



**THE NINETY-NINES, INC.  
INTERNATIONAL ORGANIZATION OF  
WOMEN PILOTS  
2020-2021  
ANNUAL PRINTED DIRECTORY**

***Fun Flying with our Membership***

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*The Ninety-Nines, Inc.®  
International Organization  
of Women Pilots®*



*99s Headquarters and 99s Museum of Women Pilots.*

# **MEMBERSHIP DIRECTORY 2020-2021**

## **International Headquarters**

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*Private membership listing — not to be used for commercial or political purposes*

## Mission Statement



The Ninety-Nines International Organization of Women Pilots® promotes advancement of aviation through education, scholarships and mutual support while honoring our unique history and sharing our passion for flight.

Updates to information in this directory can be made on The Ninety-Nines website at [www.ninety-nines.org](http://www.ninety-nines.org) or via phone or email. All changes made by July 1 will be reflected in the next edition of the printed Membership Directory. Contact information will be listed in the Membership Directory unless written opt-out instructions are received by Headquarters.

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When referring to the organization name, *The* is always capitalized when it precedes the name, and there is no apostrophe unless 99s is possessive. Also, please do not add "ers" in written or verbal references to The 99s.

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**Note: Commercial or political use of The 99s Membership Directory is prohibited by the Certificate of Incorporation and the Bylaws.**

*On the cover: Tessa Coulter flying in Hawaii. The view is Molokai which has the tallest sea cliffs in the world at over 3,000 feet.*

# The Ninety-Nines, Inc.®

*International Organization  
of Women Pilots®*

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## BUILDING TOMORROW'S AVIATION HISTORY TODAY

The Ninety-Nines, Inc.® is an international organization of women pilots in more than 40 countries. While the majority of its members live in the United States, the organization has been international in scope since its founding.

The organization was founded November 2, 1929, at Curtiss Field, Valley Stream, Long Island, New York. All 117 women pilots at the time were invited to assemble for mutual support, the advancement of aviation and a central office to keep files on women in aviation. Louise Thaden was elected secretary and worked to keep the group together as they struggled to establish themselves and to grow. Those early purposes continue to guide the organization today.

In 1931, Amelia Earhart was elected the first president, and the group selected the name "Ninety-Nines" to represent the 99 charter members. Membership was immediately opened to other women as they became licensed pilots. In recent years membership has been opened to include women with student pilot certificates.

### EDUCATIONAL & CHARITABLE PROJECTS

The Ninety-Nines' mission in the fields of aviation and aerospace is primarily

educational and charitable. Currently, among a long list of activities, Sections and Chapters sponsor aerospace workshops for teachers and students, airport tours, fear-of-flying clinics for airline passengers, right-seat seminars and flight instructor revalidation seminars.

Always at the forefront of aviation education, The Ninety-Nines became the first industry member on the Federal Aviation Administration Safety Team (FAAST). The goal of this program is to provide a positive safety culture within the aviation community.

Members in the U.S. have worked with the National Intercollegiate Flying Association student flying competitions since 1948 as judges, scorekeepers, and teachers, as well as providing funding assistance. Expertise gained from working with the NIFA organization led The Ninety-Nines to sponsor the U.S. and Canadian Precision Flight Teams, as well as participate on the international level as judges for world precision flying competitions. In 1985 and again in 1996, The Ninety-Nines hosted the World Precision Flying Competition—the first organization to do so more than once.

Other international-level activities have included hosting two World Aviation Education and Safety Congresses in India in 1985 and 1993, and one in Nepal in 2000.



*November 2, 1929 – Organizational meeting for what would become The Ninety-Nines, Inc.®*

In 1984, the organization received the National Aviation Hall of Fame Spirit of Flight Award for "outstanding contributions to progress in aviation and space," and in 2000 was inducted into the Oklahoma Air & Space Museum Hall of Fame. In 2001, the National Aeronautic Association honored The Ninety-Nines with the prestigious Frank G. Brewer Trophy for aerospace education.

In 2010 and 2011, The Ninety-Nines were awarded grants by the Lightspeed Aviation Foundation for charitable activities based on votes from the aviation community. The organization was honored again in 2014 when it was inducted into the San Diego Air and Space Museum. In 2019, the National Aeronautics Association awarded the organization the Cliff Henderson Trophy.

**MUSEUMS**

In 1984, the organization purchased the Amelia Earhart birthplace located in Atchison, Kansas, through a generous gift from Dr. Eugene Bribach. The Ninety-Nines, along with the City of Atchison, implemented an ongoing effort to fully restore the home to reflect the 1897-1909 period of Amelia's childhood.

The 99s Museum of Women Pilots, located on the grounds of Will Rogers World Airport in Oklahoma City was dedicated in July of 1999. Today, it houses one of the largest collections of records and memorabilia about women and aviation outside of the Smithsonian.

**MENTORING**

The 99s Professional Pilot Leadership Initiative provides mentoring to accelerate the advancement of women in all pilot professions. It provides highly motivated 99s members with the tools to develop their careers and leadership abilities through guided activities and formal mentoring partnerships with experienced women pilot professionals.

**SCHOLARSHIPS**

Each year, the organization awards two different types of flight training awards through the Amelia Earhart Memorial Scholarship Fund which was established in 1941. The AEMSF Flight Training Scholarships go to qualified members worldwide for advanced flight training, Academic or Technical Scholarships for coursework in specialized branches of aviation or the Amelia Earhart Research

Scholar Grant for specialized research to expand knowledge about women in aviation and aerospace.

Since 1941, AEMSF scholarships have been awarded to 773 members totaling over \$11,825,000 plus helped 251 student pilots with funding for their pilot licenses. 2019 scholarships were given to 59 99s and student pilot members totaling more than \$261,000.

Through the years funding for these scholarships have included member contributions, Perpetual Scholarships in honor of or in memory of members and major industry support from businesses such as United Parcel Service, United Airlines and American Flyers. In addition to the Amelia Earhart Memorial Scholarship Fund scholarships, a number of Chapters provide local scholarships to benefit women seeking their pilot certificates or other ratings.

**AWARDS**

**The Katharine Wright Trophy.** This trophy, honoring the sister of Wilbur and Orville Wright, is presented jointly by The Ninety-Nines and the National Aeronautic Association (NAA) to a woman who has made a personal contribution to the advancement of the art, sport, and science of aviation and space flight over an extended period of time.

**The Ninety-Nines Award of Merit** honors nonmembers or organizations making significant contributions to aviation, education, science, or history, or to The Ninety-Nines, Inc.®

**The Ninety-Nines Awards of Achievement (3)** recognize Ninety-Nines, Sections, or Chapters or others making significant contributions to aviation, humanitarian efforts or to The Ninety-Nines, Inc.®

**The Ninety-Nines Award of Inspiration** is a special recognition from the Board of Directors to an individual, group, organization or agency whose participation, achievements or activities have had a significant impact on The Ninety-Nines, the world aviation community, or the art and science of aviation or aerospace.

**The President's Award** The President's Award honors those who, in the estimation of the President, have gone above and beyond in their service to the organization in a given year.

**The George Palmer Putnam Award**, named after Amelia Earhart's husband, recognizes the exceptional support of individuals or a group.

Mary C. ALEXANDER Held .....	1955	Eva Mae LANGE .....	1963
Mary Ellen BACON .....	1936	Jean LARENE Foote .....	1960
Barbara W. BANCROFT .....	2004	Eleanore B. LAY Ross .....	1981
Bernice C. BLAKE Perry .....	1996	Dorothea Backenstoe LEH.....	1955
Ruth T. BRIDEWELL .....	#	Marjorie May LESSER Van Antwerp.....	1969
Margery H. BROWN .....	1961	Ethel LOVELACE .....	#
Myrtle BROWN .....	1934	Lola L. LUTZ.....	1968
Vera BROWN.....	1976	Mildred Chase MacDONALD .....	1982
Thelma R. BURLEIGH Johnston .....	1982	Helen MANNING Matthews .....	1963
Myrtle R. CALDWELL .....	1992	Olivia "Keel" MATHEWS Maugham .....	#
Irene J. CHASSEY Green.....	1991	Edwina McCONNELL Thro .....	1992
Bonnie CHITTENDEN Whitman .....	1998	Retha McCULLOCH Crittenden .....	1993
Marion CLARK Clendaniel .....	1992	Jessie Maude MILLER .....	1973
Esther COMBES Vance.....	1983	Agnes A. MILLS .....	#
Helen V. COX Clohery Bikle .....	1992	Sylvia Anthony NELSON.....	1984
Jean DAVIDSON .....	1999	Ruth Rowland NICHOLS.....	1960
Jane DODGE .....	#	Mary Webb NICHOLSON .....	1943
Margery Louise DOIG Greenberg.....	1973	Blanche NOYES.....	1981
Amelia EARHART .....	1937	Gladys O'DONNELL .....	1973
Ruth ELDER Camp King.....	1977	Margaret Fzandee O'MARA Murphy.....	#
Thelma ELLIOT Giesen .....	1991	Phoebe Fairgrave OMLIE .....	1975
Sarah S. FENNO .....	#	Margaret Cooper PERRY Manser.....	1951
Frances FERGUSON Leitch Leistikow .....	2002	Lillian PORTER Metcalf .....	#
Adeline FISIT Anderson.....	1992	Neva PARIS .....	1930
Phyllis FLEET Nelson Crary.....	2003	Peggy J. PAXON.....	1992
Edith FOLTZ Stearns.....	1956	Achsa B. PEACOCK Donnels.....	2003
Ila FOX Loetscher .....	1999	Elizabeth F. PLACE .....	#
Viola GENTRY .....	1988	Thea RASCHE .....	1971
Fay GILLIS Wells .....	2002	Mathilda J. RAY.....	1992
Phyllis M. GODDARD Penfield .....	1984	Meta ROTHHOLZ .....	1974
Mary GOODRICH Jenson.....	2004	Gertrude C. RULAND Oberlander.....	1972
Melba GORBY Beard.....	1987	Joan Faye SHANKLE Davis.....	1951
Geraldine GREY Loffredo.....	#	Hazel Mark SPANAGLE.....	1992
Candis I. HALL Hitzig Gullino.....	2003	Ruth W. STEWART.....	1932
Sasha HALL Martin.....	1992	Mildred STINAFF .....	1931
Ruth E. HALLIBURTON.....	#	Marjorie C. STINSON .....	1975
Frances E. HARRELL Marsalis.....	1934	Dorothy L. STOCKER .....	#
Lady Mary HEATH Williams.....	1935	Louise McPhetridge THADEN.....	1979
Nancy HOPKINS Tier .....	1997	Margaret THOMAS Warren.....	2004
Jean Davis HOYT .....	1988	Evelyn Bobbi TROUT .....	2003
Betty HUYLEY Gillies .....	1998	Mary E. VON MACH .....	1980
Katherine F. JOHNSON.....	1967	Vera Dawn WALKER .....	1978
Angela L. JOSEPH .....	1930	Wilma L. WALSH .....	#
Mildred E. KAUFFMAN Workman.....	1932	E. Ruth WEBB.....	#
Betsy KELLY Weeks.....	1985	Nora Alma WHITE.....	1931
Madeleine B. KELLY Royle.....	1997	Nellie Zabel WILLHITE.....	1991
Cecelia Roy KENNY .....	1980	Margaret WILLIS Smith.....	1971
Cecil W. "Teddy" KENYON .....	1985	Alberta B. WORLEY Homan .....	#
Florence E. KLINGENSMITH.....	1933	Josephine C. WOOD Wallingford.....	2004
Opal Logan KUNZ .....	1967		

# = Status or Deceased Date Unknown

1931-33	Amelia Earhart*	1972-74	Elizabeth "Susie" Sewell*
1933-35	Margaret Cooper Manser*	1974-76	Patricia Z. McEwen*
1935-37	Mabel Britton*	1976-78	Lois Feigenbaum*
1937-39	Daisy Kirkpatrick*	1978-80	Thon Griffith*
1939-41	Betty Huyler Gilles*	1980-82	Janet Green*
1941-43	Jacqueline Cochran*	1982-84	Marilyn Copeland*
1943-45	Ethel Sheehy*	1984-86	Hazel Jones*
1945-47	Jeannette Lempke Sovereign*	1986-88	Barbara Sestito
1947-48	Belle Hetzel*	1988-90	Gene Nora Jessen
1948-50	Blanche Noyes*	1990-92	Marie Christensen
1950-51	Kay Menges Brick*	1992-94	Lu Hollander
1951-53	Alice H. Hammond*	1994-96	Joyce Wells
1953-55	Geraldine Mickelsen*	1996-98	Lois Erickson*
1955-57	Edna Gardner Whyte*	1998-00	Beverley Sharp*
1957-59	Broneta Davis Evans*	2000-02	Vicki Lynn Sherman
1959-61	Eugenia R. Heise*	2002-04	Jody McCarrell
1961-63	Louise M. Smith*	2004-06	Elaine Morrow
1963-65	Ruth Deerman*	2006-08	Patricia Prentiss
1965-67	Alice Roberts*	2008-12	Susan Larson
1967-69	Donna T. Myers*	2012-16	Martha Phillips
1969-70	Bernice T. Steadman*	2016-20	Jan McKenzie
1970-72	Betty W. McNabb*		

\* Deceased

#### NINETY-NINES PRAYER

Oh, Lord, it is good to be able to fly,  
to share with your winged creatures the joy of our freedom of flight.

We thank you for your wondrous natural laws that lift our wings skyward and we thank you for the courageous pioneers who first mastered those laws so that all of us could fly through your friendly skies.

But as we soar high above this beautifully jeweled island home we call Earth and survey its glory as few others can, heighten, Oh Lord, our appreciation for the beauty of your creation, and increase our dedication to care for it.

And we beseech your presence with each of us whenever we are airborne. Keep us steady when we find ourselves suddenly "on top" and our human balances begin to play tricks on us.

Keep us alert when our throttles are at cruise, but our minds become lulled into idle, and keep us safe as we gently return to the earth from which we came.

We believe you are with us, Lord, but help our disbelief. Stay close by us and show us the way, for it is so good to be able to fly.

*Reverend Robert S. Layne, Aviation Leaders Banquet, August 14, 1971*

During her life, Amelia Earhart wrote several books and was quoted many times. One of her most famous quotes "Flying may not be all plain sailing, but the fun of it is worth the price." To honor her tradition of "fly for the fun of it", throughout the pages of this directory, you will find various photographs of our members who chose to follow in her footsteps and are flying for the fun of it.



*Left: Deidre Payette, flying an RV6 doing first aerobatics in Bakersfield, California*

*Right: Jeanne Willerth with husband, Joe, and Grandson, Tommy, with her Cessna 182. Tommy played in a National Baseball Championship and Jeanne logged 10 hours flying time.*



*Right: Cpt Ashley Ehasz (L) and CW2 Robby Bellisario (R) with AH-64D Apache Longbow at Camp Humphreys, South Korea*



*Left: Dawn Wavle Rogers in Stearman doing her first solo, October 2015. Stearman Field (1K1)  
Right: Veronica Bravo in a Cessna 150 above Marco Island Florida*



*Left: Laurie Probst getting her first T6 ride with AME, Stan Markus over Southeastern Wisconsin.*

# Let's Fly Now!

## A Focus on Women of Flying Age

*Let's Fly Now!* is a Ninety-Nines' signature introductory flight program developed in 2018. *Let's Fly Now!* targets females of flying age (although men and children may be flown, too). Airplanes, fuel, and time are donated by Ninety-Nines, Friends of The Ninety-Nines, and other properly certified pilots for the introductory flights.

*Let's Fly Now!* is an opportunity for 99s to share their passion for aviation and inspire a new generation to:

**EXPLORE** the wonders of aviation,  
**DISCOVER** the magic of flight, and  
**IMAGINE** the possibilities for their future.



The Ninety-Nines' organization is still one of the best kept secrets in aviation. *Let's Fly Now!* will enhance the name of The Ninety-Nines and give our organization credit for the many contributions our members make to the field of aviation. Reports predict that more than 600,000 new pilots will be needed in the next two decades. With this program, The 99s can make a contribution to positively impact those statistics immediately.

*King Schools* and *Dare to Fly* are partners who support *Let's Fly Now!* King Schools will offer some online programs for free, as well as significant discounts to passengers who begin the online Private Pilot course. King Schools will also provide a 20% discount to all 99s for any of their online courses. *Dare to Fly* will give a "leg up" to some passengers who begin their journey into aviation with a gift of a *Dare to Fly* flight bag filled with books and equipment for the Private Pilot.

Let's help our next generation earn their wings and fill their lives with adventures. Contact: [letsflynow@ninety-nines.org](mailto:letsflynow@ninety-nines.org) to see how you can participate.



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*Below: Donna Miller flying B-25*



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*Below: Renee Sandell in Beechcraft Bonanza F33.*



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*Above: Willa Young in 1946 Aeronca Champ landing in Colusa, California flying solo. Photo by Roger Cain.  
Below: Janis Love and Co-Pilot Dan flying their homebuilt RV-9 in Okie Derby.*



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*Right: Emmy Dillon flying aerobatics with instructor in North American T-6 Texan over Vacaville, California.*

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*Left: Jeneanne Visser with Jenny Myren on the way to a North Central Section Meeting in Indianapolis from Iowa.*

**SECTIONS WITH NO GOVERNOR**

BRAZIL SECTION  
FRENCH SECTION  
GERMAN SECTION

*Right: Sue Glisson in a Cessna 172S in Southern Indiana.*

*Below: Jaime Snowdon and daughter Ella during a cross-country Moncton New Brunswick to Fredericton New Brunswick. Flying a Diamond DA 20.*



*Below: Heather Domanski flying cross country solo in a Cessna 172N. Working towards private.*



*Above: Alia Al Twal, Arabian Section Governor*



## 99S MUSEUM OF WOMEN PILOTS TRUSTEES

[www.museumofwomenpilots.org](http://www.museumofwomenpilots.org)

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The 99s Museum of Women Pilots, located in the organization's Headquarters building in Oklahoma City, opened its doors July 23, 1999.

