture with some melodic movement in the right hand.

MA - TION OV - ER THE NA - TION WITH THE SONG OF THE

The third system shows the vocal line with a steady rhythm of quarter notes. The piano accompaniment provides harmonic support with chords and a consistent bass line.

NINE - TY NINES IN THE NINES !!

The fourth system concludes the page. The vocal line includes a triplet of eighth notes on 'NINES' and a double bar line with a repeat sign. The piano accompaniment features a triplet in the right hand and a final cadence in the left hand.



The Ninety-Nines  
**INTERNATIONAL  
CONFERENCE  
& CAREER EXPO**



*Inspiring Women Pilots Since 1929*

**CHARLESTON**



**2022**

Charleston, South Carolina  
plan to attend  
July 6-10, 2022