Donations should be sent to 99s Museum of Women Pilots, PO Box 950374, Oklahoma City, OK 73195-0374. For more information email: [museum@ninety-nines.org](mailto:museum@ninety-nines.org)

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<https://www.ninety-nines.org/endowment-fund.htm>

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The Ninety-Nines Endowment Fund was established as a permanent investment income fund to provide future financial support for The Ninety-Nines, Inc.® The Endowment Fund reached its \$1,000,000 goal in July 2014 and continues to grow. The income earned by the protected principal will be allocated for the perpetuation and advancement of The Ninety-Nines. The principal, comprised of donations will remain intact.

Donations should be sent to the Endowment Fund Treasurer, Virginia Harmer, 8627 Banyan St, Alta Loma CA 91701-2605 USA.

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The Amelia Earhart Birthplace Museum has been fully restored to portray the life of Amelia, who was born in Atchinson, KS. Donations should be sent to the Amelia Earhart Birthplace, 223 North Terrace, Atchison, KS 66002.

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<https://www.ninety-nines.org/scholarships.htm>

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*Board Liaison: Robin Hadfield*

Created April 7, 1940 to help deserving members achieve their goals in aviation. Today the Fund provides:

- **Amelia Earhart Memorial Scholarships** for advanced pilot certificates and ratings, jet type ratings, college degrees, and technical training.
  - **Research Scholar Grants** to add to the world's knowledge of women in aviation and aerospace.
  - **Fly Now Award** towards completion of any initial pilot certificate, i.e. recreational, sport, glider, private.
- Information and applications:  
<https://www.ninety-nines.org/scholarships.htm> or  
[AEChair@ninety-nines.org](mailto:AEChair@ninety-nines.org). Please send your donations to AEMSF c/o The 99s Headquarters  
 PO Box 950374  
 Oklahoma City OK 73195-0374



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Board Liaison: Corbi Bulluck

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Calendar HQ Manager

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*Board Liaison: Dee Bond*

Credentials	TBD
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*Board Liaison: Minnetta Gardinier*

Election Procedures	Pat Theberge	978 407 0981	ptheberge@msn.com
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*Board Liaison: Dee Bond***SCHOLARSHIP REGISTRY**

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*Board Liaison: Minnetta Gardinier**Updates to information in this Directory can be found at [www.ninety-nines.org](http://www.ninety-nines.org)***2020 AMELIA EARHART MEMORIAL SCHOLARSHIP WINNERS****FELICITY SHIELDS BECKHAM**Yavapai / Southwest  
Instrument Rating**JENNA FORSETH**British Columbia Coast / West Canada  
Multi-Engine Instrument Rating**CARLY SHUKLAR**Ventura County / Southwest  
Academic / Commercial Aviation  
Degree**JULIE ANN CARSON**Fort Worth / South Central  
Instrument Rating**HANNAH ROSE HENDERSON**Payson Rim Country / Southwest  
Instrument Rating**ERYKA SILVA**Sugarloaf / Mid-Atlantic  
Multi-Engine Rating**LESLIE CAUBBLE**Maui / Southwest  
CFI**MAGALI LEWIS**Columbia Cascade / Northwest  
C525S Type Rating**JIAN SIM**Columbia Cascade  
Multi-Engine Rating**KIMBERLY CHAN**San Fernando Valley / Southwest  
Instrument Rating**SUMMER PAPPLE**Maple Leaf / East Canada  
Commercial Helicopter Conversion**JO ANN SPEER**Memphis / Southeast  
Vicki Cruse EMT**NATALIE CODD**San Gabriel Valley / Southwest  
Multi-Engine Rating**TANYA RAMES**Aloha Chapter / Southwest  
Commercial Multi-Engine Rating**NOUR UTAYIM**Montreal / East Canada  
Multi-Engine Rating**EMMY DILLON**Greater Kansas City / North Central  
Academic / Virtual Environments,  
Simulations & Robotics**STEPHANIE ROBINSON**Ventura County / Southwest  
Commercial Rating**CHRISTINA WILLIAMS**Hampton Roads / Mid-Atlantic  
Cadet Program**AUTUMN EELLS**Oregon Pines / Northwest  
Academic / Aviation Maintenance  
Tech**RACHEL SCARBROUGH**Austni Hill Country / South Central  
Commercial ASEL Rating

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**GRACE COOPER**

Fort Worth / South Central  
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Fullerton / Southwest  
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**MICHELLE JOANN**

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**KAYOKO STEWART**

Kitty Hawk / Southeast  
Mentor: Jan Squillace



*Left: Patty Mitchell was lifted into # 3 engine of a 747 in Guam. She served as First Officer for United Airlines for 15 years, one of only a few in 1992.*

*Award of Achievement for Contributions to Aviation – Dr. Jacque Boyd*

Jacque Boyd was born in Hastings, Nebraska. She's moved through Nebraska, Tennessee, Texas, and finally landed in Angel Fire, New Mexico.

She has a B.A. in Education, an M.Ed. in Aerospace Education, and a Ph.D. in Education and Administration. Her dissertation topic examined work in science and math classrooms using aviation and aerospace as the vehicle. All these educational-encounters were woven together by the same thread: aviation and aerospace education.

After learning to fly in 1975, she spent summers writing educational materials for NASA and various state aerospace education publications. After being awarded the Amelia Earhart Memorial Scholarship from The Ninety-Nines, she moved to Murfreesboro, Tennessee, to finish her M.Ed. in Aerospace Education. While there, serendipity intervened when she met and married an American Airlines pilot and "began" her family life with three step-children.

She moved out of the formal educational realm when she developed her own business, Aero Infosearch, after one of her husband's first officers decided to start her family and still fly-the-line. In 1991 that was a relatively "new" situation within the airlines. Her business specialized in writing policy and benefit procedures for female pilots with airlines, corporations, and university aviation departments. She continues this work in a consulting capacity.

She has continued writing for educational and aviation publications. She was a columnist for *Aviation for Women* from 1995 until 2014. She holds WAI member #32. She is currently a contributing writer for *Aviation for Women* and the *Ninety-Nines* magazine. Boyd contributes as a "ghost-writer" for several aviation publications and is a sought-after book reviewer.

In addition to her writing, she is a prolific speaker at aviation conferences, STEM conferences working with young women, and educational workshops. She has made more than 75 conference presentations.

Dr. Boyd is the Chairman of the Amelia Earhart Memorial Scholarship Fund, an Associate Member of Women Military Aviators and an honorary member of ISA+21 (professional female airline pilots.) She also received the Amelia Earhart Memorial Scholarship Research Scholar Grant for her work investigating maternity policies for female pilots.

*Award of Achievement to The Ninety-Nines – Marian Jayne (posthumously)*

At age 39 Marion and husband, George, started flying to reach equestrian business commitments faster. Five years later she was the 12th woman to earn an ATP with ASMEL/CFII/Commercial credentials. Skills were honed and friendships formed in continent-spanning 99-sponsored races. Suddenly a single mom of three at 44 and nearly financially destitute, she became a self-made businesswoman by building an indoor tennis club. Only race sponsorships enabled her to keep the Twin Comanche.

Asked at a 1994 around-the-world race interview, why she competed, Marion answered, "To show that women have a place in aviation." She and daughter, 99s Lifetime Member Patricia Jayne Keefer, won the FAI Gold Medal in that race of 21,000 sm in 12 flying/24 elapsed days. Marion and daughter, Nancy Jayne Palozola, were the first mother-daughter team to race around the world and won second flying 16,000 sm in 1992.

Marion gave back by founding/co-founding five pioneering aviation businesses: first speed cross-country race open to all pilots; Air Race Classic; Grand Prix; U.S. Air Race, Inc. [www.us-airrace.org](http://www.us-airrace.org) as first race with N-number-specific handicaps; Tailwinds, Catalog of the Skies, [www.tailwinds.com](http://www.tailwinds.com).

Solo, she hand-flew a Mooney over the Atlantic in the 1980s in 13 hours. In 1990 she soloed the Atlantic in a 51-year-old Bonanza for the London-Sydney Vintage Air Rally. Two 99s joined her in London. After Marion's team won the first ten legs, the competition was ended but the flying continued. Marion won the most cross-country pilot-skilled speed air races in different aircraft from a borrowed Civil Air Patrol 172, rented Cherokee, Tiger, Meyers200D, Bonanza to her famed Twin Comanche.

Marion is the only U.S. pilot, only twin-engine pilot and only woman, to have raced twice around the world. She has been honored with/at: 99s Extraordinary Achievement Award; 100 Aviation Hero for 1st Century with Wright brothers, Earhart, Lindbergh, etc.; International Forest of Friendship for Illinois/Texas; WAI Pioneer Aviation Hall of Fame; 99 Museum for Women Pilots; International Women Air & Space Museum.

Ohio 99 Jeanne Wolcott wrote at Marion's death, 'Whenever I saw Marion's achievements, I felt like they were the accomplishments of all women pilots.'

***Award of Inspiration – The Mercury 13***

The Mercury 13 women successfully underwent the same physiological screening tests as the male astronauts selected by NASA in 1959 for Project Mercury, as part of a privately funded program. In the 1960s some of these women were among those who lobbied the White House and Congress to have women included in the astronaut program. They testified before a congressional committee in 1962.

All were accomplished professional pilots. All had made flying lives for themselves. Dr. Lovelace and Jerrie Cobb reviewed the records of more than 700 women pilots to select candidates. They did not invite anyone with fewer than 1,000 hours of flight experience. Some of the women may have been recruited through The Ninety-Nines, a women pilot's organization of which Cobb was also a member. Some women responded after hearing about the opportunity through friends.

This group of women, whom Jerrie Cobb called the First Lady Astronaut Trainees (FLATs), accepted the challenge to be tested for a research program. In the end, thirteen women passed the same Phase I physical examinations that the Lovelace Foundation had developed as part of NASA's astronaut selection process. Those thirteen women were:

- Myrtle Cagle
- Jerrie Cobb
- Janet Dietrich
- Marion Dietrich, twin of Janet Dietrich
- Wally Funk
- Sarah Gorelick (later Ratley)
- Jane "Janey" Briggs Hart
- Jean Hixson
- Rhea Woltman
- Gene Nora Stumbough (later Jessen)
- Irene Leverton
- Jerri Sloan (later Truhill)
- Bernice Steadman

When Eileen Collins made her first launch, in 1995, she asked NASA to roll out the red carpet for the Mercury 13 women. They led the way along with our WASP to enable women today to be astronauts, fighter pilots, airline pilots, and general aviation pilots who love to fly.

We are blessed to have three of our Mercury 13 still with us: Wally Funk, Gene Nora Jessen, and Rhea Woltman. Unfortunately, we lost Sarah Ratley this past spring. We will honor all these women next summer at our International Conference in Long Beach, California.

***President's Award – Laura Ohrenberg***

Laura started working at The Ninety-Nines Headquarters in 2006 as our Accounting Coordinator. She has a background in accounting and an accounting degree. She moved quickly to the position of Membership Coordinator for a few months. Then after only five months, Laura was promoted to The 99s Headquarters Office Supervisor. Nine months after being hired, Laura was promoted again, this time to Headquarters Manager. Laura very quickly demonstrated invaluable skills and leadership to our organization. Laura's contributions are various and numerous. Laura assumed the responsibility of organizing and producing the Membership Directory which had been done by a four-member committee. "Find an Instructor" on our website was Laura's idea and she has implemented this on the front page of our website. She also worked with the website developers to create the new membership database. Laura was chosen as the recipient of the President's Award because she is the invaluable person who keeps our organization running. International Officers and Directors come and go; however, Laura has the knowledge to keep our beloved 99s soaring above the clouds. Laura works more than 40 hours a week and is always available evenings and weekends when needed. We couldn't have accomplished a quarter of what we did in the last several years without Laura's knowledge and cheerful willingness to help. Thank you, Laura, for all you do for The 99s!

***George Palmer Putnam Award – Ron Machado***

Rod Machado has been a friend of The 99s long before marrying one 33 years ago. He has helped numerous chapters raise funds by giving safety seminars including Fullerton, Santa Rosa, Long Beach, Orange County and Ventura. One chapter rewarded Rod with a brick in the walkway at Amelia Earhart's birthplace.

Rod has taught millions the basics of flying through flight lessons, simulation and training materials. He holds a degree in Aviation Science and degrees in Psychology. He started flying at age 16, is a rated ATP with all fixed wing Flight Instructor ratings. Rod is a National Accident Prevention Counselor appointed by the FAA in Washington D.C. He designed the lessons and is the instructor voice on Microsoft's *Flight Simulator*. Rod was a columnist for *AOPA Pilot* magazine for 18 years and *Flight Training* magazine for 25 years. His dozens of online courses and books simplify the difficult for student through advanced pilots. YouTube hosts his many free videos designed to help pilots improve their flying.

Rod has taught 99s to fly, given them BFRs, and in particular, helped them improve their confidence in flying. He's always been a big supporter of women flying.

He was a judge for The 99s International Scholarships for a number of years and was the keynote speaker at the 2002 Ninety-Nines International Conference in Kansas.

Rod donated \$35,000 in Private Pilot Handbooks to many 99 chapters. The chapters donated a copy to high school libraries across the U.S.—to encourage teens to fly.

In 1997, at Sun 'n Fun, a 99 asked Rod, "You wrote the Private Pilot Handbook for women, didn't you?" He looked puzzled, so she continued, "Well, it's the first time that we've been able to understand engines and electrical systems!"

Rod goes out of his way to assist his wife, Diane Titterington-Machado, with 99 activities; doing the layout for the Orange County 99s bio/photo roster, donating \$10,000 in training materials to Essay Contest winners, loading her car for meetings and pitching in at events—even mopping the floor after a holiday party. He rarely says no.

### *Award of Merit – Barry Schiff*

With 28,000 hours logged in 361 different types of aircraft, Barry Schiff has received international recognition for his wide-ranging aviation accomplishments.

These include having earned every FAA category, class, and flight instructor rating (except airship). He retired from Trans World Airlines in 1998 after a 34-year career flying everything from the "Connie" to the Boeing 747. He was an airline check captain and an FAA-designated pilot examiner. Schiff holds five world speed records including one captured from the Soviet Union.

A best-selling, award-winning author, he has written a dozen books and 1,800 magazine articles over a period of 57 years (most notably in *AOPA Pilot*). Many of his articles discuss personally developed aviation concepts, procedures, and techniques that have received worldwide acclaim and acceptance. Famed aviation novelist Ernie Gann referred to Schiff as "America's Flight Instructor."

*Right: At FDK, Mary Stout took this photo of Raegan Buzzard on Saturday, July 18, 2020, when Raegan had just completed her checkride and received her private rating.*

He became an aviation writer in 1959 at age 21 when he founded an aviation publishing firm, Aero-Progress, that Jeppesen purchased from him in 1963.

In 1991 Schiff developed the concept of providing general aviation pilots with safe VFR routes through high-density airspace. A legislative bill mandated the adoption of his concept by the FAA.

In 1995 and with the personal approval of Jordanian King Hussein and Israeli Prime Minister Itzhak Rabin, Schiff contributed to the Middle East peace process by and leading 35 light airplanes carrying 135 Americans, Israelis, and Jordanians from Jerusalem to Amman, Jordan, thus becoming the first pilot ever allowed to fly between those countries.

Captain Schiff is an outspoken advocate for general aviation, a technical advisor to the motion picture industry, and a media consultant. He has chaired several FAA advisory committees.

His awards include a Congressional Commendation, the Louis Blériot Air Medal, an honorary doctorate from Embry-Riddle, Switzerland's Gold Proficiency Medal, and the prestigious Lawrence F. Sharples Award from AOPA. He has been inducted into EAA's Flight Instructor Hall of Fame, the California Aviation Hall of Fame, and the Living Legends of Aviation. He has been a fellow of the Royal Aeronautical Society and a member the Society of Experimental Test Pilots.

*Below: Daisy Mitchell flying Cessna 172.*



**SOCIAL MEDIA**

**Facebook:** <https://www.facebook.com/99sinc>

**Instagram:**

<http://www.instagram.com/theninetyninesinc>

**LinkedIn:**

[https://www.linkedin.com/company/the-ninety-nines-inc-/](https://www.linkedin.com/company/the-ninety-nines-inc/)

**Pinterest:**

<https://www.pinterest.com/TheNinetyNines/pins/>

**Twitter:** <https://twitter.com/TheNinetyNines>

**ONLINE COMMUNICATIONS****99s Google Group**

<https://groups.google.com/forum/#!forum/ninetynines>

This is a communications group for 99s to discuss varied topics such as flying, Section/Chapter innovations and ideas, networking and mentoring, being a 99, and much more. If you have a question or want to share some information with other 99s, this is the place for you!

**Straight and Level**

This is a monthly email sent to all member (with a valid email address) with information from the President and Headquarters.

**WEBSITE MEMBERS AREA**

The Members Area contains forms, information and a library that is helpful to Sections, Chapters and individual members. You will find such things as the Intent to Seek Election Form, a recruitment poster, a new member guide, to mention only a few. Need the latest issue of the Headquarters *Straight and Level*? It's there. Need one from a few months ago? It's there, too.

The Online Directory is also there. It's updated regularly and reflects the latest information available about our members. Through the various search criteria, you can look up a member by name, email address, Chapter office, etc. Or you can view all the members in your Chapter or Section. All the searches can be printed out and/or downloaded to your computer for use. If you do not wish to have your contact information online, you must supply Headquarters with written opt-out instructions.

In a rush and just remembered you need to renew? Online renewal is available.

**Register for the Members Area**

To sign-up, go to the *Members Area* under *Join 99s* and provide the email address you have on record at Headquarters. A password will be sent to you. Please note – the email address that you enter **MUST** match what is on file at Headquarters for the request to go through. If it doesn't match, you will not be able to register. If you have trouble registering, send an email to [webmaster@ninety-nines.org](mailto:webmaster@ninety-nines.org) and help will be forthcoming.

**EMAIL ADDRESSES****International President**

[president@ninety-nines.org](mailto:president@ninety-nines.org)

**International Vice-President**

[vicepresident@ninety-nines.org](mailto:vicepresident@ninety-nines.org)

**International Secretary**

[secretary@ninety-nines.org](mailto:secretary@ninety-nines.org)

**International Treasurer**

[treasurer@ninety-nines.org](mailto:treasurer@ninety-nines.org)

**AE Memorial Scholarship Fund**

[aechair@ninety-nines.org](mailto:aechair@ninety-nines.org)

**AE Birthplace Museum**

[aebmuseum@ninety-nines.org](mailto:aebmuseum@ninety-nines.org)

**99s Museum of Women Pilots**

[museum@ninety-nines.org](mailto:museum@ninety-nines.org)

**Endowment Fund**

[endowment@ninety-nines.org](mailto:endowment@ninety-nines.org)

**AEMSF Applications**

[aeapps@ninety-nines.org](mailto:aeapps@ninety-nines.org)

**Fly Now Scholarship Applications**

[flynow@ninety-nines.org](mailto:flynow@ninety-nines.org)

**Scholarships (not AEMSF)**

[scholarshipregistry@ninety-nines.org](mailto:scholarshipregistry@ninety-nines.org)

**Membership**

[membership@ninety-nines.org](mailto:membership@ninety-nines.org)

**Pilot Careers Committee**

[careers@ninety-nines.org](mailto:careers@ninety-nines.org)

**Mentoring**

[mentoring@ninety-nines.org](mailto:mentoring@ninety-nines.org)

**eNetworking**

[enetworking@ninety-nines.org](mailto:enetworking@ninety-nines.org)

**Aviation and Space Education**

[aeroed@ninety-nines.org](mailto:aeroed@ninety-nines.org)

**Airmarking**

[airmarking@ninety-nines.org](mailto:airmarking@ninety-nines.org)

**Fundraising**

[fundraising@ninety-nines.org](mailto:fundraising@ninety-nines.org)

***Straight & Level***

[straightlevel@ninety-nines.org](mailto:straightlevel@ninety-nines.org)

***Ninety-Nines* Magazine**

[news@ninety-nines.org](mailto:news@ninety-nines.org)

**Nominating Committee**

[nomcom@ninety-nines.org](mailto:nomcom@ninety-nines.org)

**Perpetual Calendar**

[calendar@ninety-nines.org](mailto:calendar@ninety-nines.org)

**Public Relations**

[pr@ninety-nines.org](mailto:pr@ninety-nines.org)

**Webmaster**

[webmaster@ninety-nines.org](mailto:webmaster@ninety-nines.org)

Send materials to:

The *Ninety-Nines magazine*

PO Box 950374

Oklahoma City OK 73195-0374

or email:

news@ninety-nines.org

### EDITORIAL GUIDELINES

The publication team has developed suggested guidelines to help members submit their news articles and photographs in a format that is most compatible with digital publishing requirements. Following the guidelines will help ensure accuracy and improve photo quality in the magazine.

The team will continue to accept an occasional article in longhand or typewritten submitted by members who do not have access to a computer.

### Manuscript Submission

The easiest way to submit Chapter news is to go to The Ninety-Nines website and simply click on *Ninety-Nines* magazine in the "Quick Links" section on the right-hand side of the page, then click on *Reporter's Online Form* directly under the links to the current issue. Fill out the information you wish to submit and click *send it*. It's as easy as that!

Or, submit single-spaced text in Microsoft Word, or similar word processing program, without any special formatting. Use only common fonts such as Times or Arial and do not use headers and footers. This applies to all types of articles.

Please email articles as text attachments and try to avoid typing your article directly into an email message, which results in many extra spaces and those pesky carets (> >).

Your articles may be edited by us for length and clarity prior to publication. Please furnish your name, address, phone number and email address with your submission.

### DEADLINES:

January-February issue: December 1

March-April issue: February 1

May-June issue: April 1

July-August issue: June 1

September-October issue: August 1

November-December issue: October 1

*Right: "It's Okay Mom, I got this!" Katrina Emery and her 6 month old daughter flying to pick up Katrina's mother in Boston.*

### Photograph Submissions

In rare instances, we will accept mailed photographs. Please make sure they are adequately identified as belonging to you. Also provide caption information and photographer credit if applicable.

Captions should accompany all photos. Each caption should explain who, what, when, where and other appropriate information. Include photographer credit if applicable.

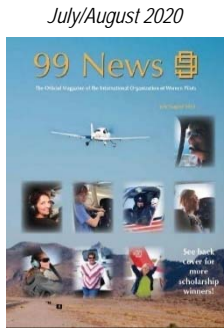
Photos in black and white or color are acceptable. Digital photos should be taken at the camera's highest setting. Many cameras take photos at a default resolution that may look great on your computer screen but will be fuzzy in print. Set your camera resolution to "Fine" or "Best Quality" (check your manual for specific settings). For smartphone cameras, be sure to use the "High" quality setting, and if available, shoot your photos RAW (again, check your manual for specific settings). We need the highest quality photos in case we want to enlarge them to use as a feature photo or even cover picture.

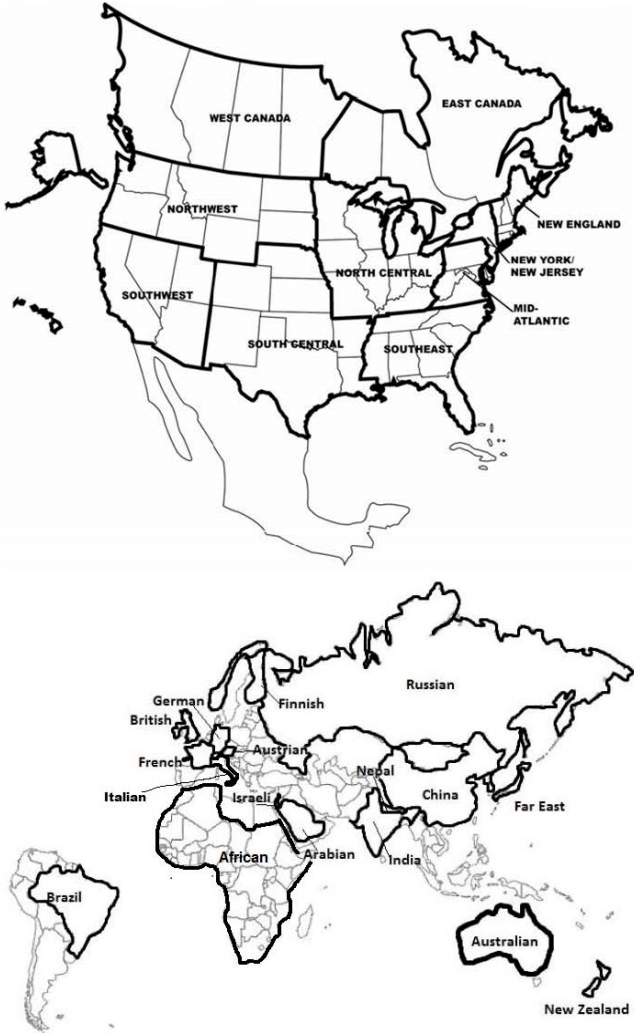
If you are scanning a photo, the setting should be for a photo at 300 dpi. If the photo is very small, enlarge to 200 percent and scan at 600 dpi.

We will adjust photos for color and crop for size as needed for publication.

**Important:** Try to avoid photos copied from newspapers, magazines or books or are reproduced on a copier. They produce a spotty pattern when published due to the dot system used in the printing process.

Send photo(s) as separate attachments along with your article email. Rename the photo(s) first to identify it with the article.





**AFRICAN SECTION***Africa*Chartered November 2, 2018  
[www.african99s.com](http://www.african99s.com)**ARABIAN SECTION***Saudi Arabia*Chartered October 11, 1989  
[www.arabian99s.com](http://www.arabian99s.com)**AUSTRALIA SECTION***Australia*Chartered July 10, 1959  
[www.ninety-nines.org/Chapter-Australia\\_2.htm](http://www.ninety-nines.org/Chapter-Australia_2.htm)**AUSTRIA SECTION***Austria*Chartered November 9, 2005  
<https://www.facebook.com/pg/womenPilots>**BRAZIL SECTION***Brazil*

Chartered August 22, 2000

**BRITISH SECTION***British Isles*

Chartered November 1, 1964

**CHINA SECTION***China*Chartered February 27, 2015  
<http://www.99schina.org>**EAST CANADA SECTION***Ontario, Labrador, New Brunswick, Newfoundland, Nova Scotia, Prince Edward Island, Quebec*Chartered November 1, 1950  
[www.canadian99s.com/east-canada](http://www.canadian99s.com/east-canada)**Eastern Ontario Chapter**Chartered April 20, 1968  
[www.canadian99s.com/east-ontario-chapter](http://www.canadian99s.com/east-ontario-chapter)**First Canadian Chapter**Chartered October 7, 1950  
[www.firstcanadian99s.com](http://www.firstcanadian99s.com)**Maple Leaf Chapter**Chartered May 3, 1969  
<https://www.facebook.com/group.s/259948757375534/>**Montreal Chapter**Chartered May 23, 1970  
[www.canadian99s.com/chapters-montreal](http://www.canadian99s.com/chapters-montreal)**Sleeping Giant Chapter**Chartered November 29, 2011  
[www.canadian99s.com/chapters-sleeping-giant/](http://www.canadian99s.com/chapters-sleeping-giant/)**Waterloo on the Grand Chapter**Chartered July 10, 2014  
[www.waterloo99s.wixsite.com/home](http://www.waterloo99s.wixsite.com/home)**FAR EAST SECTION***Japan, Korea*

Chartered April 15, 1992

**FINNISH SECTION***Finland*Chartered July 14, 1970  
<http://finnish99s.wixsite.com/finnish99s>**FRANCE SECTION***France*Chartered April 8, 2009  
<http://99s.delta-juliette.org/>**GERMAN SECTION***Germany*Chartered September 29, 1997  
[www.ninety-nines.de](http://www.ninety-nines.de)**INDIA SECTION***India*Chartered March 26, 1976  
[www.ninety-nines.org/Chapter-India\\_16.htm](http://www.ninety-nines.org/Chapter-India_16.htm)**ISRAELI SECTION***Israel*

Chartered July 15, 1989

**ITALIAN SECTION***Italy*

Chartered July 5, 2018

**MID-ATLANTIC SECTION***Delaware, District of Columbia, Maryland, Pennsylvania, Virginia, West Virginia*Chartered February 19, 1930  
[www.mid-atlantic99s.org](http://www.mid-atlantic99s.org)**Delaware Chapter**

Chartered April 19, 1976

**Eastern Pennsylvania Chapter**Chartered October 23, 1941  
[www.epa99s.org](http://www.epa99s.org)**Greater Pittsburgh Chapter**

Chartered October 16, 1971

**Hampton Roads Chapter**Chartered October 18, 1975  
[www.facebook.com/HR99s/](http://www.facebook.com/HR99s/)**Keystone Chapter**Chartered December 5, 1989  
[www.keystone99s.org](http://www.keystone99s.org)**Maryland Chapter**Chartered December 19, 1963  
[www.maryland99s.org](http://www.maryland99s.org)**Old Dominion Chapter**Chartered April 1, 1992  
[www.olddominion99s.com](http://www.olddominion99s.com)**Shenandoah Valley Chapter**Chartered January 25, 1976  
[www.facebook.com/shenandoahvalley99s/](http://www.facebook.com/shenandoahvalley99s/)**Sugarloaf Chapter**Chartered November 7, 2005  
<https://sugarloaf99s.blogspot.com>**Virginia Chapter**Chartered April 21, 1967  
[www.virginiachapter99s.shutterfly.com](http://www.virginiachapter99s.shutterfly.com)**Washington DC Chapter**Chartered November 19, 1933  
[www.dc99s.com](http://www.dc99s.com)**West Virginia Chapter**

Chartered March 3, 2010

**NEPAL SECTION***Nepal*

Chartered November 8, 2000

[www.facebook.com/Ninety-Nines-Inc-International-Organization-of-Women-Pilots-Nepal-Section-900182940062098/](http://www.facebook.com/Ninety-Nines-Inc-International-Organization-of-Women-Pilots-Nepal-Section-900182940062098/)

**NEW ENGLAND SECTION**

*Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont*  
Chartered September 19, 1941  
[www.womenpilotsnewengland.org](http://www.womenpilotsnewengland.org)

**Connecticut Chapter**

Chartered February 6, 1964  
[www.womanpilotsct.org](http://www.womanpilotsct.org)

**Eastern New England Chapter**

Chartered May 19, 1962  
[www.womenpilotsene.org](http://www.womenpilotsene.org)

**Katahdin Wings Chapter**

Chartered May 8, 1993  
[www.katahdinwings.org](http://www.katahdinwings.org)

**NEW YORK-NEW JERSEY SECTION***New York, New Jersey*

Chartered December 14, 1929  
[www.nynj99s.org](http://www.nynj99s.org)

**Central New York Chapter**

Chartered May 29, 1974

**Finger Lakes Chapter**

Chartered June 20, 1973  
[www.nynj99s.wixsite.com/finger-lakes-99s](http://www.nynj99s.wixsite.com/finger-lakes-99s)

**Garden State Chapter**

Chartered October 10, 1965

**Greater New York Chapter**

Chartered November 1, 1962

**Long Island Chapter**

Chartered October 10, 1965

**New Jersey Chapter**

Chartered September 1, 1974  
[www.nj99.org](http://www.nj99.org)

**New York Capital Region Chapter**

Chartered October 3, 1970

<https://www.facebook.com/NYCR99s/>

**Western New York Chapter**

Chartered November 1, 1945

**NEW ZEALAND SECTION***New Zealand*

Chartered January 28, 1980

<https://www.facebook.com/groups/1975486806075488/>

**NORTH CENTRAL SECTION**

*Iowa, Illinois, Indiana, Kentucky, Michigan, Minnesota, Missouri, Ohio, Wisconsin & Internet Collegiate Chapter*

Chartered November 1, 1931  
[www.ncs99s.org](http://www.ncs99s.org)

**All-Ohio Chapter**

Chartered October 19, 1933

**Aux Plaines Chapter**

Chartered April 29, 1978

**Chicago Area Chapter**

Chartered January 11, 1934  
[www.chicagoarea99s.org](http://www.chicagoarea99s.org)

**Greater Kansas City Chapter**

Chartered October 24, 1940  
<https://www.facebook.com/Greater-Kansas-City-Ninety-Nines-114468899950271/>

**Greater St. Louis Chapter**

Chartered September 19, 1941

**Indiana Chapter**

Chartered September 17, 1939

**Indiana Dunes Chapter**

Chartered May 15, 1976  
<https://www.facebook.com/indianadunes99s/>

**Intercollegiate Internet Chapter**

Chartered November 7, 2003

**Iowa Chapter**

Chartered June 8, 1940  
<http://iowa.ncs99s.org>

**Kentucky Bluegrass Chapter**

Chartered July 19, 1966

**Lake Erie Chapter**

Chartered January 12, 1974  
<http://lakeerie.ncs99s.org>

**Michigan Chapter**

Chartered February 19, 1934  
[www.michigan.ncs99s.org](http://www.michigan.ncs99s.org)

**Minnesota Chapter**

Chartered July 2, 1949  
[www.minnesota.ncs99s.org](http://www.minnesota.ncs99s.org)

**Northwoods Chapter**

Chartered September 9, 2006  
[www.northwoods.ncs99s.org](http://www.northwoods.ncs99s.org)

**Scioto Valley Chapter**

Chartered March 19, 1981  
[www.sciotovalley99s.tripod.com](http://www.sciotovalley99s.tripod.com)

**Wisconsin Chapter**

Chartered October 11, 1941  
[www.wisconsin99s.org](http://www.wisconsin99s.org)

**NORTHWEST SECTION**

*Alaska, Idaho, Montana, North Dakota, Oregon, South Dakota, Washington, Wyoming*  
Chartered November 1, 1953  
[www.nw99s.org](http://www.nw99s.org)

**Alaska Chapter**

Chartered January 19, 1954  
<https://www.facebook.com/alaskachapter99s/>

**Big Sky Chapter**

Chartered March 25, 2017  
[www.facebook.com/BigSky99s](http://www.facebook.com/BigSky99s)

**Central Oregon High Desert**

Chartered June 15, 1981  
<https://centraloregon99s.wixsite.com/website>

**Columbia Cascade Chapter**

Chartered October 19, 1965  
[www.facebook.com/columbiacascade](http://www.facebook.com/columbiacascade)

**Cook Inlet Chapter**

Chartered March 20, 1978

**Crater Lake Flyers Chapter**

Chartered May 15, 1993  
<https://www.facebook.com/CraterLakeFlyers99s/>

**Eastern Idaho Chapter**

Chartered October 14, 1956

**Greater Seattle Chapter**

Chartered September 10, 1969  
[www.seattle99s.org](http://www.seattle99s.org)

**Idaho Chapter**

Chartered October 15, 1954  
[www.idaho99s.org](http://www.idaho99s.org)

**Intermountain Chapter**

Chartered January 10, 1955  
[www.facebook.com/Intermountain99s](http://www.facebook.com/Intermountain99s)

**Mat-Su Valley Chapter**

Chartered August 7, 1984

**Mid-Columbia Chapter**

Chartered April 2, 1982  
[midcolumbia99s.org](http://midcolumbia99s.org)

**Midnight Sun Chapter**

Chartered July 6, 1981

**Montana Chapter**

Chartered October 10, 1954  
<https://mymontana99s.com/>

**Mount Tahoma Chapter**

Chartered July 10, 1969  
[www.facebook.com/Ninety-Nines-Mt-Tahoma-Chapter-924281101044431/](http://www.facebook.com/Ninety-Nines-Mt-Tahoma-Chapter-924281101044431/)

**Oregon Pines Chapter**

Chartered May 28, 1980  
<https://www.facebook.com/pages/category/Community/Oregon-Pines-Ninety-Nines-2041870035858246/>

**Western Washington Chapter**

Chartered January 19, 1940

**Wyoming Chapter**

Chartered April 23, 1965

**RUSSIAN SECTION***Russia*

Chartered February 17, 2004

**SOUTH CENTRAL SECTION**

*Arkansas, Colorado, Kansas, Louisiana, Nebraska, New Mexico, Oklahoma, Texas & Ambassador Chapter*

Chartered January 1, 1930  
[www.scs99s.org](http://www.scs99s.org)

**Ambassador Chapter**

Chartered January 1, 1999  
<https://sites.google.com/ambassador99s.org/99sonlinechapter>

**Arkansas Chapter**

Chartered September 21, 1963  
<https://www.facebook.com/ark99s>

**Austin Hill Country Chapter**

Chartered February 11, 1977  
[www.facebook.com/austintxwomenpilots](http://www.facebook.com/austintxwomenpilots)

**Brazos River Chapter**

Chartered September 25, 1995

**Colorado Chapter**

Chartered September 28, 1941  
[www.colorado99s.org](http://www.colorado99s.org)

**Dallas Chapter**

Chartered November 17, 1957  
[www.dallas99s.org](http://www.dallas99s.org)

**El Paso Chapter**

Chartered September 5, 1957

**Fort Worth Chapter**

Chartered November 18, 1957  
[www.fortworth99s.org](http://www.fortworth99s.org)

**Golden Triangle Chapter**

Chartered October 1, 1969  
<https://www.facebook.com/groups/225689375424678/>

**High Country Chapter**

Chartered November 16, 1990

**Houston Chapter**

Chartered January 17, 1959

**Kansas Chapter**

Chartered March 31, 1951  
[www.kansas99s.com](http://www.kansas99s.com)

**Lake Charles Chapter**

Chartered April 17, 1993  
<https://www.facebook.com/99sLakeCharlesChapter/>

**Nebraska Chapter**

Chartered January 30, 1937  
<https://www.facebook.com/pages/category/Nonprofit-Organization/Nebraska-99s-123782044345961/>

**Northeast Kansas Chapter**

Chartered March 18, 1967

**Oklahoma Chapter**

Chartered June 2, 1941  
<https://www.facebook.com/oklahoma99s/>

**Pikes Peak Chapter**

Chartered September 17, 1984  
<https://www.facebook.com/PikesPeak99s/>

**Rio Grande Norte Chapter**

Chartered October 11, 2003  
[www.rgn99s.org](http://www.rgn99s.org)

**San Antonio Chapter**

Chartered November 19, 1957  
[www.sanantonio99s.org](http://www.sanantonio99s.org)

**Shreveport Chapter**

Chartered February 19, 1960

**Texas Dogwood Chapter**

Chartered July 20, 1974  
<https://www.facebook.com/texasdogwood99s/>

**Tip of Texas Chapter**

Chartered November 20, 1957  
[www.facebook.com/TipofTexas99s](http://www.facebook.com/TipofTexas99s)

**Tulsa Chapter**

Chartered April 12, 1946

**Wichita Falls Chapter**

Chartered April 19, 1968  
<http://www.wichitafalls99s.com/>

**SOUTHEAST SECTION**

*Alabama, Florida, Georgia, Mississippi, North Carolina, South Carolina, Tennessee and New Orleans Chapter*

Chartered January 1, 1930  
[www.sesection99s.org](http://www.sesection99s.org)

**Alabama Chapter**

Chartered August 30, 1954  
[www.alabama99s.org/](http://www.alabama99s.org/)

**Appalachian Aviatrices Chapter**

Chartered July 10, 2013

**Blue Ridge Chapter**

Chartered October 14, 1974

**Carolinas Chapter**

Chartered June 19, 1940  
<https://www.facebook.com/carolinas99s>

**Daytona Chapter**

Chartered May 15, 1982  
[www.daytona99s.org](http://www.daytona99s.org)

**Emerald Angels of the Gulf Coast Chapter**

Chartered January 24, 2014  
[www.eagc99s.org](http://www.eagc99s.org)

**Florida Firstcoast Chapter**

Chartered May 24, 1993

**Florida Goldcoast Chapter**

Chartered January 19, 1940  
[www.flgoldcoast99s.org](http://www.flgoldcoast99s.org)

**Florida Heartland Chapter**

Chartered November 7, 2015  
[www.flheartland99s.com](http://www.flheartland99s.com)

**Florida Suncoast Chapter**

Chartered February 10, 1965  
[www.flsuncoast99s.org](http://www.flsuncoast99s.org)

**Georgia Flying Belles Chapter**

Chartered September 12, 1970  
[www.facebook.com/groups/georgiaflyingbelles/](http://www.facebook.com/groups/georgiaflyingbelles/)

**Kitty Hawk Chapter**

Chartered December 17, 1969  
[www.kittyhawk99s.com](http://www.kittyhawk99s.com)

**Memphis Chapter**

Chartered April 19, 1962  
<https://twitter.com/memphis99s>

**Mississippi Chapter**

Chartered June 19, 1961

**NOLA Chapter**

Chartered May 16, 1970  
[www.nola99s.com](http://www.nola99s.com)

**Paradise Coast Chapter**

Chartered June 2, 2007  
[www.paradisecoast99s.com](http://www.paradisecoast99s.com)

**Sarasota Ladybugs Chapter**

Chartered July 4, 2017  
<https://www.srq99s.com/>

**Spaceport Chapter**

Chartered December 8, 1965  
[www.spaceport99s.org](http://www.spaceport99s.org)

**St Croix Island Paradise Chapter**

Chartered July 10, 2014

**Tennessee Chapter**

Chartered August 9, 1940  
[www.facebook.com/TNchapter99/](http://www.facebook.com/TNchapter99/)

**Treasure Coast Chapter**

Chartered July 7, 2016  
[www.treasurecoast99s.com/](http://www.treasurecoast99s.com/)

**SOUTHWEST SECTION**

*Arizona, California, Hawaii, Nevada, Utah & Military Internet Chapter*

Chartered November 1, 1930  
[www.sws99s.org](http://www.sws99s.org)

**Alameda County Chapter**

Chartered September 15, 1969

**Aloha Chapter**

Chartered June 4, 1968  
<https://www.alohachapter99s.org>

**Antelope Valley Chapter**

Chartered September 20, 1988  
[www.antelopevalley99s.wixsite.com/av99s](http://www.antelopevalley99s.wixsite.com/av99s)

**Bakersfield Chapter**

Chartered October 9, 1947  
<https://www.facebook.com/Bakersfield99s/>

**Coachella Valley Chapter**

Chartered November 1, 1949

**Coyote Country Chapter**

Chartered June 1, 1989  
[www.facebook.com/Coyote-Country-99s-110911082282028](http://www.facebook.com/Coyote-Country-99s-110911082282028)

**Fullerton Chapter**

Chartered September 14, 1974  
[www.facebook.com/fullerton99s](http://www.facebook.com/fullerton99s)

**Imperial So-Lo Chapter**

Chartered April 4, 1976

**Lake Tahoe Chapter**

Chartered October 25, 1975  
[www.laketahoe99s.sws99s.org](http://www.laketahoe99s.sws99s.org)

**Las Vegas Valley Chapter**

Chartered January 19, 1956  
<https://www.facebook.com/LV99s>

**Long Beach Chapter**

Chartered February 1, 1952  
[www.longbeach99s.com](http://www.longbeach99s.com)

**Los Angeles Chapter**

Chartered November 3, 2017  
[www.la99s.org](http://www.la99s.org)

**Marin County Chapter**

Chartered March 19, 1973  
[www.marin99s.org](http://www.marin99s.org)

**Maui Chapter**

Chartered June 11, 2019  
<http://maui99s.com/>

**Military Internet Chapter**

Chartered November 2, 2005

**Monterey Bay Chapter**  
Chartered August 14, 1965  
[www.montereybay99s.org](http://www.montereybay99s.org)

**Mt. Shasta Chapter**  
Chartered June 19, 1975  
[www.mountshasta99s.org](http://www.mountshasta99s.org)

**Orange County Chapter**  
Chartered June 15, 1962  
<https://oc99s.org/>

**Palomar Chapter**  
Chartered August 13, 1966  
[www.palomar99s.org](http://www.palomar99s.org)

**Payson Rim Country Chapter**  
Chartered November 21, 2019  
[www.paysonrimcountry99s.org](http://www.paysonrimcountry99s.org)

**Phoenix Chapter**  
Chartered December 1, 1949  
[www.phx99s.org](http://www.phx99s.org)

**Placer Gold Chapter**  
Chartered January 7, 1983

**Redwood Coast Flyers Chapter**  
Chartered December 5, 1989  
[www.facebook.com/pages/Redwood-Coast-Flyers-Chapter-of-the-Ninety-Nines-Inc/249408225076849](http://www.facebook.com/pages/Redwood-Coast-Flyers-Chapter-of-the-Ninety-Nines-Inc/249408225076849)

**Reno Area Chapter**  
Chartered June 4, 1964  
[www.sites.google.com/site/renoarea99](http://www.sites.google.com/site/renoarea99)

**Reno High Sierra Chapter**  
Chartered April 7, 1989  
[www.renohighsierra99s.org](http://www.renohighsierra99s.org)

**Rio Colorado Chapter**  
Chartered January 23, 1981  
<https://www.facebook.com/RioColRioCo99s/>

**Sacramento Valley Chapter**  
Chartered November 19, 1947  
[www.sacramento99s.org](http://www.sacramento99s.org)

**San Diego Chapter**  
Chartered September 19, 1946  
[www.sd99s.org](http://www.sd99s.org)

**San Fernando Valley Chapter**  
Chartered February 1, 1952  
[www.sfv99s.org](http://www.sfv99s.org)

**San Gabriel Valley Chapter**  
Chartered May 22, 1958  
<https://sites.google.com/view/sgv99s/home>

**San Joaquin Valley Chapter**  
Chartered January 21, 1951  
[www.sjv.sws99s.org](http://www.sjv.sws99s.org)

**San Luis Obispo County Chapter**  
Chartered October 1, 1969  
[www.slo99s.org](http://www.slo99s.org)

**Santa Barbara Chapter**  
Chartered October 13, 1960

**Santa Clara Valley Chapter**  
Chartered July 19, 1954  
[www.santaclaravalley99s.org](http://www.santaclaravalley99s.org)

**Santa Maria Valley Chapter**  
Chartered April 15, 1988  
[www.smv99s.sws99s.org](http://www.smv99s.sws99s.org)

**Santa Rosa Chapter**  
Chartered September 1, 1972  
[www.santarosa99s.org](http://www.santarosa99s.org)

**Sedona Red Rockettes Chapter**  
Chartered July 18, 1988  
[www.sedonaredrockettes.org](http://www.sedonaredrockettes.org)

**Sutter Buttes Chapter**  
Chartered August 15, 1998  
[www.sutterbuttes99s.org](http://www.sutterbuttes99s.org)

**Tucson Chapter**  
Chartered June 16, 1951  
[www.tucson99s.org](http://www.tucson99s.org)

**Utah Chapter**  
Chartered September 15, 1950  
<https://utah99s.weebly.com/>

**Ventura County Chapter**  
Chartered June 1, 1973  
[www.vc99s.org](http://www.vc99s.org)

**Yavapai Chapter**  
Chartered March 18, 1993

## WEST CANADA SECTION

*Alberta, British Columbia, Manitoba, Saskatchewan, Northwest Territories, Nunavut, Yukon Territory*  
Chartered July 14, 1970  
[www.canadian99s.com/west-canada](http://www.canadian99s.com/west-canada)

**Alberta Chapter**  
Chartered April 20, 1968  
<https://alberta99s.wordpress.com>

**British Columbia Coast Chapter**  
Chartered April 14, 1978  
[www.bccoast99s.com](http://www.bccoast99s.com)

**Canadian Rockies Chapter**  
Chartered September 22, 1979  
<https://www.facebook.com/CanadianRockies99s/>

**Manitoba Chapter**  
Chartered September 1, 1971  
[www.manitoba99s.wordpress.com/](http://www.manitoba99s.wordpress.com/)



*Above: Laura Radigan and Patty Wagstaff getting their aerobatics on in the Super Decathlon.*

## MEMBERSHIP CODE DEFINITIONS

AE	AE Scholarship Recipient	NS	News Editor – Section
AECH	Chapter AEMSF Chairman	NC	News Editor – Chapter
AE Chair	Section AEMSF Chairman	N	Nominating Committee
CC	Chapter Chairman	SC	Secretary – Chapter
E	Emeritus (Past President)	SS	Secretary – Section
F	Student Pilot Member	TC	Treasurer – Chapter
G	Governor – Section	TS	Treasurer – Section
IBD	International Board Member	VC	Vice Chairman – Chapter
L	Life Member	VG	Vice Governor – Section
MCC	Membership Chairman – Chapter	WC	Webmaster – Chapter
MCI	Membership Chairman – Int'l	WS	Webmaster – Section
MCS	Membership Chairman – Section	<i>Italics</i>	<i>Preferred/Goes by Name</i>

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*Left: African Section Governor, Ivana Alvares-Marshall with Kingair B-200 in Malawi.*

*Below: Nepal Section Members Captain Pema Lama, Captain Pratibha Rai, with Captain Komal Basnet, and First Officer Preeti Giri taking women from a Retirement Center on a free mountain flight for Mother's Day. They are flying an ATR-72.*



*Above: Mary Stout snapped this picture of Member Raegan Buzzard when she completed her final check ride on July 18, 2020. Raegan flew a Bravo Flight Training Cessna 150.*

*Below: New Zealand Section Governor, Bianca Barbarich-Bacher in an ATR 72-600 at Christchurch International Airport, New Zealand*



*Above: International Director Dee Bond piloting a Cessna A185F enroute to Auckland to New Zealand Section Founding. 99 Pam Collings at Forest Field 25th Anniversary. Her Co-Pilot is Pamela McInnes-Stine and passenger is Edith Robinson.*

*Left: Co-Pilot 93 Year Old Rhona Fraser with Pilot Margaret Wright, Founder of the New Zealand Women in Aviation and passenger Jennifer Armstrong, Rhona's care-provider in a Grumman American AA-5A Cheetah flying over Kapiti Coast, New Zealand.*





*Left: Theresa Harkins flying her 1966 Cessna 150F.*

*Right: West Canada Section Governor, Cindy Pang in a GippsAero GA8 AirVan over downtown Vancouver.*

*Below: Ceci Stratford with Mentee Genesis Rivas in Ceci's Cherokee 180 over Whiteman Airport, California.*

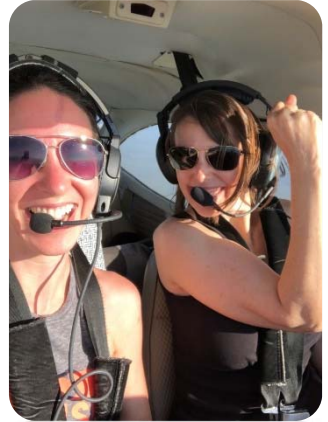


*Below. Lesley Page and husband Jeff flying their Cessna 172 to Parry Sound Ontario to celebrate Amelia's birthday on July 24<sup>th</sup>.*

*Below. Tanna Allen and Rachel Scarbrough taking a fun flight and mental break at KPSX in a Cessna 172D.*



*Right: Valeriya Mordvinova enjoying a night flight in a Cessna 172 over Montreal, Canada.*



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*Right: International Director, Monica Randolph-Graham providing a Discovery Flight.*



*Above: Colorado Chapter member Terry Fiala after landing and beaching a Cessna 185 on amphibious floats on Lake Dora in Tavares, Florida. Terry was training for her single-engine sea add-on to her Commercial rating.*

*Below: Joan Plato just returning from her long cross-country solo. She was flying a 2007 Jabiru LSA-250 SP and her flight took her past Oshkosh, Wisconsin which was very quiet since AirVenture was cancelled this year.*



*Left: Pam Sprang in her Cessna 182 Southwest of Atlanta, Georgia.*

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CERTIFICATE OF INCORPORATION  
OF THE NINETY-NINES, INC.

The Certificate of Incorporation of The Ninety-Nines, Inc., shall hereinafter read as follows:

FIRST: The name of this corporation is "THE NINETY-NINES, INC." International Organization of Women Pilots, a corporation of the State of Delaware.

SECOND: The registered office of the corporation in the State of Delaware shall be located at Stonegate, Box 17 4031, Kennett Pike, Wilmington, New Castle County, Delaware 19807, and the resident agent in charge thereof will be Adelaide Tinker at that address.

THIRD: Purpose. The exclusive objects of purposes to be prosecuted or carried on by this corporation are:

(A) To engage in strictly educational, charitable, and/or scientific activities and purposes and particularly to promote aeronautical science by such means as is not inconsistent with the educational, charitable, and scientific purposes of the corporation.

(B) To receive, collect, solicit, and hold funds, gifts, and contributions of property and money; to take by bequest, devise, gift, contribution, donation, transfer, grant, assignment, purchase, lease or otherwise, for any of its purposes herein above described, real, personal and mixed property; to buy, sell, deal with, invest and reinvest, the principal and surplus income therefrom and to distribute any of the same for the purposes hereinabove set forth and generally to exercise all and every power for which a nonprofit corporation, organized under the laws of the State of Delaware, for education, charitable, and scientific institutions and organizations can be authorized to exercise, but not any other power.

The corporation shall have the power to receive endowment funds and to administer the same and to apply the principal and income thereof or either the principal or income, exclusively for the purpose hereinabove set forth.

In furtherance of its educational, charitable, and scientific purposes and not in limitation of its general powers conferred by the laws of the State of Delaware, the corporation shall have the power to do all things which for Delaware corporations are normally incident to the operation of an educational, charitable, and scientific organization and provided such powers that may be exercised only in furtherance of exempt purposes within the meaning of Section 501 of the Internal Revenue Code of the United States of America and provided such powers are not forbidden by the Bylaws of this corporation.

This corporation is organized exclusively for educational, charitable, and scientific purposes including, for such purposes, the making of distributions to organizations that qualify as exempt organizations under Section 501(c)(3) of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Law). All of the powers and rights above given may be exercised only in furtherance of exempt purposes within the meaning of Section 501 of the Internal Revenue code of the United States of America.

FOURTH: This corporation shall be a membership corporation without authority to issue stock capital and not organized for profit.

Notwithstanding anything else herein contained or any other law of the State of Delaware, the corporation shall not conduct or carry on any activities not permitted to be conducted or carried on by an organization exempt under Section 501 (c) (3) of the Internal Revenue Code and its Regulations as they now exist or as they may hereafter be amended, or by an organization, contributions to which are deductible under Section 170 (c) (2) of such Code and Regulations as they now exist or as they may hereafter be amended.

No part of the net earnings of the corporation shall inure to the benefit of any officer of the corporation or any private individual (except that reasonable compensation may be paid for services rendered to or for the corporation effecting one or more of its purposes).

No substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting to influence legislation, and the corporation shall not participate in, or intervene in (including the publication or distribution of statements) any political campaign on behalf of any candidate for public office.

FIFTH: The conditions and requirements for membership shall be determined by the Bylaws and any member of the corporation shall be subject to expulsion from membership as provided by the Bylaws. The membership of this corporation, after organization hereof, shall consist of the members of The Ninety-Nines, as appear on the books and records of said organization, to be in good standing, and shall hereafter consist of all the members of this corporation as the same shall at any time be constituted under the Bylaws of this corporation. The corporation is authorized to increase or limit the number of its members by amendment of the Bylaws. "Voting by members shall be as set forth in the Bylaws.

SIXTH: The names and places of residence of each of the original incorporators of this corporation are as follows:

Name	Residence
Frances Grodzicka	525 South Harrison St. Wilmington, Delaware
David H. Coxe, Jr.	2100 Lancaster Avenue Wilmington, Delaware
Newton White	2614 Market Street Wilmington, Delaware

SEVENTH: This existence of this corporation is to be perpetual.

EIGHTH: The private property of the members shall not be subject to the payment of corporate debts to any extent whatsoever.

NINTH: The business and affairs of this corporation shall be governed and controlled by a Board of Directors of not less than seven (7) members. The number, manner of election, and power and authority of the Board of Directors shall be as provided in the Bylaws.

In furtherance and not in limitation of the powers conferred by the laws of the State of Delaware, the Board of Directors of this corporation is expressly authorized and empowered, if for an exempt purpose within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue law) to do the following:

To set apart out of any of the funds of the corporation lawfully available a reserve or reserves for any proper purposes and to alter or abolish such reserves; to authorize and cause to be executed notes, bonds, mortgages, contracts and liens upon or with respect to any property, real, personal, and/or mixed of this corporation.

This corporation may by its Bylaws confer such additional powers if for exempt purposes within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provision of any future United States Internal Revenue Code), upon the Board of Directors as the laws of the State of Delaware may permit.

The Bylaws may be amended at the Annual International Meeting, as provided in the Bylaws.

TENTH: In the event of the liquidation, dissolution or winding up of this corporation, whether voluntary, involuntary or by operation of law, except as may be provided by law, the Board of Directors of this corporation shall have the power to dispose of the total assets of the corporation in such manner as they, in the exercise of an absolute and uncontrolled discretion, may, by a majority vote, determine, provided, however, that such disposition shall be exclusively to charitable, educational, and/or scientific organizations as are then qualified under the provisions of Section 501 (c) (3) of the Internal

Revenue Code and its Regulations as they now exist or as they may hereafter be amended.

ELEVENTH: This corporation reserves the right, if for any exempt purpose within the meaning of Section 501 of the Internal Revenue Code of 1954 (or the corresponding provisions of any future United States Internal Revenue code), to amend, alter, change or repeal any provision contained in this Certificate of Incorporation in the manner now or hereafter prescribed by law and all rights conferred on the Board of Directors, officers or member hereof are granted subject to this reservation.

WE, THE UNDERSIGNED, being each of the original incorporators hereinabove named, for the purpose of forming a corporation under and in pursuance of the general corporation laws of Delaware and the acts mandatory thereof, and supplemental thereto, to make and file this Certificate of Incorporation, hereby declaring and certifying that the facts herein stated are true, and accordingly hereunto have set our respective hands and seals this 18th day of August A.D., 1950, and as amended, 1973, 1987, 1991, 1995.

The Ninety-Nines, Inc.

## Song of The Ninety-Nines

Song of The Ninety-Nines was written in 1941 by Dick Ballou, the song was adopted as The Ninety-Nines official song during the annual business meeting held July 5, 1941 in Albuquerque, NM.

Lyrics are:

In the air  
Everywhere  
It's the song of The Ninety-Nines  
Wings in flight  
Day and night  
With the song of The Ninety-Nines  
On the line  
Fliers fine  
Ships and spirits tuned in rhyme  
Keep that formation over the nation  
With the song of The Ninety-Nines

Sheet music can be found on pages 361 and 362 of this directory.

A musical version is located on the website at <https://www.ninety-nines.org/our-history.htm>

Bylaws 2020-2021  
The 99s

#### ARTICLE I: NAME

The name of this Corporation is The Ninety-Nines, Inc., International Organization of Women Pilots ("Corporation"), also known as The 99s, Inc., ("The 99s") with permanent headquarters ("Headquarters") located at Will Rogers World Airport, Oklahoma City, Oklahoma, USA.

#### ARTICLE II: PURPOSE, POLICIES, AND DEFINITION

**Section 1. Purpose.** The purpose of the Corporation is stated in its entirety in the certificate of incorporation, as amended.

**Section 2. Policy**

- A. No substantial part of the activities of the Corporation shall be the carrying on of propaganda or otherwise attempting to influence legislation. The Corporation shall not participate in or intervene in (including the publication or distribution of statements) any political campaign on behalf of any person running for public office.
- B. Subject to the provisions of the certificate of incorporation, as amended, joint ventures of the Corporation with any duly constituted group for the purpose of promoting the interest of either group shall require a majority vote of all delegates at the annual meeting.

**Section 3. Definitions**

- A. Hereinafter, the words "...these bylaws..." include both the Corporation's bylaws and certificate of incorporation, as amended.
- B. "Board of Directors" and "IBOD" refers to the International Board of Directors only.
- C. "Candidate(s)" refers to any member running for an elective position, at any stage, and is used interchangeably with nominee.
- D. "Delegate" is a member who is elected to represent at the annual meeting the votes entrusted to her by any chapter or section.
- E. "Parliamentary authority" refers to the most recent edition of Robert's Rules of Order Newly Revised.
- F. "Proxy voter " is a member appointed by a delegate to vote in her place. A written proxy form is used to make the appointment.
- G. "Sent" refers to communications by postal system, such as but not limited to U.S. Postal Service or FedEx/UPS, or by electronic means.

#### ARTICLE III: CORPORATE STRUCTURE

**Section 1. The structure of the Corporation shall be:**

- A. International - the worldwide membership of the Corporation governed by an elected IBOD.
- B. Sections - geographical division of the membership.
- C. Chapters - subdivisions of the section membership.
- D. Section and chapter formation, division, or dissolution shall be in accordance with the standing rules.
- E. Bylaws of sections and chapters shall not be in conflict with the bylaws and standing rules of the Corporation. Further details and/or guidelines, or administrative rules of a continuing nature for implementing and carrying out the bylaws and standing rules may be found in the online library on The 99s website.

#### ARTICLE IV: AFFILIATIONS

**Section 1.** Subject to the provision of the certificate of incorporation, as amended, and all other governing rules of the Corporation, affiliation of the Corporation with any other aviation organization, in compliance with the regulations of the Internal Revenue Code, USA, for Section 501(c)(3) organizations, or comparable regulations of another country, is permitted by majority vote of the IBOD, with ratification by a majority vote of the delegates at the next annual meeting.

**Section 2.** Such affiliation does not confer membership in the Corporation and does not obligate the Corporation financially, but is for the purpose of promoting aviation and providing common forums for aviation organizations.

**ARTICLE V: MEMBERSHIP****Section 1. Membership Requirements**

- A. Any woman shall be eligible for membership in the Corporation if she can show satisfactory evidence that she:
- 1) holds a pilot certificate, or
  - 2) meets the applicable student pilot certification requirements of the governing aviation authority where training is being received, or
  - 3) is a military pilot; and
  - 4) agrees to abide by the bylaws and standing rules of the Corporation with no recourse against the Corporation and its officers, directors, and members; and
  - 5) pays international dues, applicable section dues; and
  - 6) renews within two (2) full calendar months after the last day of the member's anniversary month.

**Section 2. Approval**

- A. Approval of the membership application entitles the applicant to become a member in the applicable class of membership.
- B. The date on which a membership application is approved shall be the date on which membership commences and shall be the member's anniversary date. So long as continuous membership is maintained, a member's anniversary date shall not change even though her membership classification may change.

**Section 3. Reinstatement**

- A. A former member may be reinstated as a member upon submission of the membership form.
- B. A member who has had a break in membership, who wishes to reinstate her original membership anniversary date, must first pay at the present dues rate for each year her membership has lapsed, thereby restoring continuous membership.
- C. If membership is reinstated without restoration of the member's original anniversary date, her anniversary date shall be reset to be that on which membership was reinstated.

**Section 4. Classes of Membership**

- A. Active Member - A member of a chapter or of a section in which there are no chapters. Such member may vote for chapter, section, and international candidates, and if eligible, may hold elective office at any level.
- B. Section Member - A member who resides within the boundaries of a section in which there are chapters but does not belong to a chapter. Such member may vote for section and international candidates, and vote as a delegate, but may not hold elective office at any level.
- C. Member-at-Large - A member who resides in a country in which no section exists. Such member may vote only for international candidates, and vote as a delegate, but may not hold elective office at any level.
- D. Student Pilot Member - A woman meeting the requirements of Section 1 of this article.
- 1) Student Pilot Members shall pay reduced annual dues for the first two years of their membership, after which they shall pay dues at the full Active Member rate.
  - 2) Student Pilot Members shall be entitled to all rights and privileges of membership except that of holding office at the international level.
  - 3) Membership time accrued as a Student Pilot Member shall not be credited towards meeting the eligibility requirements of any elective office.
  - 4) In sections where there are chapters, Student Pilot Members must be affiliated with a chapter.
  - 5) Student Pilot Members shall convert to full Active, Section, or Member-at-Large membership when a higher-grade pilot certificate is earned.

**Section 5. Membership Status**

- A. Charter Member - Any member whose name appears on the 1929 Charter document.
- B. Life Member - An Active Member, Section Member, or Member-at-Large may become a Life Member upon making the requisite Life Member payment(s) as determined by the Finance Committee and the IBOD. No portion of life membership payments is refundable. A Life Member retains all benefits of membership and is exempt from annual membership fees and dues.

- C. President Emeritus - A member who has served as an international president. A President Emeritus retains all benefits of membership and is exempt from annual membership fees and dues after serving her term as president.

**Section 6. Transfer of Membership**

- A. A member may change classification to that of a Section Member or a Member-at-Large by notifying Headquarters.
- B. A member may transfer into a chapter or to another chapter by notifying Headquarters.

**Section 7. Termination, Suspension or Expulsion**

- A. Membership shall be terminated by the IBOD for non-payment of Corporation dues two (2) full calendar months after the last day of the member's anniversary month.
- B. A member shall be suspended or expelled only after an investigation into facts alleging conduct tending to injure the good name of the Corporation, disturb its well-being, hamper it in its work, or for specific verified acts of misappropriation of organization funds, intentional violation of the certificate of incorporation or bylaws, or a criminal act. A personal dispute between members shall not be cause for administrative disciplinary proceedings.
  - 1) The governor of the member's section shall appoint an Investigatory Committee and a Formal Hearing Committee to investigate and hear a complaint against a member.
    - a) The Investigatory and Formal Hearing Committees are authorized to use electronic mail and teleconferencing, as needed, in furthering their work.
    - b) The final vote on the Investigatory Committee Report will be by teleconference or in person, followed by a written ballot. Dissenting members can write their report which will be submitted with the committee report.
    - c) The formal hearing shall be held in executive session with committee members and other invited attendees, such as attorneys or witnesses, on an as needed basis.
    - d) The rules governing the activities of these committees are set forth in Standing Rule SR VI Disciplinary Procedures and in the parliamentary authority.
  - 2) The member shall be afforded a formal hearing during which evidence is presented and during which she will be provided an opportunity to present evidence on her own behalf.
    - a) The Formal Hearing Committee shall issue a decision finding the member not guilty or guilty of the charges with a two-thirds (2/3) written vote of the committee's members voting.
    - b) If a guilty verdict is rendered, the Formal Hearing Committee will impose an appropriate sanction of suspension (thirty (30) days to one (1) year) or expulsion from membership in the Corporation.
  - 3) The IBOD hears appeals of Formal Hearing Committee decisions.
  - 4) If, upon appeal, the decision of the Formal Hearing Committee to suspend or expel a member is upheld, modified, or overturned, the decision shall be affirmed by a two-thirds (2/3) vote of the IBOD voting.
  - 5) The decision of the IBOD is final and is effective immediately.

**ARTICLE VI: FISCAL AND DUES**

**Section 1.** The revenue of the Corporation shall be derived from annual membership dues, investments, contributions, bequests, and such other means as may be approved by the IBOD, none of which sources may be inconsistent with the provisions of Section 501(c)(3) of the Internal Revenue Code (USA) or with its successor statutes or the certificate of incorporation, as amended.

**Section 2.** The fiscal year shall begin June 1 and end May 31 of the following year.

**Section 3.** Any changes in dues shall be determined by the delegates at the annual meeting and are payable to the Corporation at Headquarters. Notice must be given of the change, according to the notice period as per Article XVII. Section 1.B. Current dues information shall be in the standing rules.

**Section 4.** Fund-raising outside the Corporation involving the solicitation of substantial contributions from other corporations, organizations, or individual supporters shall be done according to the standing rules.

#### ARTICLE VII: ANNUAL MEETING

**Section 1.** The Corporation shall meet annually at a time and place approved by the IBOD. Official notice of the annual meeting shall be published in the international magazine.

##### **Section 2. Voting**

- A. The voting body of the annual meeting shall consist of the following delegates:
  - 1) Governor duly elected by the members of each section.
  - 2) One (1) delegate for every five (5) members or major fraction thereof, from each chapter or section where no chapter exists.
  - 3) One (1) delegate for every five (5) Section Members or major fraction thereof, from each section.
  - 4) One (1) delegate from the Members-at-Large for every five (5) members or major fraction thereof.
- B. A delegate unable to attend the annual meeting may entrust her vote to another member by a written proxy, unless her vote has been designated by her chapter or section.
- C. A delegate may hold no more than ten (10) proxy votes from chapters other than her own.
- D. Every member may attend the annual meeting and take part in the discussion, but only delegate and proxy votes will be counted.
- E. A quorum shall be sixty (60) percent of the delegates credentialed by the Credentials Committee and the presence of credentialed delegates representing at least four (4) sections.

#### ARTICLE VIII: INTERNATIONAL OFFICERS

**Section 1.** The elected officers shall be a president, vice-president, secretary, and treasurer.

##### **Section 2. Eligibility**

- A. Officers shall meet the eligibility requirements of a director as per Article IX, Section 3.
- B. The president and vice-president shall have served one term on the IBOD at the time they assume office.

**Section 3.** **Terms of Office** - A term for an officer shall be as per Article IX, Sections 4.A and 4.B.

##### **Section 4. Duties**

- A. General Duties. Officers shall perform the duties provided in this article and such other duties as are prescribed for them in these bylaws and standing rules, and in the adopted parliamentary authority.
- B. The president shall be the chief executive officer of the Corporation, and an ex-officio member of all committees, except the Nominating Committee. She shall, along with one of the other duly elected officers, execute all contracts, agreements, deeds, bonds, mortgages, and all documents and instruments as may be required by law in the name of the Corporation, and affix the corporate seal thereto when authorized by the IBOD. The president shall, when authorized by the IBOD, carry out the collective wishes of the members and she shall be the Corporation spokesperson on matters of international policy. The president shall preside at all annual meetings and IBOD meetings, and shall enforce the observance of the bylaws.
- C. The vice-president shall assist the president in the performance of her duties, and shall preside at annual meetings and IBOD meetings in the absence of the president.
- D. The secretary shall be responsible for accurate records of the annual meeting and meetings of the IBOD. She may perform such other duties as requested by the IBOD.
- E. The treasurer shall be responsible for monitoring the financial affairs of the Corporation. She shall present the annual budget to the IBOD for approval, and present financials at the annual meeting and IBOD meetings. She may perform such other duties as requested by the IBOD.

**Section 5. Vacancies**

- A. The vice-president shall become the president in the event of a vacancy in the office of president.
- B. A vacancy in an officer position other than that of the president shall be filled as per Article IX, Section 6.

**ARTICLE IX: INTERNATIONAL BOARD OF DIRECTORS**

**Section 1. General Powers.** The management of the Corporation and its property is vested in the IBOD as stated in the certificate of incorporation, as amended.

**Section 2. Composition**

- A. The IBOD shall be composed of the four (4) officers, and four (4) directors.
- B. The immediate past president shall be an ex-officio voting member of the IBOD.

**Section 3. Eligibility**

- A. Members of the IBOD shall at the time they become a candidate:
  - 1) have been a member for the previous five (5) consecutive years;
  - 2) hold at least a recreational, sport, or higher-grade pilot certificate or is a rated military pilot as defined by the member's resident country; and
  - 3) have held office in a chapter or section.
- B. An officer or a director may not serve concurrently in more than one international elective position.
- C. No two (2) members of the IBOD may be from the same chapter.

**Section 4. Terms of Office**

- A. A term for an officer or a director shall be two years. An officer or director shall hold office until her successor is declared elected or appointed, or until her earlier death, resignation, or removal.
- B. All officers and directors shall serve no more than two (2) consecutive terms in the same office.
- C. The immediate past president shall serve one (1) term.

**Section 5. Duties**

- A. General Duties. The IBOD shall perform the duties provided in this article and such other duties as are prescribed for them in these bylaws and standing rules, and in the adopted parliamentary authority.
- B. Among its other duties the IBOD shall authorize the expenditure of funds not budgeted, select an independent auditor, present a financial report at the annual meeting, and designate a depository for corporate funds.
- C. The IBOD may adopt its own procedural rules and may amend them by a majority vote.
- D. The IBOD may establish or dissolve committees, other than standing committees and the Nominating Committee, as may be required from time to time to conduct the work of the Corporation.

**Section 6. Vacancies**

- A. A vacancy in an officer or a director position other than that of the president shall be filled by action of the majority of the IBOD then in office, though less than a quorum, from a list of candidates submitted to the IBOD by the Nominating Committee.
- B. A vacancy in the immediate past president's position shall remain vacant until she is succeeded by the current president.

**Section 7. Meetings**

- A. Regular Meetings
  - 1) The IBOD shall meet at the annual meeting.
  - 2) The IBOD shall meet in the spring and the fall at such location, date, and time as set by the IBOD. The preferred and default location is Headquarters.
  - 3) The date, time, and location of regular meetings shall be published in advance of the meeting, as per the notice period in Article XVII. Section 1.B.

- B. Special Meetings
  - 1) Special meetings of the directors may be called with at least twenty-four (24) hours' notice sent to each director.
  - 2) Such meeting may be by conference call to which at least five (5) members of the IBOD consent.
  - 3) A conference call meeting must be conducted by such means that all persons participating in the meeting can hear each other, and participation shall constitute presence in person at the meeting
- C. A quorum shall be five (5) members.

## ARTICLE X: TRUSTS

### Section 1. Establishment

- A. The IBOD may establish by resolution trusts to manage selected assets of the Corporation. The actual operation of each trust shall be governed by its individual trust resolution. The resolution shall not be in conflict with the bylaws and standing rules of the Corporation.
- B. Established trusts are:
  - 1) The Amelia Earhart Memorial Scholarship Fund (AEMSF) - Trustees shall obtain and manage the funds that comprise the Amelia Earhart Memorial Scholarship Fund.
  - 2) The Amelia Earhart Birthplace Museum (AEBM) - Trustees shall obtain, collect, maintain, and manage funds, memorabilia, artifacts, and exhibits associated with the Amelia Earhart Birthplace Museum.
  - 3) The Ninety-Nines Endowment Fund (EF) - Trustees shall obtain and manage funds in permanent accounts. The principal shall be retained and only the revenue earned shall be allocated.
  - 4) The 99s Museum of Women Pilots (MWP) - Trustees shall obtain, collect, maintain, and manage funds, memorabilia, artifacts, and exhibits associated with The 99s Museum of Women Pilots.

### Section 2. Composition

- A. Each board of trustees shall consist of at least five (5) but no more than eight (8) elected members of The 99s. The total number of elective trustee positions in each trust shall be inclusive of permanent trustees.
- B. Permanent Trustees
  - 1) A trust may elect up to but no more than two (2) permanent trustees as per the respective trust resolution, with the exception that the AEMSF may elect up to but no more than three (3) permanent trustees as per the AEMSF trust resolution.
  - 2) A permanent trustee must have served at least one (1) full term as an elected trustee and be presently serving as a trustee of the respective trust at the time of election. The election of a permanent trustee is by a majority vote of the trustees of the respective trust not being considered for the permanent trustee position, and is subject to the approval of the IBOD.
- C. Non-99 Trustees
  - 1) Outside of the elective trustee positions, the board of trustees for the AEBM shall appoint as non-99 trustees three (3) interested citizens of Atchison, Kansas, and one (1) non-99 member at large in accordance with the AEBM trust resolution.
  - 2) Outside of the elective trustee positions, the board of trustees of the MWP may appoint as non-99 trustees up to three (3) interested citizens of the Oklahoma City, Oklahoma area in accordance with the MWP trust resolution.
  - 3) All non-99 trustees are subject to the approval of the IBOD.

### Section 3. Eligibility

- A. Before nomination as a trustee, a candidate shall be screened by the current trustees of the respective trust and shall be subject to the approval of the IBOD.
- B. A trustee may not serve concurrently in more than one international elective position.

**Section 4. Terms of Office**

- A. A term for a trustee shall be three (3) years. A trustee shall serve until a successor is declared elected or appointed, or until her or his earlier death, resignation, or removal. A trustee may serve up to two (2) consecutive terms.
- B. A permanent trustee shall serve until her death, resignation, or removal.

**Section 5. Duties**

- A. The trust resolution shall be prepared and maintained by the respective trust. The trust resolution and any revisions shall be subject to the approval of the IBOD. Notice of IBOD approval or action shall be sent to the respective trust within 30 days of IBOD action.
- B. A trust shall elect its officers annually within 30 days of the day that the newly-elected trustees assume their duties.
- C. Each trust shall submit reports to the IBOD in accordance with its respective resolution.

**Section 6. Vacancies.** A vacancy in a trustee position shall be filled by action of the remaining respective trustees subject to the approval of the IBOD.

**ARTICLE XI: NOMINATIONS, ELECTIONS, AND REMOVALS****Section 1. Nominating Committee**

- A. The Nominating Committee shall consist of five (5) members.
- B. Members of the Nominating Committee shall at the time they become a candidate:
  - 1) have been a member for the previous five (5) consecutive years; and
  - 2) have held office in a chapter or section.
- C. No two (2) members of the Nominating Committee may be from the same section.
- D. A Nominating Committee member may not serve concurrently in more than one international elective position.
- E. A term for a Nominating Committee member shall be two (2) years. Each Nominating Committee member shall serve until her successor is declared elected or appointed, or her earlier death, resignation, or removal.
- F. The Nominating Committee shall elect its own chairman.
- G. A vacancy on the Nominating Committee shall be filled by action of the majority of the IBOD from a list of candidates submitted to the IBOD by the Nominating Committee.

**Section 2. Nominations for Elective Position**

- A. To become a candidate, a member shall file the Intent to Seek Election form with the Nominating Committee and meet applicable eligibility requirements on the date the form is filed.
- B. The deadline for submission of the Intent to Seek Election form shall be publicized to all members. After the deadline, the Nominating Committee is authorized to seek additional candidates for elective positions for which there are an insufficient number of candidates. The committee must obtain Intent to Seek Election forms from these candidates.
- C. The Nominating Committee shall select all eligible candidates for each elective position.

**Section 3. Elections**

- A. Elections shall be by ballot sent to every member and received by the published deadline. For members who have opted-in to electronic voting, the electronic voting method shall be used to send the ballot and receive their vote.
- B. In even-numbered years, the president, vice-president, secretary, treasurer, two (2) directors, five (5) members of the Nominating Committee, and the requisite number of trustees for each trust shall be elected.
- C. In odd-numbered years two (2) directors, and the requisite number of trustees for each trust shall be elected.
- D. A plurality vote is required to elect officers, directors, trustees, and Nominating Committee members.

- E. In the event of a tie vote for any position on the sent ballot, a run-off election will be held at the annual meeting.
- F. All ballots, whether paper or electronic, shall be processed in accordance with the standing rules.
- G. Electronic elections are hereby authorized.

**Section 4. Assumption of Duties.** Officers, directors, trustees, and Nominating Committee members shall assume their duties at the close of the annual meeting at which they are declared elected, or sixty (60) days after the close of the fiscal year, whichever occurs first.

**Section 5. Removal from Office**

- A. An officer, director, or trustee shall be removed from office by a two-thirds (2/3) vote of the IBOD for specific verified acts of misappropriation of corporate funds or intentional violation of the certificate of incorporation or the bylaws, only after a hearing and an appeal in accordance with procedures as designated in the parliamentary authority. Removal from office shall be requested by:
  - 1) if an officer or a director, a two-thirds (2/3) vote of the IBOD present at a regular meeting; or
  - 2) if a trustee, a two-thirds (2/3) vote of the remaining trustees in the respective trust.
- B. The trustees of a trust may vote to remove a trustee of the respective trust who demonstrates a repeated unwillingness to fulfill the fiduciary duties as a trustee or becomes sufficiently incapacitated to be unable to fulfill the fiduciary duties. This action requires a two-thirds (2/3) vote of the remaining trustees in the respective trust.

**ARTICLE XII: COUNCIL OF GOVERNORS**

**Section 1.** The Council of Governors is composed of the governor from each section. She shall represent her section at meetings of the IBOD. The vice-governor or a section officer may represent the section in the absence of the governor.

**ARTICLE XIII: COMMITTEES**

- Section 1.** All committees shall submit an annual report and operate in accordance with the standing rules and their standard operating procedures.
- Section 2.** Standing committees are Bylaws/Standing Rules, Finance, Election Procedures, Long Range Planning, and Investment Fund Advisory.
- Section 3.** Committee Chairmen, except for the chairman of the Nominating Committee, shall be appointed by the president with IBOD's approval.

**ARTICLE XIV: INSIGNIA AND OFFICIAL PIN**

**Section 1. Insignia**

- A. There shall be an official insignia in the form and color as registered with the U.S. Patent Office under S.N. 260676. The Ninety-Nines, Inc., Oklahoma City, Oklahoma, USA, filed on December 13, 1966, and renewed as necessary. The drawing is lined for the color blue. The mark is comprised of the face of a compass with the number "99" disposed in the center. The insignia was first used January 1940 for indicating membership in the Corporation.
- B. The numbers 99 and 99s, as well as their interlocking 9s as used in the official pin, are also recognized as official insignia.
- C. Merchandise which bears the official insignia shall not be sold without prior approval of the IBOD or its designee(s).

**Section 2. Official Pin**

- A. The 99s official pin shall be the small square-cut super-imposed block nines with a center-mounted propeller.
- B. Members may wear attachments to the official pin with approval of the IBOD.
- C. The international president may wear a gavel with her pin.

**Section 3.** The use and sale of items bearing the registered trademark shall be as stated in the standing rules.

**ARTICLE XV: PUBLICATIONS****Section 1. Acceptable Use of Publications**

- A. No member shall permit the publications to be used for commercial purposes contrary to the certificate of incorporation, bylaws, or standing rules, such as for direct personal economic gain or direct benefit to a business for profit. This does not preclude the Corporation from seeking paid advertisements, subsidies, or sponsorship for its publications.
- B. No member shall permit the publications to be used for political purposes or political activities contrary to the certificate of incorporation, bylaws, or standing rules.
- C. No member shall permit the publications to be used to circumvent established policies and procedures in the certificate of incorporation, bylaws, standing rules, policies, or standard operating procedures (SOP).

**Section 2. International Membership Directory**

- A. The contents of the Membership Directory are approved by the IBOD.
- B. The Membership Directory shall be distributed according to the standing rules.

**Section 3. International Magazine**

- A. The 99s official printed publication is the magazine.
- B. The magazine shall be distributed to all members according to the standing rules.

**Section 4. International Website**

- A. The 99s official internet information source is the website [www.ninety-nines.org](http://www.ninety-nines.org).
- B. The public section of the website has open access. The private section of the website, available to members only, shall be accessible according to the standing rules.

**Section 5. International Interactive Internet Resources**

- A. The 99s official interactive internet resources are the electronic networking forums.
- B. The electronic networking forums shall be accessible to all members according to the standard operating procedures (SOP) and the code of conduct.

**ARTICLE XVI: RULES AND PARLIAMENTARY AUTHORITY**

**Section 1.** The order of precedence of the Corporation's governing documents is: certificate of incorporation, bylaws, standing rules, policies, and standard operating procedures.

**Section 2.** The parliamentary authority shall govern the conduct of all meetings of the membership and the IBOD, in all cases where it is applicable, and in which it is not inconsistent with these bylaws, other corporate governing documents, and/or any special rules this Corporation may adopt.

**ARTICLE XVII: AMENDMENTS**

**Section 1.** These bylaws may be amended provided that the amendments:

- A. have been submitted by a chapter, section, international Bylaws/Standing Rules Committee, Council of Governors, or the IBOD to the international Bylaws/Standing Rules Committee by the published deadline;
- B. have been sent from Headquarters to all section governors, chapter chairmen, and Members-at-Large at least sixty (60) days prior to the annual meeting; and
- C. have received a two-thirds (2/3) vote at the annual meeting.

**Section 2.** The bylaws become effective at the close of the annual meeting at which they are adopted.

**Section 3.** Amendments which change terminology shall be reflected automatically throughout these bylaws for the purpose of maintaining consistency in language and meaning.

**Section 4. Authority of the Bylaws/Standing Rules Committee:**

- A. The Bylaws/Standing Rules Committee shall be charged with reviewing, consolidating, and/or developing alternative bylaw amendments.
- B. The Bylaws/Standing Rules Committee shall have the authority to return a proposed amendment to the originator with a written explanation of the reason for its return.

## STANDING RULES 2020-2021

The Ninety-Nines, Inc.

Standing Rules may be amended by the delegates at the Annual Meeting by majority vote with previous notice, or by two-thirds (2/3) vote without previous notice.

The International Board of Directors may amend the Standing Rules between meetings. Such amendments to become permanent must be ratified by the delegates at the next Annual Meeting, with previous notice and majority vote.

**SR I – SECTIONS****1. SECTION FORMATION OR DIVISION**

- A. Five (5) women pilots of any country, where no Section exists, who meet all requirements for membership as set forth in Article V, Section 1 of the Bylaws, may apply for a Section Charter.
- B. The officers of each Section shall consist of at least a Governor, Vice-Governor, Secretary, and Treasurer.
- C. A Section may be divided to form two (2) Sections provided that each Section contains at least three (3) Chapters after the division and provided that approval is obtained as follows:
  - 1) a two-thirds (2/3) vote of the membership present and voting at the existing Section's meeting, or
  - 2) a unanimous vote of the officers of the Section and the International Board of Directors.
- D. Six (6) months after being notified of non-conformance with The Ninety-Nines, Inc. Certificate of Incorporation, as amended, or the Bylaws, and a review by the International Board of Directors with negative results, the International Board of Directors shall have the right to revoke the Charter of the Section.

**SR II – CHAPTERS****1. CHAPTER FORMATION**

- A. A Chapter may be formed within a Section by application of seven (7) women pilots who must be 99 members or applicants for membership as set forth under Article V of the Bylaws with approval of the Section officers and the International Board of Directors.
- B. The officers of each Chapter shall consist of at least a Chairman, Vice-Chairman, Secretary, and Treasurer.
- C. Six (6) months after being notified of non-conformance with The Ninety-Nines, Inc. Certificate of Incorporation, as amended, or the International or Section Bylaws, and a review by the International Board of Directors with negative results, the International Board of Directors shall have the right to revoke the Charter of the Chapter.

**2. CHAPTER OPERATION**

- A. Member Notification of Meetings: Each Chapter member must be notified in writing of the time, place and agenda of all Chapter meetings, at least five (5) days before each meeting.
- B. Dues: Chapter dues may be collected at the discretion of a Chapter by a majority vote of its members. However, such dues are considered a voluntary donation only and lack of payment thereof may not cause membership in The Ninety-Nines, Inc., or in the Chapter to be terminated or required notices to be withheld.
- C. Transfer of Members: A Chapter may not transfer a member out of the Chapter.

**3. CHAPTER PROBATION AND DISSOLUTION**

- A. A Chapter shall be placed on one (1) year probationary status if its membership falls below five (5).
- B. The Governor shall present status reports on the probationary Chapter at each Board meeting.
- C. A Chapter may be dissolved by notifying Headquarters and the Section Governor.

- D. When a Chapter is dissolved, its members become Section members unless they transfer to another Chapter as provided in the Bylaws. The Chapter Charter shall be revoked, and all Chapter funds shall be sent to Headquarters with copies of the transmittal document sent to the Section Governor, the International 501(c)(3) Chairman and the President. Property and documents belonging to the Chapter, including minutes, bylaws, scrapbooks, photographs, and other memorabilia, shall be sent to Headquarters for placement in the Resource Center archives. Funds shall remain in escrow for two (2) years. If the Chapter is not reactivated, funds shall become part of the Corporate general operating fund.

#### 4. CHAPTER REACTIVATION

A written request for reactivating a Chapter may be submitted when there are at least five (5) members who meet the eligibility requirement in Article V of the Bylaws.

#### 5. CHAPTER MERGERS

- A. The chair of each chapter involved will notify her members by mail of the intent to merge.  
 B. A majority vote in favor of the merger by the membership of each chapter is required to proceed with the merger.  
 C. A majority vote of the officers of the Section and the International Board of Directors is required.  
 D. The merger shall comply with the laws of each state or country in which it occurs.  
 E. The members involved shall name the merged chapter but the charter date shall be the older date of the two chapters.  
 F. At the time of the merger, the funds in each respective Chapter shall be consolidated and shall thereafter be the sole treasury for the newly-formed Chapter.

### SR III – GENERAL OPERATIONS FOR SECTIONS AND CHAPTERS

1. **CONTRACTS:** Sections and Chapters may not enter into contracts obligating The Ninety-Nines, Inc., without prior approval of the Board of Directors.
2. **BUSINESS:** Sections and Chapters may not operate businesses for profit.
3. **GRANTS:** Sections and Chapters may not submit proposals for funding to foundations or government entities. Proposals to major corporations for funding may be made only upon prior approval of the International Board of Directors.
4. **POLITICAL ACTIVITIES:** Sections and Chapters are prohibited from participating as a group in political activities, except for legislation specifically affecting scientific, charitable, or educational issues concerning aviation. Any political actions by Sections and Chapters, through their publications or meetings, must specifically list the issues affecting the exempt purposes of the Corporation, and must emphasize those issues only (such as legislation affecting safety). This applies to U.S. Sections and Chapters only. Sections/Chapters in other countries should follow local laws.
5. **MUSEUMS:**
  - A. Sections and Chapters are encouraged to contribute their memorabilia, scrapbooks, etc., to The 99s Museum of Women Pilots at Headquarters in Oklahoma City, continuing the efforts of The Ninety-Nines, Inc., to gather and preserve the history of women in aviation.
  - B. Sections and Chapters may not solicit items for a local museum in the name of The Ninety-Nines, Inc., or in the name of the Section or Chapter unless the donated items are intended to permanently belong to the Corporation and the donor(s) signs a standard Donor Agreement and Receipt available from Headquarters. When such donations are made to The Ninety-Nines, Inc., or any Section or Chapter thereof, said items may only be placed in a local museum on loan and under a written agreement with the museum. Failure to adhere to this policy could result in lawsuits against the Corporation by donors who intended their donations to belong to The Ninety-Nines, Inc., rather than a local museum.
6. **AIR SHOWS, TRADE SHOWS AND EXHIBITS:** Items for sale at trade show booths where Headquarters has paid for the space are limited only to those items available through Headquarters or approved by the International Board of Directors. When a Section or Chapter, individual member, or member-owned business wishes to sell products at such a booth at an air show or trade show, the seller must have approval of the International Board of Directors in advance for use of the exhibit space and will give 35 percent of the selling price of the items to the Corporation.

7. **OTHER:** Sections or Chapters may sponsor or give flight instruction to non-licensed individuals as a 99 project in SEL aircraft only, provided they purchase 99 insurance and conform to all requirements specified in the insurance coverage for the specific event.

#### SR IV – MEMBERSHIP

1. **MISCELLANEOUS:** Requirements for membership cannot be made by either a Section or a Chapter other than those required by International Bylaws. Chapter members must be members of the International Organization.
- A. A rated military pilot shall present certified copies of one of the following documents as evidence of meeting the requirements for membership in the Corporation.

Acceptable Records for Various Armed Services	
SERVICE	ACCEPTABLE RECORDS
U.S. Air Force	Individual flight crew record (computer printout) AF Form 8, Certificate of Aircrew Qualification
U.S. Army	ARMY Form DA-759, Individual Flight Record and Flight Certificate Army
U.S. Coast Guard	OPNAVFORM 3710-31, Aviators Flight Log Book; verification of Instrument qualification is located in the section designated "Qualification and Achievements"
U.S. Marines and U.S. Navy	OPNAVFORM 3760-31, Aviators Flight Logbook OPNAV 3710/2, NATOPS Instrument Rating Request or OPNAV 3760/32 (REV 4-81), NATOPS Flight Personnel Training and Qualification Jacket

Similar records from other military authorities are acceptable for non-U.S. military pilots.

#### 2. PUBLICATIONS:

- A. The Membership Directory is available online in the "Members Only" section. In addition, a printed handbook directory and CD are available at current pricing plus shipping and handling if applicable.
- B. The Membership Directory shall contain at least the Certificate of Incorporation, Bylaws, and Standing Rules. (Note: Commercial or political use of the Membership Directory is prohibited by the Bylaws and Certificate of Incorporation.)
- C. The 99 NEWS magazine will be mailed to all members at their mailing address on file.
- D. Members with Internet access will be given access to the Members Only section of the Website upon request. Such access shall be in compliance with the Standard Operating Procedures (SOP).
- E. Members with a valid email address will be given access to the e-mail networking forums upon request. Such access shall be in compliance with the Standard Operating Policies and Procedures (SOPP).

## SR V – FISCAL AND DUES

1. **DUES SCHEDULE:** Annual dues for all members of The Ninety-Nines, Inc., payable to The Ninety-Nines, Inc., at the International Headquarters is as follows:

<b>A. NEW MEMBERS</b>	<b>US</b>	<b>CANADIAN CARIBBEAN</b>	<b>ALL OTHERS</b>
Membership Dues	\$60.00	\$52.00	\$44.00
Section Dues	5.00	5.00	0.00
<b>Total</b>	<b>\$65.00</b>	<b>\$57.00</b>	<b>\$44.00</b>
<b>B. STUDENT PILOT MEMBERS</b>			
First 2 years:			
Membership Dues	\$30.00	\$30.00	\$30.00
Section Dues	5.00	5.00	0.00
<b>Total</b>	<b>\$35.00</b>	<b>\$35.00</b>	<b>\$30.00</b>
Renewals after 2 years:			
Membership Dues	\$60.00	\$52.00	\$44.00
Section Dues	5.00	5.00	0.00
<b>Total</b>	<b>\$65.00</b>	<b>\$57.00</b>	<b>\$44.00</b>
<b>C. RENEWALS</b>			
1) Active Membership Dues	\$60.00	\$52.00	\$44.00
Section Dues	5.00	5.00	0.00
<b>Total Active Member</b>	<b>\$65.00</b>	<b>\$57.00</b>	<b>\$44.00</b>

- a) A member may authorize automatic annual dues renewal by credit card.

- D. **REINSTATEMENTS:** Membership application is considered a reinstatement for former members.

E. **MISCELLANEOUS:**

- 1) ALL FUNDS MUST BE REMITTED IN U.S. DOLLARS by International Money Order. Master Card, Visa or American Express cards may be used.
- 2) The initiation fee shall entitle the new member to receive the official 99 pin. Student Pilot Members will receive the official 99 pin upon becoming Active Members. All members receive the International magazine, the Membership Directory, a membership card and access to the members-only portion of the official Website and Internet Resources.
- 3) The membership receives no tangible monetary benefits as the result of payment of dues. Dues are considered a donation to the Corporation for the purposes of supporting The Ninety-Nines, Inc., and its scientific, educational, and charitable activities.
- 4) Members may renew membership for three or five years at current rates (non-refundable). Student Pilot Members are not eligible for multiple-year renewals. Funds will be retained in the appropriate financial accounts and dispensed to Headquarters and Sections in the appropriate year. Membership cards will be issued for the full length of the renewal.
- 5) The increase in dues, if any, for Student Pilot Members transitioning to Active Member will not be implemented until their next renewal date.

2. **LIFE MEMBERSHIP**

- A. Proceeds of Life Membership payments shall be deposited into a restricted fund.
- B. The Life Member Fund investments and payouts shall follow the Investment Policy Statement for the Investment Fund Advisory Committee approved by the International Board of Directors.
- C. If an Active member pays for a single year's dues, then pays in full for a life membership during that same year, the fee for life membership will be based on the member's age at her next anniversary date and her life membership becomes effective on her next anniversary date.
- D. If an Active member pays for a single year's dues, then commences payment by installments for a life membership during that same year, the fee for life membership will be based on the member's age at her next anniversary date and her life membership becomes effective at the completion of installment payments.

- E. The option to have installment payments is determined by the Finance Committee and International Board of Directors and is detailed in the Finance Committee's Standard Operating Procedure for Life Member Payments.

## SR VI – DISCIPLINARY PROCEDURES

### 1. SUSPENSION OR EXPULSION:

- A. Complaints related to a member's conduct in violation of Bylaw Article V, Section 7, Paragraph B, must be submitted in writing to the member's Section Governor by a minimum of five (5) members. If the complaints are against the Governor, the Immediate Past Governor assumes the duties of the Governor for the purposes of these disciplinary procedures. Members submitting complaints to the Governor will recuse themselves from further deliberations concerning their complaints against a particular member while the complaints are investigated and a decision on their merit is implemented. Complaints against Members-at-Large shall be submitted to the Governor of the South Central Section who shall process complaints against this class of members as though they are members of that Section.
- B. The investigation of the complaint(s) and subsequent actions of the appointed committees and the International Board of Directors (IBOD) shall be conducted in accordance with the procedures outlined in *Roberts Rules of Order Newly Revised (RONR)* and as provided in this Standing Rule. All committees and the IBOD will be briefed on the procedures related to their duties by the Parliamentarian and General Counsel. Since confidentiality is of the essence during the proceedings, all meetings and hearings of committees and the IBOD will be in "executive session".
- C. Within 30 days of receiving the complaints listed in Paragraph A., the Governor shall appoint an Investigatory Committee of five (5) members from her Section comprised of one (1) Past Governor, one (1) Past Section Officer, one (1) Past Chapter Chair, and two (2) members from the general Section membership, having a good working knowledge of the corporation, to conduct a confidential investigation of the complaints. Members of this committee shall be from different chapters and shall not be members of the same chapter as the member being investigated. For Sections with no chapters, the Governor shall appoint an Investigatory Committee of three (3) members comprised of one (1) Past Governor, one (1) Past Section Officer, and one (1) member from the general Section membership, having a good working knowledge of the corporation, to conduct a confidential investigation of the complaints.
- 1) The Governor shall notify the member in writing by certified mail return receipt requested, in addition to written notification by regular postal mail and electronic mail (email), if available, that an Investigatory Committee has been formed to investigate complaints against her.
  - 2) The Committee will be tasked with investigating the complaints brought forth under Paragraph A and
  - 3) The Committee will send a written report of the results of its investigation to the Governor not later than forty-five (45) days after being constituted, unless an extension of time is granted by the Governor.
    - a) In the event the Committee's report finds the complaint is not substantiated, the committee report to the Governor will indicate that the complaint is not justified.
    - b) If the investigation reveals the complaints have merit, the committee report to the Governor will outline the course of the investigation and will prefer specific charges and specifications. The report shall be signed by all Committee Members that agree with the report contents. Dissenting members can write their report which will be submitted with the committee report.
- D. Upon receipt of the Investigatory Committee's report, the Governor shall either find the charges against the member "not justified" or convene a Formal Hearing Committee. In the event the charges have been found to be not justified, the Governor shall send written notice of the findings to the member.
- 1) The Governor shall appoint four (4) section members and request a Past President of the Corporation to serve on a Formal Hearing Committee. For Sections with no chapters, the Governor shall appoint a Formal Hearing Committee of three (3) members. Within fifteen (15) days of receipt of the Investigatory Committee's report preferring charges, she shall set the date for the Formal Hearing.

- 2) The Formal Hearing Committee shall be comprised of five (5) members including one (1) Past Governor, not currently serving on the Section Board, one (1) Past President not serving on the International Board of Directors, one (1) present or Past Chapter Chair, and two (2) members from the general section membership, having a good working knowledge of the corporation. Members of the committee shall be from different chapters and shall not be members of the same chapter as the member being investigated. For Sections with no chapters, the Formal Hearing Committee shall be comprised of three (3) members including one (1) Past Governor, one (1) Past Section Officer, and one (1) member from the general Section membership, having a good working knowledge of the corporation. Members of the Investigatory Committee shall not serve on the Formal Hearing Committee.
  - 3) The Governor shall notify the accused member in writing by certified mail return receipt requested, in addition to written notification by regular postal mail and electronic mail (email), if available, of the date, time, and place of the Formal Hearing.
    - a) The notification shall be made within fifteen (15) days of receipt of the Investigatory Committee's report.
    - b) The Formal Hearing date shall be set for on or about thirty (30) days after the anticipated notice mailing date.
    - c) The letter shall be drafted in accordance with guidance contained in *RONR* to include an exact copy of the charge(s) and specifications with the exact date of their adoption.
    - d) The letter shall direct the member to appear as cited.
    - e) The letter shall advise the member that her rights as a member of The Ninety-Nines, Inc., (except as related to the Formal Hearing) are suspended pending disposition of the case.
  - 4) **The Formal Hearing shall convene on or about thirty (30) days after notification to the accused member is mailed and shall only be postponed for reasons of national security considerations, serious illness, or the death of a close family member. If the accused is unable to appear as scheduled, she may have one extension of the hearing date. If the accused fails to appear without explanation for the Formal Hearing at the appointed time as directed, the Formal Hearing shall proceed without her.**
  - 5) The Formal Hearing Committee shall forward its written report, including its written decision, to the Governor within fifteen (15) days of the conclusion of the Formal Hearing. The decision of the Formal Hearing Committee is then mailed as in D. 3) above to the accused.
  - 6) The International Board of Directors shall review and implement the Formal Hearing Committee decision after the appeal deadline has passed and no appeal has been filed.
- E. The accused may file a written appeal of a decision to suspend or expel from membership with the Corporation President. The appeal must be postmarked not later than thirty (30) days after the notification in Paragraph D. 5) is sent to her by mail.
- 1) The President shall convene the International Board of Directors to hear the member's appeal within forty-five (45) days of receiving written notice appealing the Formal Hearing Committee's decision.
  - 2) The accused will have the opportunity to make an oral statement of her case which will be followed by a rebuttal statement by a member of the Formal Hearing Committee. No statement shall exceed one (1) hour. If the accused chooses to submit a written statement, it must be received by the IBOD at least 15 days before the hearing. A copy of the statement shall be forwarded expeditiously to the Formal Hearing Committee representative upon receipt by the IBOD.
  - 3) Both parties will be dismissed at the conclusion of presenting their statements and prior to the IBOD deliberations.
- F. The decision of the International Board of Directors is final and shall take effect immediately. The decision of the International Board of Directors is then mailed as in D. 3) above to the accused.
- G. Committees convened to participate in the investigation and adjudication of the case will be dismissed from service by the Section Governor after the appeal, if any, has been decided.

- H. At the conclusion of these proceedings, all documents related to the proceedings shall be sealed and secured at Headquarters. Written notification of the sanction, if any, imposed on the accused shall be sent to IBOD members recused from the proceedings, the accused's chapter Chairman and section Governor (Vice Chairman/Vice Governor if the accused is the Chairman/Governor) and the Headquarters Office Manager. Headquarters shall only state whether or not an accused member is a member of the organization in response to inquiries about the member's status.

#### SR VII – ANNUAL MEETING

1. The President shall appoint a Marshal and a Sentinel to assist at the Annual Meeting and Tellers to count the votes cast. She shall also appoint a Reference Committee to expedite the order and conduct of business at the Annual Meeting.
2. Delegate eligibility and registration shall be as follows:
  - A. Members must present the following items to the Credentials Committee in order to be voting delegates:
    - 1) Evidence of being a member of The Ninety-Nines, Inc. (Membership card)
    - 2) Delegate and/or proxy, properly made out and signed. Voting cards will be issued to designated Delegates upon registration at the Credentials desk. If no Delegate or no alternate is able to attend, the elected Delegate may designate a proxy to vote in her place by a letter of authorization.
  - B. Registration with the Credentials Committee shall be accomplished prior to the opening of Annual Meetings.
3. Delegates at the Annual Meeting shall be encouraged to attend the pre-business communication session, if scheduled.

#### SR VIII – NOMINATIONS, ELECTIONS & PROCEDURES

##### 1. CANDIDATE INFORMATION

- A. The candidate's "Intent to Seek Election" form must be accompanied by a resume, no more than a 250-word position statement, the name of the Chapter or Section in which she is an active member, and two recent photographs.
- B. The candidates' position statements shall at least contain the following items:
  - 1) personal and professional qualifications for the office sought.
  - 2) history of participation in the organization.
  - 3) philosophy of and goals for the organization.
  - 4) goals for contribution to be made to the office sought.
- C. Candidates may be supported through personal correspondence by individual members of The Ninety-Nines. Official Ninety-Nines stationery or titles within the organization shall not be used.
- D. Candidates may not, during the campaign period which is from the close of the "Intent to Seek Election" deadline, distribute or cause to be distributed:
  - 1) Any type of campaign communications, including electronic media.
  - 2) Campaign souvenirs.
  - 3) Any ads containing personal information, name or picture of a candidate.
- E. Violations of any of the above may result in removal from the ballot or disqualification from office.
- F. At the discretion of the individual candidate, once the ballot has been declared, the candidate may authorize the publication of her Intent to Seek Election form and her resume in the Members Only section of the 99s website. Such publication will be removed at the conclusion of the election.

##### 2. SCHEDULES

- A. ELECTION DEADLINES  
 OCTOBER 31: Deadline for filing "Intent to Seek Election" forms for all International elected positions.  
 DECEMBER 1: Candidates declared by Nominating Committee.  
 MARCH 1: All ballots sent.  
 MAY 1: Deadline for ballots, postmark or electronic close, to be returned for tabulation.  
 MAY 10: Tabulation of all ballots postmarked by May 1.  
 JUNE 1: Election results sent to Election Procedures Chairman

**B. PUBLISHING DEADLINES**

- 1) JANUARY/FEBRUARY issue of the magazine and concurrently in the private members only section of the website:
  - a) Candidates' position statements and photographs.
  - b) Announce deadline for casting ballots and the procedure for notifying Headquarters of not receiving a ballot
  - c) Announce method of voting.
- 2) APRIL/JUNE issue of The 99 NEWS magazine and concurrently in the Members Only section of the Website: Reminder of method of voting.
- 3) JULY/SEPTEMBER issue of The 99 NEWS magazine and concurrently in the Members Only section of the Website:
  - a) Election results.
  - b) Announce nominations open for next election, deadline for filing Intent and how to obtain Intent form.

**3. ELECTIONS - BALLOTS****A. PREPARATION OF THE BALLOT**

- 1) Ballot format is produced by the Election Procedures Committee.
  - a) Candidates shall be listed in the order in which their "Intent to Seek Election" forms are postmarked, time stamped or received.
  - b) A line shall be provided for a write-in vote for each position.
  - c) The Election Procedures Committee chairman, or her IBOD approved designee, will forward the ballot information to the service provider.

**B. BALLOTING FOR ELECTIONS**

If an outside service provider is engaged by International, Sections, or Chapters, it shall meet the following criteria:

- 1) A single outside service provider shall be used to manage and administer elections. This includes delivery of electronic ballots, and delivery of paper ballots to members who have not opted-in to electronic voting.
- 2) The service provider shall have the capability to create a ballot to meet all the needs of the election for all positions including write-in votes.
- 3) The service provider shall ensure that all members will receive a ballot, whether electronic or paper. The 99s database of members shall be used to determine the list of eligible voters.
- 4) The system shall be secure, following industry standards, best practices, and protocols.
- 5) The system shall have the ability to authenticate the voter and verify membership and ensure only one (1) vote per member.
- 6) For electronic ballots, the service provider's website shall be used.
  - a) A link to the provider's website shall be located on The 99s or other pertinent websites.
  - b) A member who chooses to participate in electronic voting ("opt-in") shall indicate her choice via the joining/renewing membership process, an email, a fax, a text, or any other form of written communication as authorized by the IBOD.
  - c) The subset of members who opt-in to electronic voting shall comprise the database for electronic voting.
  - d) The service provider shall assign at a minimum a unique password/personal identification number (PIN) to each member for accessing the voting website.
- 7) The system shall ensure the ballot is secret, having no available link to the member who voted.
- 8) The system shall ensure the member has the ability to make changes to the ballot before it is cast and once cast, cannot be changed.
- 9) The service provider is responsible for all vote counting and tabulating.
- 10) Tabulation and reports of the vote count shall not be edited.
- 11) Results shall have audit capability to allow for recounts if necessary.
- 12) Email voting is not permitted.

- C. **TABULATING**
  - 1) Three members of the Election Procedures Committee shall review the vote count and tabulation prepared by the service provider.
  - 2) Tabulation should clearly delineate vote count for each candidate and each office, as well as subtotals of votes received via electronic voting and via paper balloting.
- D. **NOTIFICATION OF ELECTION RESULTS**
  - 1) The Election Procedures Chairman notifies the President of the results of the election, including vote tabulation and review process.
  - 2) The President immediately contacts all candidates giving them the complete election results, including vote count.
  - 3) Headquarters informs the international magazine editor of names, but not count, for publication in the next international magazine.
  - 4) The tabulation report from the outside service provider handling the election, is announced and entered in full into the Minutes of the Annual Meeting, becoming a permanent part of the official records of the Corporation.
  - 5) Paper ballots are retained in a locked area until after the Annual Meeting and are destroyed after authorization of the delegates.

#### SR IX – INTERNATIONAL BOARD OF DIRECTORS

##### 1. **BOARD VACANCIES:**

- A. Upon confirming that a vacancy has occurred, the President shall immediately notify the chairman of the Nominating Committee.
- B. The Nominating Committee has 45 days to complete a process to advertise the vacancy to members, solicit Intent to Seek Election Forms using any or all member-only means available, and identify eligible candidates. The solicitation period shall be at least 30 days.
- C. By the end of the 45-day period, the chairman of the Nominating Committee, or a designee, shall provide to the IBOD a list of all eligible candidates from which the IBOD may select a replacement. If no candidate can be agreed upon by the IBOD, the vacancy will be filled through the next regular election.

- 2. **EMPLOYEES:** The International Board of Directors shall be responsible for the recruitment, oversight and dismissal of the employees of Headquarters. Individual Trusts shall recruit, oversee, and dismiss employees of that trust, with approval of the International Board of Directors.

#### SR X – TRUSTS

- 1. **MEMBERSHIP:** Trustees are elected as described in Article 8, Sections 3, 4, 5, and 6 of the Bylaws.
- 2. **RESPONSIBILITIES:** Trusts are an arm of the Corporation. All Trusts are required to submit copies of minutes, summary of financial transactions, changes in investment policy, and changes in staff to the International Board of Directors.

#### SR XI – COUNCIL OF GOVERNORS

- 1. **MEMBERSHIP:** The Council of Governors is composed of the Governor from each Section. The Vice Governor or a duly elected Section officer may represent the Section in the absence of the Governor.
- 2. **RESPONSIBILITIES:** The Council of Governors shall represent their Sections at meetings of the International Board of Directors. They shall enhance participation and communication throughout the Corporation and advise the Board of Directors as to the wishes and needs of the members.

#### SR XII – STANDING COMMITTEES

##### 1. **BYLAWS/STANDING RULES**

- A. **Membership:** The Chairman is appointed by the President with approval of the International Board of Directors; committee members are appointed by the Chairman.
- B. **Responsibilities:**
  - 1) To review, consolidate, and/or develop Bylaws and Standing Rules amendments as provided in the Bylaws. Additional responsibilities and other details are defined in Standard Operating Procedures on file at Headquarters.
  - 2) Present proposed amendments to the Bylaws and Standing Rules to the membership for approval at the next Annual business meeting.

- 3) Provide accurate Bylaws and Standing Rules to Headquarters within 45 days after the annual business meeting.

## 2. NOMINATING

- A. Membership: Elected by the membership as specified in the Bylaws.
- B. Responsibilities: To seek qualified candidates for all elective positions, except Trustees, as provided in the Bylaws.

## 3. FINANCE

- A. Membership: Members of the Finance Committee shall include, but not be limited to, the Treasurer - who shall chair the committee - the Vice President and a representative from the Council of Governors.
- B. Responsibilities: The Finance Committee shall assist the Treasurer.
- C. The Finance Committee shall review the calculations used for setting the Life Member payment at least every five (5) years. Any recommended changes shall be submitted to the International Board of Directors for their review and are subject to their approval.

## 4. ELECTION PROCEDURES

- A. Membership: The Chairman is appointed by the President with approval of the International Board of Directors; committee members are appointed by the Chairman.
- B. Responsibilities: The Election Procedures Committee shall propose and review Bylaws and Standing Rules as they pertain to election procedures. All such proposals shall be sent to the International Board of Directors for approval and submission to the membership. In addition, the committee shall investigate and validate complaints of campaign practice violations and refer valid complaints to the International Board of Directors.

## 5. LONG-RANGE PLANNING

- A. Membership: The Long-Range Planning Committee is composed of the four elected Directors.
- B. Responsibilities: The Long-Range Planning Committee provides ongoing planning in accordance with the Mission Statement.

## 6. INVESTMENT FUND ADVISORY

- A. Membership: The advisors shall be composed of the Investment Fund Chair, International Treasurer or a past International Treasurer, and a current member of the International Board of Directors or anyone who has served on the International Board of Directors in the previous five years. The advisors shall be appointed by the International President on staggered three (3) year terms. Each advisor may serve up to two (2) consecutive terms.
- B. Responsibilities: The Investment Fund Advisory Committee shall provide investment management oversight of any restricted investment fund(s). This Committee's duties specifically exclude funds that are managed by Trusts.

## SR XIII – TRADEMARKS

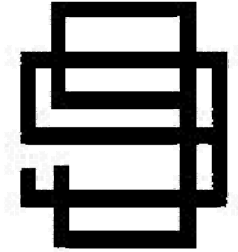
### 1. USE OF REGISTERED TRADEMARK

- A. The Compass Rose logo is the official insignia described in the Bylaws.
  - 1) Sections and Chapters are authorized to use the logo on items to be sold for the benefit of the Section or Chapter.
  - 2) The requirements for use of the logo apply to the various commonly used derivatives of the logo.
  - 3) The name **The Ninety-Nines, Inc.** also carries a registered trademark.
  - 4) All items for sale by Sections or Chapters bearing The 99s logo or name must be approved by the Trademark Committee, appointed by the President with notification to the International Board of Directors, and will be for a two (2) year limit only, until further notice. Requests for an extension may be considered.
  - 5) The annual convention logo is reserved exclusively for international use.

B. EXAMPLES OF OFFICIAL TRADEMARKS:

The Ninety-Nines, Inc.®

International Organization of Women Pilots®



Note: Standing Rules presented are inclusive of all amendments. The history of amendments can be accessed through the Bylaws/Standing Rules Committee.

Note: This table is not part of the Standing Rules.

**International Ninety-Nines Life Membership Pricing  
with Payment Options  
Approved by International Board of Directors  
2017 Annual Conference, San Antonio, Texas**

Age range	Full 1-time Payment	36-month credit card*	5-year installment
17-22	\$2,437	\$70	\$497
23-27	\$2,353	\$67	\$481
28-32	\$2,259	\$65	\$462
33-37	\$2,156	\$62	\$441
38-42	\$2,043	\$58	\$419
43-47	\$1,917	\$55	\$393
48-52	\$1,778	\$51	\$366
53-57	\$1,625	\$47	\$335
58-62	\$1,456	\$42	\$301
63-67	\$1,269	\$37	\$264
68-72	\$1,063	\$32	\$223
73-77	\$835	\$25	\$177
78-82	\$584	\$18	\$127
83-87	\$306	\$11	\$71
88+	\$126	\$6	\$35

\* Note: Includes a transaction and processing fee. The member must also pay the applicable annual membership dues until her Life Membership is paid in full.

Age brackets are based on number of years to age 90.

***Song of the Ninety Nines***

In the air  
Everywhere  
It's the song of The Ninety-Nines  
Wings in flight  
Day and night  
With the song of The Ninety-Nines  
On the line  
Fliers fine  
Ships and spirits tuned in rhyme  
Keep that formation over the nation  
With the song of The Ninety-Nines  
Sheet music on pages 361 and 362

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 CHARITABLE GIVING INFORMATION

The Ninety-Nines offers a number of opportunities for tax deductible giving. Contributions may be designated for any of the major projects, for the permanent endowment fund, or for the general support of the organization's operations.

Members are reminded that donations of appreciated assets, such as stock, mutual fund shares, or real estate, may avoid the payment of capital gains taxes by the individual donor. The tax deduction for such contributions is generally the fair market value of the asset as of the date of the donation.

Commemoration gifts may be made to recognize an important event, such as a graduation, anniversary, or other achievement (perhaps the attainment of a goal such as a license or rating). Memorial gifts may honor friends or family members. Gifts may be made for any specific reason or purpose, or for no other reason than to support and honor the gift of flight and the organization which supports us all.

People wishing to include more complex gifts in their retirement or estate plan should discuss their desires with the trustees of the Fund to which they want to donate. Gifts may be structured to provide tax-advantaged retirement income, to provide income for heirs, to provide income to the organization for a period of years with the principal eventually going to other beneficiaries, or to meet just about any other need. The tax advantages of using a charitable organization such as The Ninety-Nines, Inc., in your retirement and estate planning can be substantial. Talk to us.

There are many ways to include charitable gifts in your will or trust, including specific dollar amount or percentage bequests, contingency or residual bequests, or testamentary gifts. If you want your gift to be used for a specific purpose or program, it is important to mention that in the bequest or gift documentation. Such donor intentions will always be honored when they have been specifically stated.

## SUGGESTED BEQUEST LANGUAGE

*"I give (devise) and bequeath to The Ninety-Nines, Inc., a corporation chartered in Delaware, having its principal office at Will Rogers World Airport in Oklahoma City, Oklahoma, the sum of \$\_\_\_\_\_ (amount) (or \_\_\_\_\_ percent of my residual estate), to be used for \_\_\_\_\_ (purpose). If I have not specified a purpose for these funds, or if the specified purpose is no longer associated with The Ninety-Nines, Inc., then these funds will be added to the principal of The Ninety-Nines Endowment Fund."*

For additional information, contact any of the trustees of The Ninety-Nines Endowment Fund, the Amelia Earhart Memorial Scholarship, the Amelia Earhart Birthplace Museum, the Museum of Women Pilots listed in The Ninety-Nines Directory or International Headquarters, 4300 Amelia Earhart Road Ste A, Oklahoma City, OK 73159-1140, phone 1-800-994-1929 or 405-685-7969 or fax 405-685-7985. All requests for information will be treated confidentially.

\*Purpose: The Ninety-Nines Endowment Fund, the Amelia Earhart Memorial Scholarship Fund, the Amelia Earhart Birthplace Museum, The 99s Museum of Women Pilots or The Ninety-Nines International Headquarters.

**INFORMATION FOR POTENTIAL DONORS OF HISTORIC OBJECTS AND MATERIALS TO THE NINETY-NINES, INC.**

The Ninety-Nines, Inc. collects historic materials that support its purpose of preserving and interpreting the history of women pilots. The artifacts collected to tell this story come in many forms, including photographs, manuscripts, documents, and three-dimensional objects and are located at the organization Headquarters (Oklahoma City, OK), in the Amelia Earhart Birthplace Museum (Atchison, KS), or The 99s Museum of Women Pilots (Oklahoma City, OK).

The Ninety-Nines appreciates the potential donation of any of these items, but must be selective in the acceptance of materials. Limitations on space and other resources must be considered when looking at possible donations. The decision whether or not to accept a donation is based on several factors, including the item's condition, history, uniqueness, and relevance to the organization's mission, as well as the organization's capability to properly care for, preserve, store and exhibit the object.

**FREQUENTLY ASKED QUESTIONS****How do I donate an item to The Ninety-Nines?**

Anyone considering making a donation should first call Ninety-Nines Headquarters to be sure the items are appropriate for the collection. Upon acceptance, you will receive a Deed of Gift form to sign and return, with a copy provided for your records. The objects should then be delivered to Headquarters.

**May I specify how the object I donate may be used or displayed?**

Exhibit topics, space and preservation concerns determine which artifacts are displayed and for what length of time. All artifact donations are considered outright and unconditional gifts to The Ninety-Nines and must be free of any legally binding restrictions contained in the terms of the gift. The organization cannot display every artifact it holds, yet these objects are of extreme importance for research, education, and preserving the heritage of women aviators.

**Is my donation tax-deductible?**

The Ninety-Nines recommends that you speak to your tax attorney concerning the deductibility of any donation. In many cases, donations are considered tax-deductible. The Ninety-Nines will not provide an appraisal of your donated item.

**How do I deliver my donation to Headquarters?**

Care should be taken in packaging your donated object for shipment. Wrap objects carefully and ship in a sturdy box. Documents and photographs should be removed from frames prior to shipment to Headquarters, unless the frame is of unusual value or relevance to the object itself. If you have any specific questions about shipment of objects, call Headquarters for more information, and they will have a person with museum expertise get back to you.

**Contact information and to request nine-page detailed document:**

The Ninety-Nines, Inc.  
4300 Amelia Earhart Road, Ste A  
Oklahoma City, OK 73159-1140 USA  
Phone: 405-685-7969  
Fax: 405-685-7985  
Email: [99s@ninety-nines.org](mailto:99s@ninety-nines.org)  
Web: [www.ninety-nines.org](http://www.ninety-nines.org)

## SONG OF THE NINETY NINES

Voice

Words and Music by Dick Ballou.

Tempo di Marcia

IN THE

AIR EV - RY WHERE IT'S THE SONG OF THE

NINE - TY NINES WINGS IN FLIGHT DAY AND

NIGHT WITH THE SONG OF THE NINE - TY NINES

Copyright 1941.

ON THE LINE ————— FLIERS FINE ————— SHIPS AND

The first system of music features a vocal line in the upper staff and a piano accompaniment in the lower staff. The key signature has two flats (B-flat and E-flat), and the time signature is 4/4. The vocal line begins with a half note G4, followed by quarter notes A4, B4, and C5. The piano accompaniment consists of chords in the right hand and a steady bass line in the left hand.

SPIR - ITS TUNED IN RHYME ————— KEEP THAT FOR -

The second system continues the vocal line with a half note D5, followed by quarter notes E5, F5, and G5. The piano accompaniment features a more active right hand with eighth and sixteenth notes, while the left hand remains steady.

MA - TION OV - ER THE NA - TION WITH THE SONG OF THE

The third system shows the vocal line with a half note A5, followed by quarter notes B5, C6, and D6. The piano accompaniment continues with a rhythmic pattern of chords and bass notes.

NINE - TY NINES ————— IN THE NINES ————— !!

The fourth system concludes the piece. The vocal line has a half note E6, followed by quarter notes F6, G6, and A6. The piano accompaniment includes a triplet of eighth notes in the right hand and a final cadence. Rehearsal marks 1 and 2 are present above the vocal line, and a double bar line with repeat dots is used.

2021 International Conference

*All Aboard!*

The Queen Mary

LONG BEACH, CA • JULY 7-11, 2021

Hosted by the Southwest Section



For more information

Contact: Travel Planners Inc. at 210-341-8131 or [99s@travelplannerstexas.com](mailto:99s@travelplannerstexas.com)  
or Jeanne Fenimore at [jeannefenimore@earthlink.net](mailto:jeannefenimore@earthlink.net)